

**AGENDA**  
**REGULAR MEETING OF THE**  
**UTAH STATE UNIVERSITY BOARD OF TRUSTEES**  
**TELEPHONE CONFERENCE CALL**  
**MARCH 18, 2011**

9:15 a.m. Executive Session Old Main, Room 136

10:00 a.m. Regular Meeting Old Main, Room 136

- Introductory Items
- Chair's Report
- President's Report
- Consent Agenda
- Action Agenda

**AGENDA  
CHAIR'S REPORT  
MARCH 18, 2011**

A. Information Items

1. Report by ASUSU President, Tyler L. Tolson
2. Report by Alumni Association President, Ralph W. Binns
4. Date of the Next Board of Trustees Meeting, April 8, 2011  
(to consider Promotion and Tenure recommendations —  
to be held as a brief telephone conference call)

B. Other

**AGENDA  
PRESIDENT'S REPORT  
MARCH 18, 2011**

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1. USU Community Cabinet, January 11, 2011	
2. Northwest Commission on Colleges and Universities (NWCCU) Board of Commissioners Meeting in Bellevue, Washington, January 12-13, 2011	
3. NCAA Division I Board of Directors Meeting in San Antonio, Texas, January 15, 2011	
4. RCDE and USU-CEU Advisory Board Meeting in Park City, January 18, 2011	
5. Utah Campus Compact Executive Meeting, January 20, 2011	
6. Regents' Audit Committee Meeting, January 20, 2011	
7. Men's Basketball – Louisiana Tech at USU, January 20, 2011	
8. Sunrise Session, January 21, 2011	
9. Board of Regents at Salt Lake Community College, January 21, 2011	
10. Men's Basketball – New Mexico State at USU, January 22, 2011	
11. Utah Legislature in Session, January 24-March 10, 2011	
12. Salt Lake Chamber Governing Board, January 25, 2011	
13. Aggie Passport Dinners, January 25-26, 2011	
14. Stater's Council, January 26, 2011	
15. Laurie McNeill, Carnegie Professor of the Year Reception – February 1, 2011	
16. Men's Basketball – Nevada at USU, February 2, 2011	
17. Men's Basketball – Boise State at USU, February 5, 2011	
18. Men's Basketball – Fresno State at USU, February 12, 2011	
19. Governor's Education Excellence Commission, February 15, 2011	
20. Men's Basketball – Montana-Western at USU, February 16, 2011	
21. Men's Basketball – ESPN Bracket Buster at St. Mary's, February 19, 2011	
22. United Nations Meetings in New York with Director of United Nations Development Programme (UNDP) and Executive Director of UNICEF, February 22, 2011	
23. Salt Lake Chamber Governing Board, February 22, 2011	
24. Wells Fargo Community Board Meeting, February 24, 2011	
25. Men's Basketball – Idaho at USU, February 26, 2011	

26. Founders Day, March 4-5, 2011
27. American Council on Education (ACE) Annual Meeting in Washington, DC, March 5-7, 2011
28. Spring Break for Students, March 7-11, 2011
29. Council of Presidents, March 8, 2011
30. WAC Tournament – Las Vegas, Nevada, March 9-12, 2011
31. Professional Employees Association Annual Lunch, March 15, 2011
32. Salt Lake Chamber Giant in our City Reception and Dinner, March 16, 2011
33. NCAA Tournament Begins – March 17, 2011
34. USU Board of Trustees Meeting, March 18, 2011

B. Upcoming Events

1. College Legislative Outcome Visits, March 21-April 13, 2011
2. Salt Lake Chamber Governing Board, March 22, 2011
3. Valley Wide Spelling Bee Competition, March 23, 2011
4. USU Community Cabinet, March 24, 2011
5. Board of Regents Retreat in St. George, March 24-25, 2011
6. Regents External Review, March 28-31, 2011
7. Research Week, March 28-31, 2011
8. Employee Recognition Banquet, March 30, 2011
9. Student Advisory Council Breakfast, March 31, 2011
10. Sunrise Session, April 1, 2011
11. Governor and USHE Presidents, April 6, 2011
12. Stater's Council, April 7, 2011
13. Hold: CEHS Lunch – Announcement of New Endowed Chair, April 7 or 8, 2011
14. USU Board of Trustees Teleconference, April 9, 2011

C. Other

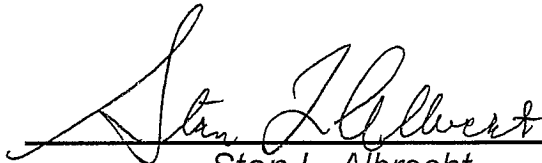
**RESOLUTION OF COMMENDATION**  
to  
**Adam W. Vail**

*Despite the mental, physical, and spiritual challenges you encounter, "you can't let your situation define who you are or what you can achieve." Adam is a living example of a student that is not bound by his circumstances.*

*After the stroke of his 3-month-old daughter and being let go from his eight-year stint as a finish carpenter in Arizona, Adam and his family moved to Logan, Utah. Attending Utah State University as a non-traditional student with four children, Adam's goal was pursuing medical school. He quickly started working for the University and achieving success in the classroom. A year and a half later his mother suffered two devastating strokes that left her paralyzed and unable to care for herself. As a dutiful son, Adam took his mother under his roof.*

*Adam has maintained a high GPA while serving in many capacities. Not only is he a husband, a father of five children, and the caretaker for his mother, Adam is also in his second year as an A-Team peer mentor where he assists thousands of incoming freshmen during orientation in the summer and personally mentors 25 non-traditional students weekly throughout the year. Adam is a member of the ASUSU President's Cabinet where he assists in the implementation of campus-wide improvements and initiatives that benefit 17,000 students. Adam also carries the responsibility for the well being of 400 church members in a local congregation in Cache Valley.*

*Adam is a true example of servant leadership. Everything he does is revolved around helping others to achieve success. It is an honor to have Adam as an Aggie and to recognize him for his diligent service.*



Stan L. Albrecht

President

March 18, 2011

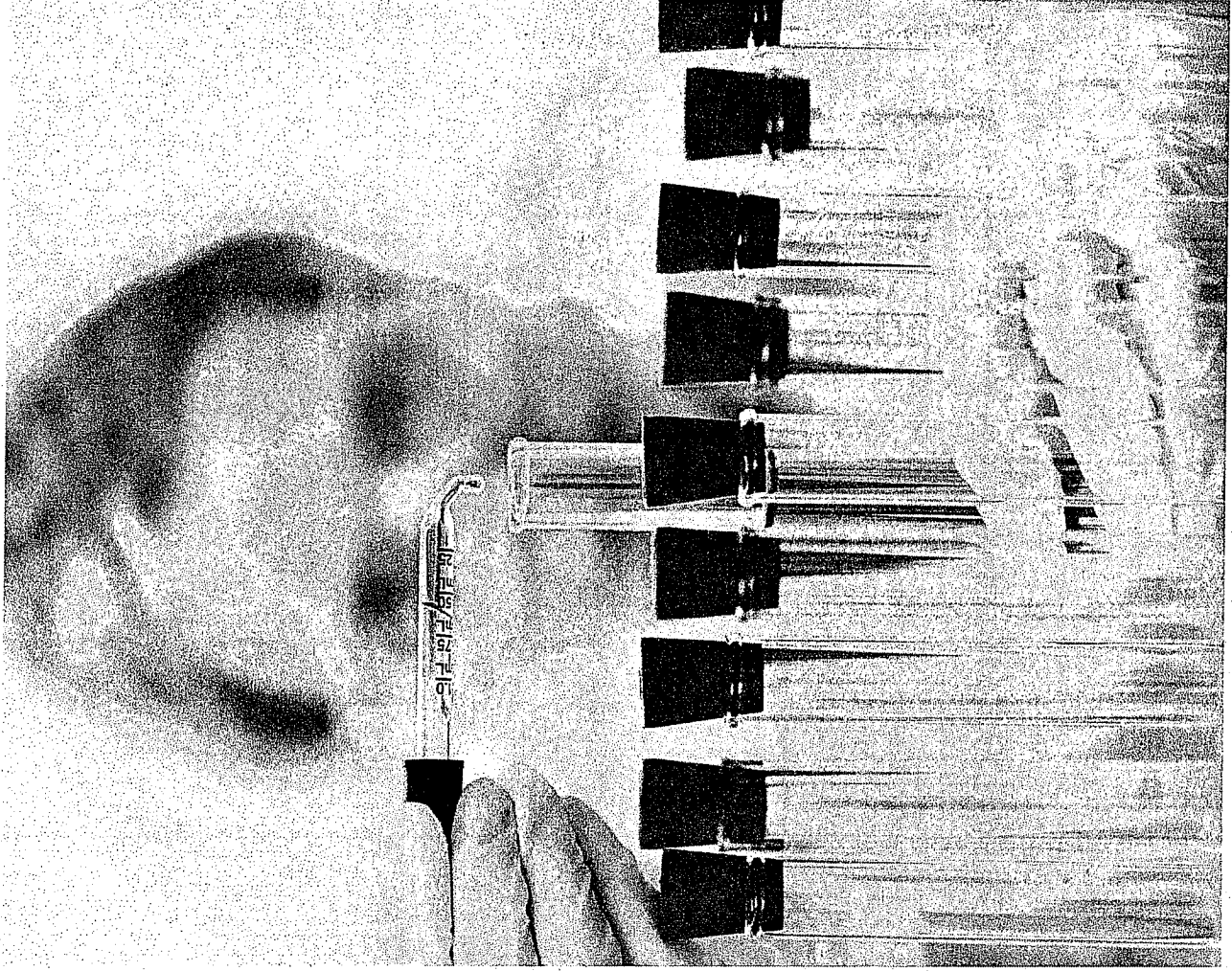
# ALUMNI IN MEDICINE

## PRE-HEALTH PROGRAM QUIETLY ELITE

Dr. David "Andy" Anderson already has his final donation to Utah State University planned. "The cadaver lab," he says with a grin.

The lab, built almost exclusively for pre-health undergraduates, is just one of the uncommon university resources normally reserved for medical schools. Such material resources, however, make up only half of USU's battle to produce exemplary medical professionals.

The other half is just as impressive. Andy Anderson and Yvonne Kobe of the pre-health advising committee spend about 20 hours with each student with medical (or dental) school aspirations, preparing them individually for all aspects of the application process. In addition to advising on classes, skills, exams, and extracurricular activities, they stage a series of individual mock interviews with each student. When it's all over, the team sends committee letters to the medical schools, speaking from honest



From 2003 to 2008, Aggies were accepted into both medical and dental schools at a rate of almost 30% above the national average.

... continued

experience about each applicant's assets. Anyone who wishes to undergo this uniquely effective committee process and apply is welcome to — proof that USU's tremendous acceptance numbers aren't skewed by weeding out the stragglers.

With the broad liberal arts background Utah State encourages for its applicants, as well as small, intense classes and easy access to research faculty and facilities, students from all majors thrive in medical, dental, and grad schools. Later on, thanks to the university's emphasis on real-world training, they also thrive as doctors and researchers. Anderson says it feels good to get a letter from a former student with the statement, "I am more prepared than my peers." In 28 years, he's received quite a few. Meanwhile, with the long list of accomplished health care professionals indebted to him, his final donation should be a long way off.

■ Jeff Carr, January '10

**"The level of involvement by undergraduates is unsurpassed"**

— Kelli Fife '04

## ALUMNI SPOTLIGHT

Dr. M. William Lensch '91

To say we were poor would be generous. Says Willy Lensch of his youth on a small farm near Lehi, Utah: "Good grades didn't come easily through school, and in fact, he even withdrew from USU twice before eventually becoming the first member in Lensch family history to graduate from college.

According to the man himself, Lensch was a "terrible" student, but members of the faculty saw something in him. "It is easy for my students' attention where I have the greatest likelihood of contributing to success," he says, looking back. However, to take time to nurture someone where there is every indication of wasted effort is a different matter. "I am a scientist today because there were people who cared about me when I was struggling."



William Lensch in his lab at Harvard, where he is a faculty member and researcher.

He isn't struggling now. As an instructor at Harvard Medical School and a researcher, and advisor at the Harvard Stem Cell Institute, Lensch is swiftly becoming one of the world's foremost experts in stem cell technology and use.

## USU MEDICAL LEGACY

- **Dr. John C. Nelson '65:** obstetrics and gynecology; President, American Medical Association, 2004-05 (MD: Utah)
- **Dr. Richard F. Daines '74:** internal medicine; Commissioner of Health, State of New York, 2007-present (MD: Cornell)
- **Dr. John C. Perez '72:** bacteriology; Director, Natural Toxins Research Center, 2000-present; named one of 7100 Most Influential Hispanics in America, by Hispanic Business (PhD: Utah State)
- **Dr. Annemarie Moseley '82:** biotechnology; CEO, Repair Technologies (MD: Baylor, PhD: Utah State)
- **Dr. Ted Epperly '76:** family medicine; President, American Academy of Family Physicians, 2007-present (MD: Washington)
- **Dr. Michael J. Cevette '76:** audiology; Head, Section of Audiology, Mayo Clinic, Arizona (PhD: Utah)
- **Dr. Shelley Agricola '75:** anesthesiology/internal medicine; named top doctor by *Seattle Magazine* 2000, 2006-07 (MD: Utah)
- **Dr. Jonathan B. Obray '95:** anesthesiology; Mayo Clinic (MD: Johns Hopkins)

## AND NOW

- **Cody Tramp '09:** intern, Harvard Stem Cell Institute

## USU ACCEPTANCE RATES

Medical School: Dental School:  
**USU students: 73.2%** **USU students: 62.5%**  
national average: 46% national average: 35%

(USU figures based on statistics from 2003 to 2008)

**CONSENT AGENDA  
MARCH 18, 2011**

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16. Resolution from USU Research Foundation – USU is an Excluded Parent (Exempting USU from Security Requirements)	149
17. Executive Session, April 8, 2011	



EXECUTIVE SESSION  
UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
JANUARY 7, 2011

Minutes of the Regular Meeting of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 8:50 a.m.

MEMBERS PRESENT

Suzanne Pierce-Moore	Chair
Ronald W. Jibson	Vice Chair
Ralph W. Binns	
David P. Cook	(By telephone)
Robert L. Foley	
Douglas S. Foxley	
Frank Peczuh, Jr.	
Richard L. Shipley	
Tyler L. Tolson	
Scott R. Watterson	

MEMBER EXCUSED

Susan D. Johnson

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Sydney M. Peterson	Chief of Staff and Board of Trustees Secretary

Chair Pierce-Moore conducted the Executive Session and welcomed those present.

Personnel and property issues were discussed.

The Executive Session adjourned at 9:20 a.m.

\_\_\_\_\_  
Suzanne Pierce-Moore, Chairman

\_\_\_\_\_  
Sydney M. Peterson, Secretary

\_\_\_\_\_  
Date Approved

REGULAR MEETING  
UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
JANUARY 7, 2011

Minutes of the Regular Meeting of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 1:05 p.m.

MEMBERS PRESENT

Suzanne Pierce-Moore	Chair
Ronald W. Jibson	Vice Chair
Ralph W. Binns	
David P. Cook	(By telephone)
Robert L. Foley	
Douglas S. Foxley	
Frank Peczuh, Jr.	
Richard L. Shipley	
Tyler L. Tolson	
Scott R. Watterson	

MEMBER EXCUSED

Susan D. Johnson

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Noelle E. Cockett	Vice President and Dean for Extension and Agriculture
David T. Cowley	Vice President for Business and Finance
M. Kay Jeppesen	Vice President and CIO for Information Technology
Brent C. Miller	Vice President for Research
F. Ross Peterson	Vice President for University Advancement
Douglas D. Anderson	Dean of the Jon M. Huntsman School of Business
Jodi Bailey	Chief Audit Executive
Tyler Bowles	Head of the Department of Economics and Finance
Thomas Bunch	Professor, Department of Animal, Dairy and Veterinary Sciences
Richard Cutler	Head of the Department of Mathematics and Statistics
Martha Dever	Associate Dean of the School of Teacher Education and Leadership

John DeVilbiss	Executive Director of Public Relations and Marketing
Dennis Dolny	Head of the Department of Health, Physical Education and Recreation
Beth Foley	Dean of Emma Eccles Jones College of Education and Human Services
Christine Hailey	Sr. Associate Dean of the College of Engineering
H. Scott Hinton	Dean of the College of Engineering
Bill Jensen, Jr.	Vice President of the Professional Employees Association
Paul Jakus	Head of the Department of Applied Economics
Michelle B. Larson	Assistant Provost
James A. MacMahon	Dean of the College of Science
Debra Megill	President of the Classified Employees Association
Sydney M. Peterson	Chief of Staff and Board of Trustees Secretary
Mira G. Thatcher	Secretary

OTHERS PRESENT

Erik Mikkelsen	Student
Teresa Theurer	Utah State Board of Regents

MEMBERS OF THE MEDIA PRESENT

Catherine Meidell	<i>The Statesman</i>
Kevin Opsahl	<i>The Herald Journal</i>

Chair Pierce-Moore conducted the meeting and welcomed those present including Regent Theurer and members of the media. She excused Trustee Johnson and Vice President Morales.

I. Chairman's Report

A. Committee Assignment for Frank Peczuh, Jr.

Trustee Peczuh was assigned to serve on the Regional Campus System Committee.

B. Report on the Audit Committee Meetings held on December 20, 2010 and on January 7, 2011

Robert Foley, Vice Chair of the Audit Committee, reported that the Audit Committee met on December 20, 2010, and reviewed the annual external audits completed by the State Auditor for the University. He said the reports were

positive and reflected the excellent USU staff who prepare the financial records. The Audit Committee accepted the audit reports, and recommended that the full Board approve the external audit reports included in the consent agenda.

The Audit Committee approved the minutes of the Audit Committee meeting held on October 22, 2010 (Appendix A), at its December 20, 2010, meeting. The Audit Committee also met on January 7, 2011, and approved the minutes of the December 20, 2010, meeting (Appendix B).

#### B. Date of the Next Board of Trustees Meeting

The next Board of Trustees meeting will be held on Friday, March 18, 2011, on the USU campus.

## II. President's Report

### A. Recent Events

1. American Festival Chorus Holiday Concert, December 4, 2010
2. Football – USU at Boise State, December 4, 2010
3. Men's Basketball – USU at Georgetown, December 4, 2010
4. Regents/Legislators/Commissioner Meeting, December 7, 2010
5. Men's Basketball - Long Beach State at USU, December 7, 2010
6. Wells Fargo Northern Utah Community Board, December 8, 2010
7. Board of Regents, December 9, 2010
8. Men's Basketball – Cal State Bakersfield at USU, December 11, 2010
9. Friends of Utah Higher Education, December 15, 2010
10. Men's Basketball – Idaho State at USU, December 21, 2010
11. Men's Basketball – Western Michigan at USU, December 22, 2010
12. Men's Basketball – Troy at USU, December 23, 2010
13. Men's Basketball – Hawaii at USU, December 29, 2010
14. Men's Basketball – San Jose State at USU, December 31, 2010
15. Utah Campus Compact Executive Committee, January 4, 2011
16. Council of Presidents, January 4, 2011
17. USU Board of Trustees (workshop), January 7, 2011

### B. Upcoming Events

1. USU Community Cabinet, January 11, 2011
2. Northwest Commission on Colleges and Universities (NWCCU) Board of Commissioners Meeting in Bellevue, Washington, January 12-13, 2011

3. NCAA Division I Board of Directors Meeting in San Antonio, Texas, January 15, 2011
4. RCDE and USU-CEU Advisory Board Meeting in Park City, January 18, 2011
5. Kathie Olsen from Association of Public and Land-Grant Universities/ Commission on International Programs (APLU/CIP) at USU, January 19-20, 2011
6. Regents' Audit Committee Meeting, January 21, 2011
7. Sunrise Session, Salt Lake City, January 21, 2011
7. Utah Campus Compact Executive Meeting, January 20, 2011
8. Men's Basketball – Louisiana Tech at USU, January 20, 2011
9. Men's Basketball – New Mexico State at USU, January 22, 2011
10. Utah Legislature in Session, January 24 – March 10, 2011
11. Salt Lake Chamber Governing Board, January 25, 2011
12. Men's Basketball – Nevada at USU, February 2, 2011
13. Men's Basketball – Boise State at USU, February 5, 2011
14. Men's Basketball – Fresno State at USU, February 12, 2011
15. EDCUtah Executive Committee and Board of Trustees Meeting, February 16, 2011
16. Men's Basketball – Montana-Western at USU, February 16, 2011
17. Men's Basketball – TBD-ESPN Bracket Buster, February 19, 2011
18. Salt Lake Chamber Governing Board, February 22, 2011
19. Men's Basketball – Idaho at USU, February 26, 2011
20. President Meeting at Legislature, March 1, 2011
21. Founders Day, March 4-5, 2011
22. American Council on Education (ACE) Annual Meeting in Washington, DC, March 5-8, 2011
23. Spring Break for Students, March 7-11, 2011
24. Council of Presidents, March 8, 2011
25. WAC Tournament – Las Vegas, Nevada, March 9-12, 2011
26. Professional Employees Association Annual Lunch, March 15, 2011
27. NCAA Tournament Begins – March 17, 2011
28. USU Board of Trustees Meeting, March 18, 2011

President Albrecht mentioned that he will be in Bellevue, Washington, January 12-13 for the Northwest Commission on Colleges and Universities (NWCCU) Board of Commissioners Meeting. The NWCCU will change accreditation standards, and it will affect all institutions. It will change reviews from ten-year cycles to seven-year cycles, and there will be a different process. The Board will work to finalize implementation of the new standards and guidelines.

President Albrecht will attend NCAA Division I Board of Directors meetings in San Antonio, Texas, on January 15. A major item on the agenda is sponsorship at bowl games.

On January 18, President Albrecht and Provost Coward will meet in Park City with the Regional Campus Advisory Boards from Blanding, USU-CEU, Uintah Basin, Tooele, and Brigham City. Progress, challenges, and goals will be discussed.

### III. Consent Agenda

Trustees were given the following consent agenda material for their consideration:

Minutes of the Executive Session Held on December 3, 2010

Minutes of the Regular Meeting Held on December 3, 2010

Resolution 11-1-1 Faculty and Staff Adjustments (Appendix C)

Resolution 11-1-2 Certificate of the Treasurer for October 2010 (Appendix D)

Resolution 11-1-3 Report of Investments for October 2010 (Appendix E)

Resolution 11-1-4 Delegation/Administration Reports for November 12, 2010 to December 17, 2010 (Appendix F)

Resolution 11-1-5 Review and Approval of the External Audit Reports (Appendix G)

Resolution 11-1-6 Contract/Grant Proposals and Awards for November 2010 (Appendix H)

Executive Session to be held on March 18, 2011, to discuss those items which are permitted by law to be discussed in Executive Session.

Action: Trustee Foxley moved approval of the Consent Agenda items, and Vice Chair Jibson seconded the motion. The voting was unanimous in the affirmative.

### IV. Action Agenda

- A. Proposal to Offer a Master of Science in Economics and Statistics (MS-ES), Administered Jointly by the Department of Applied Economics (APEC), College of Agriculture, and the Department of Mathematics and Statistics (Math/Stat), College of Science, Effective Fall 2011

Trustees were given a proposal to offer a Master of Science in Economics and Statistics (MS-ES), administered jointly by the Department of Applied Economics (APEC), College of Agriculture, and the Department of Mathematics and Statistics (Math/Stat), College of Science, effective Fall 2011 (Appendix I), for their consideration.

Vice President Cockett and Dean MacMahon stated their approval for the new Master of Science in Economics and Statistics degree. Dean MacMahon stated that this degree is probably unique. They agreed that the College of Agriculture and the College of Science are coming together to provide a valuable degree for students.

Richard Cutler, Head of the Department of Mathematics and Statistics, and Paul Jakus, Head of the Department of Applied Economics, also indicated their approval of the proposal.

Action: Trustee Foxley moved approval of Resolution 11-1-7 the proposal to offer a Master of Science in Economics and Statistics (MS-ES), administered jointly by the Department of Applied Economics (APEC), College of Agriculture, and the Department of Mathematics and Statistics (Math/Stat), College of Science, effective Fall 2011 (Appendix I). Vice Chair Jibson seconded the motion, and the voting was unanimous in the affirmative.

B. Proposal to Consolidate the Three Existing Graduate Degree Programs in the Department of Animal, Dairy, and Veterinary Sciences (ADVS), College of Agriculture, into a Single Graduate Degree Program Master of Science (MS) Doctor of Philosophy (PhD) with Five Specializations

Trustees received a proposal to consolidate the three existing graduate degree programs in the Department of Animal, Dairy, and Veterinary Sciences (ADVS), College of Agriculture, into a single graduate degree program, Master of Science (MS) Doctor of Philosophy (PhD) with five Specializations (Appendix J), for their consideration.

Vice President Cockett expressed approval for the consolidation of the three degree programs in ADVS into a single graduate degree program. Thomas Bunch, Assistant Department Head of Animal, Dairy, and Veterinary Science, stated that the three existing graduate degree programs in ADVS are continuations of the degree programs when the departments were separated. The three departments were consolidated in the late 1970's. The consolidation of the three graduate degrees into a one-degree program will strengthen graduate education and provide greater opportunities for in-depth research. The five specializations are Animal Management, Animal Health and Disease, Animal Molecular Genetics, Animal Nutrition, and Reproduction and Development.



Action: Vice Chair Jibson moved approval of Resolution 11-1-8 the proposal to consolidate the three existing graduate degree programs in the Department of Animal, Dairy, and Veterinary Sciences (ADVS), College of Agriculture, into a single graduate degree program, Master of Science (MS) Doctor of Philosophy (PhD) with five Specializations (Appendix J). Trustee Watterson seconded the motion, and the voting was unanimous in the affirmative.

C. Proposal from the Department of Animal, Dairy and Veterinary Sciences, College of Agriculture, to Discontinue the Dairy Herdsman Program

Trustees received a proposal from the Department of Animal, Dairy and Veterinary Sciences, College of Agriculture, to discontinue the Dairy Herdsman Program (Appendix K), for their consideration.

Vice President Cockett stated that the Dairy Herdsman program was a one year course of study, certificate program. Enrollment in the Dairy Herdsman Program has decreased from 40 to 45 students during the 1980s and 1990s to approximately 12 students per year. Because of low enrollment, it is necessary to discontinue the program.

Action: Trustee Foley moved approval of Resolution 11-1-9 the proposal from the Department of Animal, Dairy and Veterinary Sciences, College of Agriculture, to discontinue the Dairy Herdsman Program (Appendix K). Trustee Shipley seconded the motion, and the voting was unanimous in the affirmative.

D. Proposal from the Department of Economics and Finance, Jon M. Huntsman School of Business, to Offer a Master of Financial Economics, Effective Fall 2011

Trustees were given a proposal from the Department of Economics and Finance, Jon M. Huntsman School of Business, to offer a Master of Financial Economics, effective Fall 2011 (Appendix L), for their consideration.

Dean Anderson stated that the proposed master's degree of Financial Economics is designed to capitalize on student demand for a terminal master's degree focused on finance. He said this proposal fits the strategy for creating distinction in Finance Economics and quantitative methodology as recommended by Jon Huntsman.

Tyler Bowles, Head of the Department of Economics and Finance, said this proposal has been under consideration for two years. The department has the faculty expertise necessary, and there is a demand for the degree.

Action: Trustee Shipley moved approval of Resolution 11-1-10 the proposal from the Department of Economics and Finance, Jon M. Huntsman School of Business, to offer a Master of Financial Economics, effective Fall 2011 (Appendix L). Trustee Foley seconded the motion. The voting was unanimous in the affirmative.

E. Proposal from the School of Teacher Education and Leadership, Emma Eccles Jones College of Education and Human Services, to Consolidate and Change the Name of the Education Specialist Degrees to Education Specialist in Curriculum and Instruction

Trustees received the proposal from the School of Teacher Education and Leadership, Emma Eccles Jones College of Education and Human Services, to consolidate and change the name of the Education Specialist degrees to Education Specialist in Curriculum and Instruction (Appendix M), for their consideration.

Dean Foley indicated that the proposal is to eliminate two degree titles – Educational Specialist in Elementary Education and Educational Specialist in Secondary Education – and change the title to Education Specialist in Curriculum and Instruction.

Dean Foley stated that the Emma Eccles Jones College of Education and Human Services is in the top 2% in all colleges of education. Last year it was fourth in the nation among colleges of education receiving external funding – \$32 million – and will receive even more this year. Trustee Foxley said that every teacher in the Emma Eccles Jones College of Education and Human Services should, on the first and last day of class, emphasize to the students that they should be proud of the exceptional college they attend.

Action: Trustee Foxley moved approval of Resolution 11-1-11 the proposal from the School of Teacher Education and Leadership, Emma Eccles Jones College of Education and Human Services, to consolidate and change the name of the Education Specialist degrees to Education Specialist in Curriculum and

Instruction (Appendix M), and Vice Chair Jibson seconded the motion. The voting was unanimous in the affirmative.

F. Proposal from the Department of Health, Physical Education and Recreation (HPER), Emma Eccles Jones College of Education and Human Services, to Change the Name of the Bachelor of Science (BS) Health Education Specialist Degree to Health Education and Promotion

Trustees received the proposal from the Department of Health, Physical Education and Recreation (HPER), Emma Eccles Jones College of Education and Human Services, to change the name of the Bachelor of Science (BS) Health Education Specialist degree to Health Education and Promotion (Appendix N), for their consideration.

Dennis Dolny, Head of the Department of Health, Physical Education and Recreation, indicated support for the proposal to change the name of the Health Education Specialist Degree to Health Education and Promotion. The health education profession has grown significantly and professionals are involved in both health promotional and health educational pursuits. This is a more descriptive term for the profession.

Action: Trustee Watterson moved approval of Resolution 11-1-12 the proposal from the Department of Health, Physical Education and Recreation (HPER), Emma Eccles Jones College of Education and Human Services, to change the name of the Bachelor of Science (BS) Health Education Specialist degree to Health Education and Promotion (Appendix N). Trustee Binns seconded the motion, and the voting was unanimous in the affirmative.

G. Program Review for the College of Engineering

Trustees were given material concerning the Program Review for the College of Engineering (Appendix O) for their consideration.

Dean Hinton reported that the accreditation review performed in 2009 by ABET, Inc. Engineering Accreditation Committee (EAC), is one of the best accreditation visits ever for the College of Engineering. Of the six engineering programs reviewed, five passed without any weaknesses. Biological Engineering was accredited to September 30, 2011, but the concerns about the program have been addressed, and the date will be extended to a six-year

accreditation.

Dean Hinton expressed appreciation to Christine Hailey, Senior Associate Dean of the College of Engineering, for her work in preparing for the accreditation visit.

Vice Chair Jibson commended Dean Hinton, his staff, and the College of Engineering for the successful accreditation visit.

Action: Vice Chair Jibson moved approval of Resolution 11-1-13 the program review for the College of Engineering (Appendix O), and Trustee Binns seconded the motion. The voting was unanimous in the affirmative.

H. Athletics Competitive/Practice Facility (FY2011-12 Non-State Funded Capital Development Priority)

Trustees received material concerning the Athletics Competitive/Practice Facility (FY2011-12 Non-State Funded Capital Development Priority) (Appendix P), for their consideration.

Vice President Cowley stated that the proposed Athletics building will be used as a practice facility for basketball and volleyball. If approved by the USU Trustees and the Board of Regents, it will be added to the non-state funded Capital Development Priority List for FY 2011-2012 and go to the Legislature for approval. Athletics would then pursue fund-raising activities to provide private donations for the facility. Vice President Cowley indicated that operation and maintenance funding for the eligible E & G space in the facility will be requested at the appropriate time.

Action: Trustee Foley moved approval of Resolution 11-1-14 the Athletics Competitive/Practice Facility (FY2011-12 Non-State Funded Capital Development Priority) (Appendix P). Vice Chair Jibson seconded the motion, and the voting was unanimous in the affirmative.

I. Honorary Degrees and Commencement Speaker for 2011

Trustees were given the proposal concerning the Honorary Degrees and Commencement Speaker for 2011 (Appendix Q) for their consideration.

Chair Pierce-Moore indicated that approval of the Resolution will allow

administration to contact the selected individuals to determine availability and acceptance before the names are made public.

Action: Vice Chair Jibson moved approval of Resolution 11-1-15 the Honorary Degrees and Commencement Speaker for 2011 (Appendix Q), and Trustee Binns seconded the motion. The voting was unanimous in the affirmative.

The Regular Meeting adjourned at 2:10 p.m.

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Suzanne Pierce-Moore, Chairman

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Sydney M. Peterson, Secretary  
(Minutes Taken by Mira G. Thatcher)

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Date Approved

18 March 2011

**ITEM FOR ACTION**

**RE:** Faculty and Staff Adjustments

The attached faculty and staff adjustments are submitted for the Trustees consideration. They have received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The faculty and staff adjustments include eight (8) changes in title or assignment; and four (4) new appointments.

**RECOMMENDATION**

The President and Provost recommend that the Board of Trustees approve the attached faculty and staff adjustments.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The President and the Provost recommend that the Board of Trustees approve eight (8) changes in title or assignment; and four (4) new appointments;

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approve the recommendation of the faculty and staff adjustments.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

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Date

## **Faculty and Staff Adjustments**

### **a. Change in Title or Assignment**

#### **Office of the President**

F. Ross Peterson, Vice President for University Advancement, to become Special Assistant to the President, effective 01 April, 2011. Salary to be \$175,000/12-month/.5 FTE.

Annette Herman Harder, Executive Director of the USU Swaner Preserve and EcoCenter, to be Chief Operating Officer for University Advancement, effective 01 March 2011. Change in salary to \$135,000/12-month.

#### **Office of the Vice President for Business and Finance**

Eric Hawley, Associate Vice President for Information Technology, to be Chief Information Officer and Associate Vice President for Information Technology, effective 01 July 2011. Change in salary to \$160,000/12-month.

#### **Office of the Executive Vice President and Provost**

Jonathan Paulding, Director of Development, College of Natural Resources, to be Executive Director of the USU Swaner Preserve and EcoCenter, effective 15 March 2011, replacing Annette Herman Harder. No change in salary.

#### **School of Graduate Studies**

Shelley L. Knudsen Lindauer, Associate Dean, School of Graduate Studies, and Associate Department Head and Professor, Department of Family, Consumer and Human Development, Emma Eccles Jones College of Education and Human Services, to be Associate Dean, School of Graduate Studies, effective 01 July 2011. Change in salary to \$120,000/12-month.

#### **USU-CEU \***

M. Scott Henrie, Associate Professor, Department of Sociology, Social Work and Anthropology, College of Humanities and Social Sciences, to also be Associate Vice Chancellor of Liberal Arts, effective 01 January 2011. Change in salary to \$90,000/12-month.



Melanie A. Nelson, Associate Professor, Department of Mathematics and Statistics, College of Science, to also be Associate Vice Chancellor of Science, effective 01 January 2011. Change in salary to \$90,000/12-month.

Lori Brassaw, Assistant Librarian, to also be Director of Library, USU-CEU, Price, effective 01 January 2011. Change in salary to \$90,000/12-month.

\* (Please see USU-CEU Administrative Organization Chart attached.)

## **b. New Appointment**

### **Jon M. Huntsman School of Business**

James H. Davis, Professor with tenure and Head, Department of Management, Jon M. Huntsman School of Business, effective 01 July 2011, replacing Clifford Skousen. B.A. Brigham Young University, 1978; M.Ed. Brigham Young University, 1980; M.B.A. Idaho State University, 1986; Ph.D. University of Iowa, 1991. Salary to be \$180,000/11-month.

### **Emma Eccles Jones College of Education and Human Services**

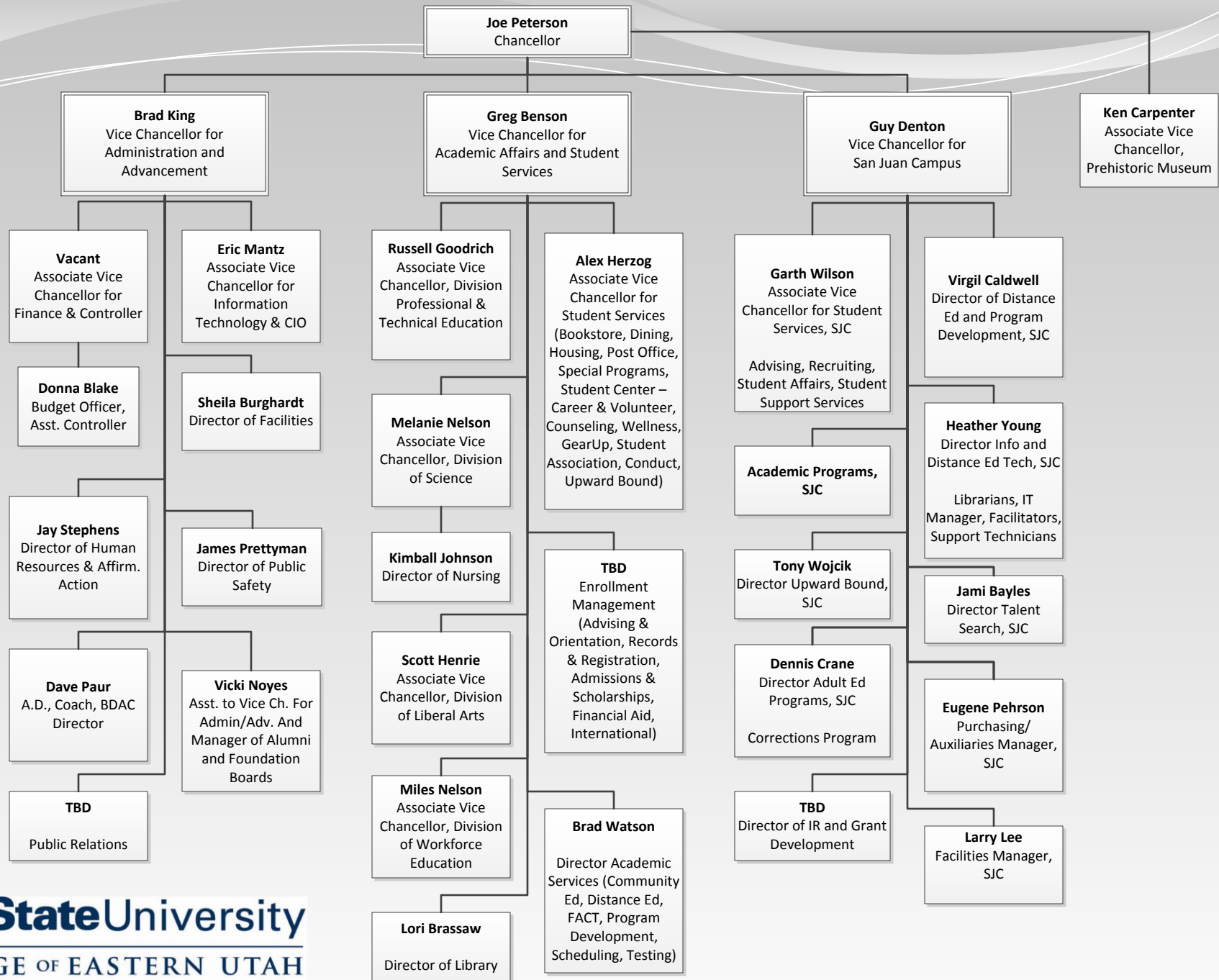
Sylvia Munson, Professor with tenure, Beverley Taylor Sorenson Endowed Chair of Arts Education, Emma Eccles Jones College of Education and Human Services, effective 15 August 2011. B.A. St. Olaf College, 1973; M.S. University of Illinois at Urbana-Champaign, 1977; Ed.D. University of Illinois at Urbana-Champaign, 1986. Salary to be \$100,000/9-month.

### **College of Humanities and Social Sciences**

Victor Hogstrom, General Manager, Utah Public Radio, College of Humanities and Social Sciences, effective 17 January, 2011, replacing Cathy Ives. Salary to be \$70,000/12-month.

### **College of Natural Resources**

Juan Villalba, to be Associate Professor with tenure, Department of Wildland Resources, College of Natural Resources, effective 01 July 2011. B.S. National Southern University, Argentina, 1985; M.S. National Southern University, Argentina, 1991; Ph.D. Utah State University, 1996.



**ITEM FOR ACTION**

**RE:** Certificate of Treasurer for November 2010

The attached Certificate of Treasurer for November 2010 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The State Appropriated Funds budget at 30 November 2010 totaled \$271,355,459, up \$21,770,431 (8.72%) over the same 2009-2010 period. The year-to-date state appropriated funds expenditures totaled \$104,798,110, up \$12,081,741 (13.03%) over the same 2009-2010 period and represented 39% of the total budget. The percent of budget expended, 39%, was 3% less than would be expected to be spent on a strict time of budget year expired basis.

Total expenditures for all funds totaled \$255,252,380, up \$24,201,220 (10.47%) over the same 2009-2010 period.

**RECOMMENDATION**

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Certificate of Treasurer for November 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Authorized invoices and supporting papers have been filed pertaining to those expenditures listed on the attached Certificate of Treasurer; and

WHEREAS, Expenditures listed on the attached Certificate of Treasurer have been reviewed and approved for payment by the USU Controller's Office, Purchasing Department, and other departments; and

WHEREAS, The expenditures listed on the attached Certificate of Treasurer are in accordance with the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief that all expenditures listed on the attached Certificate of Treasurer were legitimate claims against Utah State University and funds were available for payment of said claims; and

WHEREAS, Vice President Cowley requests approval of the listed expenditures by fund for the period 1 July 2010 to 30 November 2010 on the attached Certificate of Treasurer; and

WHEREAS, The President of Utah State University has reviewed the attached Certificate of Treasurer and recommends its approval of those expenditures listed thereon by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the expenditures listed on the attached Certificate of Treasurer;

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Certificate of Treasurer as presented and ratifies the expenditures listed on said Certificate of Treasurer for November 2010.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

\_\_\_\_\_  
Date

**CERTIFICATE OF TREASURER**

I, David T. Cowley, Vice President for Business and Finance, of Utah State University, do hereby certify as follows and request approval of the listed expenditures by fund for the period 1 July 2010 to 30 November 2010.


Authorization, invoices, and supporting papers have been filed pertaining to the following enumerated expenditures, which have been reviewed and processed for payment by the Controller's Office, Purchasing Department, and other departments; according to the laws, rules, and regulations of Utah State University and the State of Utah. To the best of my knowledge and belief, all are legitimate claims against Utah State University and funds were available for payment of said claims.

State Appropriated Funds	Budget	Percent of Budget Expended (42% Fiscal Year Expired)	Year to Date		Prior Year to Date	Increase (Decrease) from Prior Year		Percent Increase (Decrease) from Prior Year
			1-Nov-10	30-Nov-10		Increase (Decrease) from Prior Year	Increase (Decrease) from Prior Year	
Education and General (Except Athletics) Athletics	\$171,723,635	39%	\$66,431,655	\$13,955,037	\$65,217,884	\$1,213,771	\$1,213,771	1.86 %
Agricultural Experiment Station	3,855,685	42%	1,619,712	319,191	1,326,906	292,806	292,806	22.07 %
UWRL Appropriation	15,827,415	30%	4,745,123	867,184	4,590,349	154,774	154,774	3.37 %
UWRL Apportionment	3,158,410	23%	735,984	148,353	607,264	128,720	128,720	21.20 %
Tooele - Cont. Ed. Center	5,706,506	25%	1,402,450	272,704	1,471,882	(69,432)	(69,432)	(4.72) %
Educationally Disadvantaged	8,619,067	49%	4,230,022	572,144	3,447,663	782,359	782,359	22.69 %
Southeastern Utah - Cont. Ed. Center	267,366	25%	67,772	15,002	70,626	(2,854)	(2,854)	(4.04) %
Utah Basin - Cont. Ed. Center	1,396,675	43%	605,380	99,755	658,708	(53,328)	(53,328)	(8.10) %
Cooperative Extension	5,888,173	35%	2,077,213	422,760	2,352,348	(275,135)	(275,135)	(11.70) %
Brigham City - Cont. Ed. Center	13,453,729	35%	4,674,092	879,643	4,848,172	(174,080)	(174,080)	(3.59) %
USTAR	13,065,605	70%	9,096,335	691,756	6,416,624	2,679,711	2,679,711	41.76 %
Price (USU-CEU)	8,900,790	20%	1,794,096	404,794	1,707,943	86,153	86,153	5.04 %
Blanding Campus (USU-CEU)	14,631,218	36%	5,339,501	1,063,104	-	5,339,501	5,339,501	-
Educationally Disadvantaged (USU-CEU)	3,124,585	44%	1,365,451	278,547	-	1,365,451	1,365,451	-
Prehistoric Museum (USU-CEU)	105,000	45%	47,440	647	-	47,440	47,440	-
Workforce Education (USU-CEU)	255,700	37%	94,265	17,721	-	94,265	94,265	-
Total State Appropriated Funds	1,375,900	34%	471,619	92,922	-	471,619	471,619	-
	<u>\$271,355,459</u>	39%	<u>104,798,110</u>	<u>20,101,264</u>	<u>92,716,369</u>	<u>12,081,741</u>	<u>12,081,741</u>	<u>13.03 %</u>
Total State Appropriated Funds 2009-2010	<u>\$249,585,028</u>							
Increase from 2009-2010	<u>\$21,770,431</u>							
Percent Increase from 2009-2010	<u>8.72%</u>							

	1-Nov-10	Year to Date	Prior Year to Date	Increase (Decrease) from Prior Year	Percent Increase (Decrease) from Prior Year
<b>Other Unrestricted Funds</b>					
Overhead Reimbursement for R & D Designated	\$764,074	\$3,282,346	\$3,060,372	\$221,974	7.25 %
Service Departments	4,772,377	18,495,450	17,004,774	1,490,676	8.77 %
Auxiliary Enterprises (Except Athletics)	3,493,680	17,186,787	16,423,556	763,231	4.65 %
Athletics - USU	2,594,863	15,620,799	14,461,730	1,159,069	8.01 %
	1,476,449	5,608,059	5,596,834	11,225	0.20 %
	<u>\$13,101,443</u>	<u>\$60,193,441</u>	<u>56,547,266</u>	<u>\$3,646,175</u>	<u>6.45 %</u>

<b>Other Restricted Funds</b>					
Instruction	1,489,646	6,973,720	5,586,317	1,387,403	24.84 %
Research	4,796,200	23,335,888	21,339,234	1,996,654	9.36 %
Public Service	3,428,100	16,542,082	14,970,397	1,571,685	10.50 %
Academic Support	386,748	1,778,931	1,793,499	(14,568)	(0.81) %
Student Services	271,308	1,218,763	1,146,973	71,790	6.26 %
Institutional Support	64,525	403,728	310,421	93,307	30.06 %
Operation and Maintenance of Plant	1,546	5,707	18,782	(13,075)	(69.61) %
Scholarships and Fellowships	3,416,374	29,213,415	24,003,855	5,209,560	21.70 %
Service Departments	2,134	5,119	8,487	(3,368)	(39.68) %
Auxiliary Enterprises	72,321	349,216	319,242	29,974	9.39 %
	<u>13,928,902</u>	<u>79,826,569</u>	<u>69,497,207</u>	<u>10,329,362</u>	<u>14.86 %</u>

<b>Other Funds</b>					
Plant Funds	1,666,293	9,433,958	11,731,199	(2,297,241)	(19.58) %
Associated Students	181,325	797,295	444,083	353,212	79.54 %
Other Agency Funds	60,716	203,007	115,036	87,971	76.47 %
	<u>1,908,334</u>	<u>10,434,260</u>	<u>12,290,318</u>	<u>(1,856,058)</u>	<u>(15.10) %</u>
<b>Total All Funds</b>	<u>\$49,039,943</u>	<u>\$255,252,380</u>	<u>\$231,051,160</u>	<u>\$24,201,220</u>	<u>10.47 %</u>

  
 David T. Cowley  
 Date

3/4/11  
 Date

**ITEM FOR ACTION**

**RE: Certificate of Treasurer for December 2010**

The attached Certificate of Treasurer for December 2010 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The State Appropriated Funds budget at 31 December 2010 totaled \$271,390,459, up \$21,805,431 (8.74%) over the same 2009-2010 period. The year-to-date state appropriated funds expenditures totaled \$125,149,448, up \$15,307,487 (13.94%) over the same 2009-2010 period and represented 46% of the total budget. The percent of budget expended, 46%, was 4% less than would be expected to be spent on a strict time of budget year expired basis.

Total expenditures for all funds totaled \$303,723,222, up \$29,563,206 (10.78%) over the same 2009-2010 period.

**RECOMMENDATION**

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Certificate of Treasurer for December 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Authorized invoices and supporting papers have been filed pertaining to those expenditures listed on the attached Certificate of Treasurer; and

WHEREAS, Expenditures listed on the attached Certificate of Treasurer have been reviewed and approved for payment by the USU Controller's Office, Purchasing Department, and other departments; and

WHEREAS, The expenditures listed on the attached Certificate of Treasurer are in accordance with the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief that all expenditures listed on the attached Certificate of Treasurer were legitimate claims against Utah State University and funds were available for payment of said claims; and

WHEREAS, Vice President Cowley requests approval of the listed expenditures by fund for the period 1 July 2010 to 31 December 2010 on the attached Certificate of Treasurer; and

WHEREAS, The President of Utah State University has reviewed the attached Certificate of Treasurer and recommends its approval of those expenditures listed thereon by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the expenditures listed on the attached Certificate of Treasurer;

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Certificate of Treasurer as presented and ratifies the expenditures listed on said Certificate of Treasurer for December 2010.

---

RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

---

Date



**CERTIFICATE OF TREASURER**

I, David T. Cowley, Vice President for Business and Finance, of Utah State University, do hereby certify as follows and request approval of the listed expenditures by fund for the period 1 July 2010 to 31 December 2010.

Authorization, invoices, and supporting papers have been filed pertaining to the following enumerated expenditures, which have been reviewed and processed for payment by the Controller's Office, Purchasing Department, and other departments; according to the laws, rules, and regulations of Utah State University and the State of Utah. To the best of my knowledge and belief, all are legitimate claims against Utah State University and funds were available for payment of said claims.

State Appropriated Funds	Budget	Percent of Budget Expended (50% Fiscal Year Expired)	Year to Date		Prior Year to Date	Increase (Decrease) from Prior Year		Percent Increase (Decrease) from Prior Year
			1-Dec-10	31-Dec-10		Increase (Decrease)	Year	
Education and General (Except Athletics)	\$171,767,176	47%	\$80,112,765	\$13,681,110	\$78,076,418	\$2,036,347	2.61 %	
Athletics	3,812,144	51%	1,936,848	317,136	1,591,576	345,272	21.69 %	
Agricultural Experiment Station	15,827,415	36%	5,683,852	938,730	5,449,691	234,161	4.30 %	
UWRL Appropriation	3,158,410	27%	867,029	131,045	727,968	139,061	19.10 %	
UWRL Apportionment	5,706,506	29%	1,665,581	263,130	1,765,876	(100,295)	(5.68) %	
Tooele - Cont. Ed. Center	8,619,067	55%	4,739,431	509,409	3,770,990	968,441	25.68 %	
Educationally Disadvantaged	267,366	30%	81,360	13,588	84,006	(2,646)	(3.15) %	
Southeastern Utah - Cont. Ed. Center	1,396,675	48%	672,469	67,088	721,265	(48,796)	(6.77) %	
Utah Basin - Cont. Ed. Center	5,888,173	41%	2,386,966	309,752	2,691,149	(304,183)	(11.30) %	
Cooperative Extension	13,453,729	41%	5,525,853	851,760	5,679,305	(153,452)	(2.70) %	
Brigham City - Cont. Ed. Center	13,065,605	73%	9,557,017	460,683	7,057,029	2,499,988	35.43 %	
USTAR	8,900,790	38%	3,340,871	1,546,775	2,226,688	1,114,183	50.04 %	
Price (USU-CEU)	14,666,218	43%	6,268,791	929,290	-	6,268,791	-	
Blanding Campus (USU-CEU)	3,124,585	51%	1,598,649	233,198	-	1,598,649	-	
Educationally Disadvantaged (USU-CEU)	105,000	46%	47,903	462	-	47,903	-	
Prehistoric Museum (USU-CEU)	255,700	43%	109,602	15,338	-	109,602	-	
Workforce Education (USU-CEU)	1,375,900	40%	554,461	82,842	-	554,461	-	
Total State Appropriated Funds	\$271,390,459	46%	125,149,448	20,351,336	109,841,961	15,307,487	13.94 %	
Total State Appropriated Funds 2009-2010	\$249,585,028							
Increase from 2009-2010	\$21,805,431							
Percent Increase from 2009-2010	8.74%							

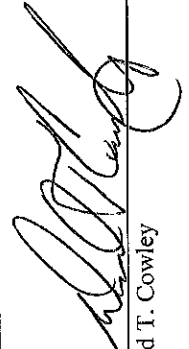
	1-Dec-10		Year to Date		Prior Year to Date		Increase (Decrease) from Prior Year		Percent Increase (Decrease) from Prior Year
	1-Dec-10	31-Dec-10	Year to Date	Prior Year to Date	Increase (Decrease) from Prior Year	Year			
Other Unrestricted Funds									
Overhead Reimbursement for R & D Designated	\$566,665	\$3,849,011			\$3,706,051	\$142,960		3.86 %	
Service Departments	4,575,216	23,070,666			21,901,561	1,169,105		5.34 %	
Auxiliary Enterprises (Except Athletics)	3,361,063	20,547,850			19,757,277	790,573		4.00 %	
Athletics - USU	2,531,546	18,152,346			16,643,024	1,509,322		9.07 %	
	781,120	6,389,178			6,245,519	143,659		2.30 %	
	\$11,815,610	\$72,009,051			68,253,432	\$3,755,619		5.50 %	

Other Restricted Funds

Instruction	1,092,079	8,065,799			6,601,795	1,464,004		22.18 %
Research	4,021,715	27,357,603			25,995,972	1,361,631		5.24 %
Public Service	3,037,334	19,579,416			17,851,106	1,728,310		9.68 %
Academic Support	452,984	2,231,915			2,091,918	139,997		6.69 %
Student Services	241,932	1,460,695			1,345,517	115,178		8.56 %
Institutional Support	23,972	427,700			369,617	58,083		15.71 %
Operation and Maintenance of Plant	2,670	8,377			21,652	(13,275)		(61.31) %
Scholarships and Fellowships	1,385,595	30,599,010			25,175,466	5,423,544		21.54 %
Service Departments	2,431	7,551			11,054	(3,503)		(31.69) %
Auxiliary Enterprises	60,522	409,738			381,589	28,149		7.38 %
	10,321,234	90,147,804			79,845,686	10,302,118		12.90 %

Other Funds

Plant Funds	5,812,385	15,246,343			15,542,136	(295,793)		(1.90) %
Associated Students	92,377	889,672			526,646	363,026		68.93 %
Other Agency Funds	77,897	280,904			150,155	130,749		87.08 %
	5,982,659	16,416,919			16,218,937	197,982		1.22 %
Total All Funds	\$48,470,839	\$303,723,222			\$274,160,016	\$29,563,206		10.78 %

  
 David T. Cowley  
 Date

3/4/11  
 Date

**ITEM FOR ACTION**

**RE:** Certificate of Treasurer for January 2011

The attached Certificate of Treasurer for January 2011 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The State Appropriated Funds budget at 31 January 2011 totaled \$271,479,859, up \$21,894,831 (8.77%) over the same 2009-2010 period. The year-to-date state appropriated funds expenditures totaled \$145,484,239, up \$17,028,574 (13.26%) over the same 2009-2010 period and represented 54% of the total budget. The percent of budget expended, 54%, was 4% less than would be expected to be spent on a strict time of budget year expired basis.

Total expenditures for all funds totaled \$369,727,028, up \$38,239,995 (11.54%) over the same 2009-2010 period.

**RECOMMENDATION**

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Certificate of Treasurer for January 2011.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Authorized invoices and supporting papers have been filed pertaining to those expenditures listed on the attached Certificate of Treasurer; and

WHEREAS, Expenditures listed on the attached Certificate of Treasurer have been reviewed and approved for payment by the USU Controller's Office, Purchasing Department, and other departments; and

WHEREAS, The expenditures listed on the attached Certificate of Treasurer are in accordance with the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief that all expenditures listed on the attached Certificate of Treasurer were legitimate claims against Utah State University and funds were available for payment of said claims; and

WHEREAS, Vice President Cowley requests approval of the listed expenditures by fund for the period 1 July 2010 to 31 January 2011 on the attached Certificate of Treasurer; and

WHEREAS, The President of Utah State University has reviewed the attached Certificate of Treasurer and recommends its approval of those expenditures listed thereon by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the expenditures listed on the attached Certificate of Treasurer:

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Certificate of Treasurer as presented and ratifies the expenditures listed on said Certificate of Treasurer for January 2011.

---

RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

---

Date

**CERTIFICATE OF TREASURER**

I, David T. Cowley, Vice President for Business and Finance, of Utah State University, do hereby certify as follows and request approval of the listed expenditures by fund for the period 1 July 2010 to 31 January 2011.

Authorization, invoices, and supporting papers have been filed pertaining to the following enumerated expenditures, which have been reviewed and processed for payment by the Controller's Office, Purchasing Department, and other departments; according to the laws, rules, and regulations of Utah State University and the State of Utah. To the best of my knowledge and belief, all are legitimate claims against Utah State University and funds were available for payment of said claims.

State Appropriated Funds	Budget	Percent of Budget Expended (58% Fiscal Year Expired)	Year to Date		Prior Year to Date	Increase (Decrease) from Prior Year		Percent Increase (Decrease) from Prior Year
			1-Jan-11	31-Jan-11		Increase (Decrease) from Prior Year	Increase (Decrease) from Prior Year	
Education and General (Except Athletics) Athletics	\$171,866,248	55%	\$93,672,529	\$13,559,765	\$92,691,484	\$981,045	\$981,045	1.06 %
Agricultural Experiment Station	3,802,472	59%	2,261,193	324,345	1,856,616	404,577	404,577	21.79 %
UWRL Appropriation	15,827,415	41%	6,472,428	788,575	6,190,881	281,547	281,547	4.55 %
UWRL Apportionment	3,158,410	31%	982,682	115,654	871,434	111,248	111,248	12.77 %
Tooele - Cont. Ed. Center	5,706,506	33%	1,880,652	215,071	2,063,703	(183,051)	(183,051)	(8.87) %
Educationally Disadvantaged	8,619,067	60%	5,142,395	402,963	4,120,275	1,022,120	1,022,120	24.81 %
Southeastern Utah - Cont. Ed. Center	267,366	58%	154,551	73,191	161,457	(6,906)	(6,906)	(4.28) %
Utah Basin - Cont. Ed. Center	1,396,675	56%	784,613	112,144	783,409	1,204	1,204	0.15 %
Cooperative Extension	5,888,173	46%	2,690,505	303,540	3,042,147	(351,642)	(351,642)	(11.56) %
Brigham City - Cont. Ed. Center	13,453,729	48%	6,411,927	886,075	6,539,228	(127,301)	(127,301)	(1.95) %
USTAR	13,065,605	77%	10,108,191	551,174	7,503,396	2,604,795	2,604,795	34.71 %
Price (USU-CEU)	8,900,790	55%	4,916,449	1,575,579	2,631,635	2,284,814	2,284,814	86.82 %
Blanding Campus (USU-CEU)	14,666,218	50%	7,270,278	1,001,487	-	7,270,278	7,270,278	-
Educationally Disadvantaged (USU-CEU)	3,124,585	60%	1,881,189	282,540	-	1,881,189	1,881,189	-
Prehistoric Museum (USU-CEU)	105,000	77%	81,216	33,313	-	81,216	81,216	-
Workforce Education (USU-CEU)	255,700	50%	128,296	18,694	-	128,296	128,296	-
Total State Appropriated Funds	1,375,900	47%	645,145	90,684	-	645,145	645,145	-
	<u>\$271,479,859</u>	54%	<u>145,484,239</u>	<u>20,334,794</u>	<u>128,455,665</u>	<u>17,028,574</u>	<u>17,028,574</u>	<u>13.26 %</u>
Total State Appropriated Funds 2009-2010	<u>\$249,585,028</u>							
Increase from 2009-2010	<u>\$21,894,831</u>							
Percent Increase from 2009-2010	<u>8.77%</u>							

Other Unrestricted Funds		Year to Date	Prior Year to Date	Increase (Decrease) from Prior Year	Percent Increase (Decrease) from Prior Year
1-Jan-11	31-Jan-11				
	\$715,848	\$4,564,859	\$4,183,960	\$380,899	9.10 %
Overhead Reimbursement for R & D Designated	5,592,219	28,662,884	26,893,781	1,769,103	6.58 %
Service Departments	4,653,167	25,201,017	23,364,448	1,836,569	7.86 %
Auxiliary Enterprises (Except Athletics)	4,028,175	22,180,521	20,579,606	1,600,915	7.78 %
Athletics - USU	935,836	7,325,014	7,581,940	(256,926)	(3.39) %
	\$15,925,245	\$87,934,295	\$82,603,735	\$5,330,560	6.45 %

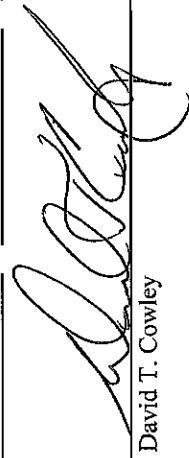
Other Restricted Funds

Instruction	1,669,374	9,735,172	7,316,765	2,418,407	33.05 %
Research	4,435,076	31,792,680	29,814,648	1,978,032	6.63 %
Public Service	2,402,320	21,981,736	20,110,592	1,871,144	9.30 %
Academic Support	387,883	2,619,797	2,298,069	321,728	14.00 %
Student Services	319,956	1,780,651	1,705,327	75,324	4.42 %
Institutional Support	206,837	634,538	642,076	(7,538)	(1.17) %
Operation and Maintenance of Plant	870	9,247	23,001	(13,754)	(59.80) %
Scholarships and Fellowships	18,173,593	48,772,603	38,344,037	10,428,566	27.20 %
Service Departments	2,962	10,513	12,838	(2,325)	(18.11) %
Auxiliary Enterprises	64,222	473,960	439,376	34,584	7.87 %
	27,663,093	117,810,897	100,706,729	17,104,168	16.98 %

Other Funds

Plant Funds	1,954,678	17,201,021	18,966,416	(1,765,395)	(9.31) %
Associated Students	100,572	990,244	584,657	405,587	69.37 %
Other Agency Funds	25,429	306,332	169,831	136,501	80.37 %
	2,080,679	18,497,597	19,720,904	(1,223,307)	(6.20) %
Total All Funds	\$66,003,811	\$369,727,028	\$331,487,033	\$38,239,995	11.54 %

3/4/11  
Date

  
David T. Cowley

**ITEM FOR ACTION**

**RE: Report of Investments for November 2010**

The attached Report of Investments for November 2010 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

This set of investment reports presents investment activity for November 2010 and comparative year-to-date totals for FY 2010-2011 and FY 2009-2010.

**CASH MANAGEMENT INVESTMENT POOL**

The average daily fair value invested during November 2010 was \$249,883,533, down \$8,609,570 from October 2010. Total investment income was \$47,694, down \$270,742 from October 2010, reflecting the decrease in the amount available for investing and a decrease in total investment return. The annualized total investment return was .23%, down 1.20% from October 2010.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$245,663,921, up \$28,293,500 (13.02%) over FY 2009-2010. Total interest income for FY 2010-2011 amounted to \$3,975,328, down \$199,565 (4.78%) from FY 2009-2010, reflecting an increase in the amount available for investing and a decrease in interest rates.

The total amount invested at 30 November 2010 was \$250,465,904, up \$30,742,903 (13.99%) over 30 November 2009.

**ENDOWMENT POOL**

The average daily fair value invested during November 2010 was \$90,832,267, up \$2,647,092 over October 2010. Interest and dividend income of \$179,186 plus net realized gains of \$4,178 totaled \$183,364 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$85,423,506, up \$11,235,151 (15.14%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$990,471, up \$198,174 (25.01%) over FY 2009-2010. This increase resulted from \$196,730 more in interest and dividends and \$1,444 more net realized gains during FY 2010-2011. The total amount invested at 30 November 2010 was \$90,914,128, up \$13,178,265 (16.95%) over 30 November 2009.

## OTHER INVESTMENTS

The average daily fair value invested during November 2010 was \$16,334,716, down \$1,421,256 from October 2010. Interest and dividend income of \$34,451 plus net realized gains of \$3,397 totaled \$37,848 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$18,742,588, up \$16,778,280 (854.16%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$1,027,800, up \$1,020,549 (14,074.60%) over FY 2009-2010. This increase resulted from \$180,331 more in interest and dividend income and \$840,218 more in net realized gains during FY 2010-2011.

The total amount invested at 30 November 2010 was \$16,292,357, up \$14,277,288 (708.53%) over 30 November 2009.

## ENDOWMENT TRUSTS

The average daily fair value invested during November 2010 was \$6,721,770 down \$62,253 from October 2010. Interest and dividend income totaled \$14,616 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$5,566,728, up \$1,317,825 (31.02%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$149,942, down \$89,300 (37.33%) from FY 2009-2010. This decrease resulted from \$21,387 more interest and dividend income and \$110,687 less net realized gains during FY 2010-2011.

The total amount invested at 30 November 2010 was \$6,669,080, up \$2,112,756 (46.37%) over 30 November 2009.

## PLANT FUND TRUSTS

The average daily fair value invested during November 2010 was \$4,730,335, up \$1,399,215 over October 2010. Interest income totaled \$9,042 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$5,854,909, down \$16,009,737 (73.22%) from FY 2009-2010. Total realized income for FY 2010-2011 was \$45,165, down \$12,300 (21.40%) from FY 2009-2010. This decrease reflects the decreased amount available for investing and an increase in the rate of return.

The total amount invested at 30 November 2010 was \$6,816,582, down \$15,936,709 (70.04%) from 30 November 2009.



## SUMMARY OF INVESTMENT TRANSACTIONS

The University's average daily fair value invested for the month of November 2010 was \$368,502,621. Purchases totaled \$35,863,757 and sales totaled \$40,125,331. From this activity the University realized net gains of \$7,575 and earnings of \$1,032,105.

## RECOMMENDATION

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Report of Investments for November 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The attached Report of Investments containing authorized transactions, documentation, and supporting papers has been filed for review by the Board of Trustees pertaining to the investment activities; and

WHEREAS, The investment transactions listed on the attached Report of Investments have been approved by the USU Controller's Office; and

WHEREAS, The investment activities listed on the attached Report of Investments are in accordance with the Utah State Money Management Act, the rules of the Utah State Money Management Council, the Utah State Uniform Prudent Management of Institutional Funds Act, and the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief all investment transactions listed on the attached Report of Investments were made in accordance with the guidelines, rules, and laws; and

WHEREAS, Vice President Cowley requests approval of the attached Report of Investments for the period 1 November 2010 to 30 November 2010 and comparative year-to-date totals for the periods 1 July 2010 to 30 November 2010 and 1 July 2009 to 30 November 2009; and

WHEREAS, The President of Utah State University has reviewed the attached report and recommends its approval by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the investment transactions listed on the attached Report of Investments for the period 1 November 2010 to 30 November 2010 and comparative year-to-date totals for the periods 1 July 2010 to 30 November 2010 and 1 July 2009 to 30 November 2009;

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Report of Investments as presented and ratifies the transactions listed on said Report of Investments for November 2010.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

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Date



OFFICE OF THE VICE PRESIDENT  
FOR FINANCE AND BUSINESS  
1445 Old Main Hill  
Logan, UT 84322-1445  
(435) 797-1146  
FAX: (435) 797-0710

UTAH STATE UNIVERSITY  
REPORT OF INVESTMENTS  
NOVEMBER 2010

The following schedules (A through E2) provide a report of the University's Investments. To the best of my knowledge, Utah State University is in compliance with the Utah State Money Management Act and the rules of the Utah State Money Management Council and the Utah State Uniform Prudent Management of Institutional Funds Act.

\_\_\_\_\_  
Rick G. Allen  
Controller

2/25/2011

Date

\_\_\_\_\_  
David T. Cowley  
Vice President for Business and Finance

3/4/11

Date

UTAH STATE UNIVERSITY  
CASH MANAGEMENT INVESTMENT POOL  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule A-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Less Service Charges	Net Interest Income
Jul 2010	\$216,853,500	\$46,000,000	\$32,833,952	(\$621,355)	\$229,398,193	\$222,812,096	\$698,576	\$245	\$698,331
Aug 2010	229,398,193	68,205,650	36,600,000	792,325	261,796,168	236,844,006	762,942	(85)	763,027
Sep 2010	261,796,168	38,000,000	34,000,000	(327,360)	265,468,808	260,286,867	814,776	(175)	814,951
Oct 2010	265,468,808	20,330,000	26,000,000	(585,788)	259,213,020	258,493,103	904,224	1,359	902,865
Nov 2010	259,213,020	25,000,000	33,000,000	(747,116)	250,465,904	249,883,533	794,810	0	794,810
Dec 2010									
Jan 2011									
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									
<hr/>									
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Comparative Totals:									
Year-to-date	\$216,853,500	\$197,535,650	\$162,433,952	(\$1,489,294)	\$250,465,904	\$245,663,921	\$3,975,328	\$1,344	\$3,973,984
FY 2010-11	199,880,452	141,341,532	121,266,081	(232,902)	219,723,001	217,370,421	4,174,893	2,451	4,172,442
FY 2009-10					30,742,903	28,293,500	(199,565)	(1,107)	(198,458)
Amt Change					13.99%	13.02%	-4.78%	-45.17%	-4.76%
% Change									

Note: The Cash Management Investment Pool includes cash of all funds over estimated daily operating requirements.

UTAH STATE UNIVERSITY  
 CASH MANAGEMENT INVESTMENT POOL  
 SUMMARY OF INVESTMENT TRANSACTIONS AND PERFORMANCE  
 For the Month of November 2010

Schedule A-2

	Purchases	Cost	Sales	Receipts	Earnings	Change in Fair Value	Total Investment Income	Average Daily Fair Value	Annualized Total Investment Return
Sweep Account					\$31		\$31	\$0	0.00%
Money Market Account	\$10,000,000	\$13,000,000		\$13,000,000	15,051		15,051	23,700,000	0.76%
Utah Public Treasurers' Investment Fund					40		40	100,000	0.48%
Time Certificates of Deposit		5,000,000		5,000,000	383,406		383,406	93,000,000	4.95%
Commercial Paper and Corporate Notes					28,930	(\$26,965)	1,965	5,214,550	0.45%
Obligations of U. S. Government	15,000,000	15,000,000		15,000,000	334,146	(637,517)	(303,371)	119,538,983	-3.05%
Municipal Bonds					33,206	(82,634)	(49,428)	8,330,000	-7.12%
Total	<u>\$25,000,000</u>	<u>\$33,000,000</u>		<u>\$33,000,000</u>	<u>\$794,810</u>	<u>(\$747,116)</u>	<u>\$47,694</u>	<u>\$249,883,533</u>	<u>0.23%</u>

UTAH STATE UNIVERSITY  
 SUMMARY OF CASH MANAGEMENT INVESTMENT POOL TRANSACTIONS  
 For the Month of November 2010

Schedule A-3

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Cost	Gain/(Loss)			
<b>Cash Management Investment Pool</b>									
Sweep Account									
Money Market Account		\$10,000,000					\$13,000,000	\$0	\$31
Utah Public Treasurers' Investment Fund									15,051
Time Certificates of Deposit									40
Commercial Paper and Corporate Notes									383,406
Obligations of U. S. Government		15,000,000					15,000,000	0	28,930
Municipal Bonds									334,146
		<u>\$25,000,000</u>					<u>\$33,000,000</u>	<u>\$0</u>	<u>33,206</u>
<b>Total Cash Management Investment Pool</b>									<u>\$794,810</u>

UTAH STATE UNIVERSITY  
 ENDOWMENT POOL  
 SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule B-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
*Jul 2010	\$80,490,686	\$507,378	\$419,279	\$2,716,693	\$83,295,478	\$81,893,082	\$247,666	\$3,479	\$251,145	\$6,888	\$244,257
Aug 2010	83,295,478	482,862	366,240	(1,662,805)	81,749,295	82,522,387	176,817	3,758	180,575	6,826	173,749
Sep 2010	81,749,295	308,559	197,761	3,759,851	85,619,944	83,684,620	195,214	3,704	198,918	9,583	189,335
Oct 2010	85,619,944	3,594,700	246,451	1,782,212	90,750,405	88,185,175	172,153	4,316	176,469	7,471	168,998
Nov 2010	90,750,405	6,259,928	6,041,765	(54,440)	90,914,128	90,832,267	179,186	4,178	183,364	7,293	176,071
Dec 2010											
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date											
FY 2010-11	\$80,490,686	\$11,153,427	\$7,271,496	\$6,541,511	\$90,914,128	\$85,423,506	\$971,036	\$19,435	\$990,471	\$38,061	\$952,410
FY 2009-10	69,522,394	4,058,900	3,231,290	7,385,859	77,735,863	74,188,355	774,306	17,991	792,297	60,320	731,977
Amt Change					13,178,265	11,235,151	196,730	1,444	198,174	(22,259)	220,433
% Change					16.95%	15.14%	25.41%	8.03%	25.01%	-36.90%	30.11%

Note: The Endowment Pool includes endowment funds designated for long-term investment. Included in this pool are endowment funds invested in the University's Cash Management Investment Pool (CMIP) consisting of \$31,338,154 principal beginning balance, a \$25,430,885 ending balance, and a \$31,191,203 average daily balance for the current month. Current month interest and dividends from the CMIP were \$98,887 bringing the total to \$493,017 year-to-date. These amounts have also been reported in Schedules A-1 and A-2.

\*The July beginning fair value has been adjusted to reflect the amount distributed to expendable accounts at fiscal year end.

UTAH STATE UNIVERSITY  
SUMMARY OF ENDOWMENT POOL TRANSACTIONS  
For the Month of November 2010

Schedule B-2

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Shares	Cost			
<b>Endowment Pool Transactions</b>									
Cash Management Investment Pool									
Utah State University		\$101,757					\$6,030,000	\$0	\$98,128
College of Eastern Utah		20,975							759
Obligations of U.S. Government									
GNMA			30,010		30		30	0	
Interest									2,492
Corporate Bonds and Notes									
Bond Interest									594
Fixed Income									
PIMCO - Diversified Income Inst.									1,000
Equities	524,563.189	6,001,000							
Wells Fargo Advantage Index Fund #88									7,959
UTS SPDR Trust Ser 1 (SPY)									9,431
Mutual Funds									
Multi-Strategy Bond Fund			69,159	801		981		180	13,923
Multi-Strategy Equity Fund			31,416	1,764		5,762		3,998	40,371
Alternatives									
Commonfund									
CEP VII		30,000							
Morgan Stanley									
Morgan Stanley TALF Fund (Cayman) L.P.		5,033							1,699
Solamere Capital									
Solamere Founders Fund I, LP		85,250							
TIAA-CREF									
TIAA-CREF Core Property	26,983	10,018	0.292		1,363		1,363	0	2,830
Cash		2,830							
Cash									
Wells Fargo - Custody		3,065							
Total Endowment Pool Transactions		<u>\$6,259,928</u>			<u>\$6,037,587</u>		<u>\$6,041,765</u>	<u>\$4,178</u>	<u>\$179,186</u>



UTAH STATE UNIVERSITY  
OTHER INVESTMENTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule C-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income
*Jul 2010	\$20,724,312	\$1,442,105	\$1,534,562	\$680,738	\$21,312,593	\$21,018,453	\$38,807	\$976	\$39,783
Aug 2010	21,312,593	1,540	2,687,395	(246,670)	18,380,068	19,846,331	37,857	1,166	39,023
Sep 2010	18,380,068	32,676	32,860	754,984	19,134,868	18,757,468	43,894	661	44,555
Oct 2010	19,134,868	74,672	3,267,773	435,308	16,377,075	17,755,972	34,211	832,380	866,591
Nov 2010	16,377,075	325,868	356,579	(54,007)	16,292,357	16,334,716	34,451	3,397	37,848
Dec 2010									
Jan 2011									
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									

Comparative Totals:

Year-to-date									
FY 2010-11	\$20,724,312	\$1,876,861	\$7,879,169	\$1,570,353	\$16,292,357	\$18,742,588	\$189,220	\$838,580	\$1,027,800
FY 2009-10	1,900,219	65,727	54,830	103,953	2,015,069	1,964,308	8,889	(1,638)	7,251
Amt Change					14,277,288	16,778,280	180,331	840,218	1,020,549
% Change					708.53%	854.16%	2028.70%	51295.36%	14074.60%

Note: Other Investments include donor designated and other specified investments. The beginning fair value has been adjusted to include investments previously held by the College of Eastern Utah at 30 June 2010.

UTAH STATE UNIVERSITY  
SUMMARY OF OTHER INVESTMENT TRANSACTIONS  
For the Month of November 2010

Schedule C-2  
Page 1 of 1

	Purchases		Sales			Earnings
	Shares	Cost	Shares	Cost	Receipts	
<b>Other Investments</b>						
Corporate Bonds and Notes						
U.S. Treasury Bond						\$667
U.S. West Communications						60
Common and Preferred Stock						
Morgan Stanley Smith Barney						
John Deere & Co	60,000	\$4,714	60,000	\$4,714	\$4,554	(\$160)
Sothebys Delaware	21,000	934	21,000	934	852	(82)
Energy Solutions Inc	50,000,000	245,250	50,000,000	245,250	243,765	(1,485)
Sothebys Delaware	100,000	4,329	100,000	4,329	4,294	(35)
USA Mobility Inc	6,000	87	6,000	87	87	0
Utah Public Treasurers'						16
Investment Fund		4,370		22,923	22,923	0
Mutual Funds						369
American Funds CIA						
The Growth Fund of America - Class A			436,252	13,589	12,804	(785)
Commonfund						
CEU Title III						
Multi-Strategy Bond			79,385	845	1,126	281
Multi-Strategy Equity			6,876	421	1,261	840
Vanguard						
Vanguard 500 Index Fund			118,460	11,664	13,080	1,416
500 Index Fund Admiral Shares	118,449	13,080				
Vanguard Total Bond Market Index Fund	3,592	39	1,340,547	13,649	14,625	976
Total Bond Market Index Fund Admiral Shares	1,340,895	14,629				
Vanguard 500 Index Fund			155,757	15,992	17,199	1,207
500 Index Fund Admiral Shares	155,743	17,199				
Vanguard Total Bond Market Index Fund	4,762	52	1,777,077	18,164	19,388	1,224
Total Bond Market Index Fund Admiral Shares	1,777,539	19,393				
Alternatives						
TriCor						
Inland America Real Estate Trust	88,875	714				714
vSpring						
Kickstart Seed Fund 1, L.P.		150		620	620	0
Cash						
Morgan Stanley - Cash		928				
<b>Total Other Investments</b>		<b>\$325,868</b>		<b>\$353,181</b>	<b>\$356,578</b>	<b>\$3,397</b>
						<b>\$34,451</b>

UTAH STATE UNIVERSITY  
ENDOWMENT TRUSTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule D-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$4,162,814	\$23,027	\$43,830	\$339,682	\$4,481,693	\$4,322,254	\$13,486	\$2	\$13,488	\$500	\$12,988
Aug 2010	4,481,693	232,955	226,654	(120,041)	4,367,953	4,424,823	12,184	(16,557)	(4,373)	0	(4,373)
Sep 2010	4,367,953	3,111,481	1,049,486	363,638	6,793,586	5,580,770	54,463	55,933	110,396	0	110,396
Oct 2010	6,793,586	197,585	261,504	44,793	6,774,460	6,784,023	14,645	1,170	15,815	3,075	12,740
Nov 2010	6,774,460	19,272	4,532	(120,120)	6,669,080	6,721,770	14,616	0	14,616	4,009	10,607
Dec 2010											
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$4,162,814	\$3,584,320	\$1,586,006	\$507,952	\$6,669,080	\$5,566,728	\$109,394	\$40,548	\$149,942	\$7,584	\$142,358
FY 2010-11	3,797,982	466,082	429,566	721,826	4,556,324	4,248,903	88,007	151,235	239,242	1,097	238,145
FY 2009-10					2,112,756	1,317,825	21,387	(110,687)	(89,300)	6,487	(95,787)
Amt Change					46.37%	31.02%	24.30%	-73.19%	-37.33%	591.34%	-40.22%
% Change											

Note: Endowment Trusts include externally managed endowment trusts.

UTAH STATE UNIVERSITY  
 SUMMARY OF ENDOWMENT TRUST INVESTMENT TRANSACTIONS  
 For the Month of November 2010

Schedule D-2

Endowment Trusts	Purchases		Shares	Cost	Sales		Gain/(Loss)	Earnings
	Shares	Cost			Shares	Cost		
Common and Preferred Stock								
Funds held at Bank of Utah - Dividends								\$12,056
Funds held at Morgan Stanley - Dividends								
Other								
Atlas Resources LP								195
Mutual Funds								
PIMCO Funds Short-Term								78
PIMCO Fds pac Invt Mgmt Ser Total Return								381
PIMCO GNMA Fund								109
Vanguard Short-term US Treasury Fund								838
Wells Fargo Strategic Inc #89								469
Wells Fargo Strategic Inc #89								469
Money Market Funds								
Federated Treasury Obligations Fund		\$6,342		\$4,132		\$4,132	\$0	1
Morgan Stanley		12,930						20
Cash								
Morgan Stanley				400		400	0	
<b>Total Endowment Trusts</b>		<b>\$19,272</b>		<b>\$4,532</b>		<b>\$4,532</b>	<b>\$0</b>	<b>\$14,616</b>

UTAH STATE UNIVERSITY  
PLANT FUND TRUSTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule E-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$10,674,107	\$784	\$0	(\$21,911)	\$10,652,980	\$10,673,425	\$9,283	\$0	\$9,283	\$0	\$9,283
Aug 2010	10,652,980	469	6,240,438	53,446	4,466,457	5,420,803	8,968	0	8,968	0	8,968
Sep 2010	4,466,457	1,297,049	82,550	(21,056)	5,659,900	5,118,861	9,112	0	9,112	0	9,112
Oct 2010	5,659,900	62,551	2,390,186	(35,483)	3,296,782	3,331,120	8,760	0	8,760	0	8,760
Nov 2010	3,296,782	4,258,689	722,455	(16,434)	6,816,582	4,730,335	9,042	0	9,042	0	9,042
Dec 2010											
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$10,674,107	\$5,619,542	\$9,435,629	(\$41,438)	\$6,816,582	\$5,854,909	\$45,165	\$0	\$45,165	\$0	\$45,165
FY 2010-11	22,951,558	7,560,683	7,727,620	(31,330)	22,753,291	21,864,646	57,277	188	57,465	0	57,465
FY 2009-10					(15,936,709)	(16,009,737)	(12,112)	(188)	(12,300)	0	(12,300)
Amt Change					-70.04%	-73.22%	-21.15%	-100.00%	-21.40%	0.00%	-21.40%
% Change											

Note: Plant Fund Trusts include all debt service reserve and construction fund accounts in compliance with bond issue covenants.

UTAH STATE UNIVERSITY  
 SUMMARY OF PLANT TRUST INVESTMENT TRANSACTIONS  
 For the Month of November 2010

Schedule E-2

	Purchases		Sales		Earnings
	Shares	Cost	Shares	Cost	
Plant Trusts					
Wells Fargo					
Heritage Money Market		\$517,460		\$720,938	\$5
Build America Bonds					8,499
Utah Public Treasurers' Investment Fund		3,741,229		1,517	538
Total Plant Trusts		<u>\$4,258,689</u>		<u>\$722,455</u>	<u>\$9,042</u>
				<u>\$0</u>	

**ITEM FOR ACTION**

**RE: Report of Investments for December 2010**

The attached Report of Investments for December 2010 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

This set of investment reports presents investment activity for December 2010 and comparative year-to-date totals for FY 2010-2011 and FY 2009-2010; investment portfolios at 31 December 2010; and Summary of Total Investment Returns for the Quarter Ended 31 December 2010 and year-to-date 1 July 2010 to 31 December 2010.

**CASH MANAGEMENT INVESTMENT POOL**

The average daily fair value invested during December 2010 was \$242,175,845, down \$7,707,688 from November 2010. Total investment loss was \$3,034,864, up \$3,082,558 from November 2010, reflecting the decrease in the amount available for investing and a decrease in total investment return. The annualized total investment return was -14.55%, down 14.78% from November 2010.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$245,082,575, up \$27,119,124 (12.44%) over FY 2009-2010. Total interest income for FY 2010-2011 amounted to \$4,829,606, down \$95,938 (1.95%) from FY 2009-2010, reflecting an increase in the amount available for investing and a decrease in interest rates.

The total amount invested at 31 December 2010 was \$255,569,762, up \$23,790,083 (10.26%) over 31 December 2009. Unrealized losses at 31 December 2010 were \$4,473,438.

**ENDOWMENT POOL**

The average daily fair value invested during December 2010 was \$92,445,911, up \$1,613,644 over November 2010. Interest and dividend income of \$511,984 plus net realized gains of \$4,499 totaled \$516,483 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$86,593,907, up \$11,741,411 (15.69%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$1,506,954, up \$301,783 (25.04%) from FY 2009-2010. This increase resulted from \$300,277 more in interest and dividends and \$1,506 more net realized gains during FY 2010-2011.

The total amount invested at 31 December 2010 was \$93,977,694, up \$15,367,159 (19.55%) over 31 December 2009. Unrealized gains at 31 December 2010 were \$15,484,252.

### OTHER INVESTMENTS

The average daily fair value invested during December 2010 was \$16,549,508, up \$214,792 over November 2010. Interest and dividend income of \$35,569 minus net realized losses of \$51,857 totaled \$16,288 in realized loss for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$18,377,074, up \$16,374,490 (817.67%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$1,011,512, up \$1,000,552 (9,129.12%) over FY 2009-2010. This increase resulted from \$209,377 more in interest and dividend income and \$791,175 more in net realized gains during FY 2010-2011.

The total amount invested at 31 December 2010 was \$16,806,658, up \$14,433,804 (608.29%) over 31 December 2009. Unrealized gains at 31 December 2010 were \$5,388,737.

### ENDOWMENT TRUSTS

The average daily fair value invested during December 2010 was \$6,840,179 up \$118,409 over November 2010. Interest and dividend income totaled \$74,956 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$5,778,970, up \$1,476,843 (34.33%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$224,898, down \$26,706 (10.61%) from FY 2009-2010. This decrease resulted from \$83,981 more interest and dividend income and \$110,687 less net realized gains during FY 2010-2011.

The total amount invested at 31 December 2010 was \$7,011,277, up \$2,431,110 (53.08%) over 31 December 2009. Unrealized gains at 31 December 2010 were \$414,033.

### PLANT FUND TRUSTS

The average daily fair value invested during December 2010 was \$2,461,382, down \$2,268,953 from November 2010. Interest income totaled \$9,047 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$5,289,321, down \$15,928,236 (75.07%) from FY 2009-2010. Total realized income for FY 2010-2011 was \$54,212, down \$12,921 (19.25%) from FY 2009-2010. This decrease reflects the decreased amount available for investing and an increase in the rate of return.

The total amount invested at 31 December 2010 was \$2,440,330, down \$15,172,347 (86.14%) from 31 December 2009. Unrealized gains at 31 December 2010 were \$15,562.



## SUMMARY OF INVESTMENT TRANSACTIONS

The University's average daily fair value invested for the month of December 2010 was \$360,472,825. Purchases totaled \$29,082,769 and sales totaled \$23,668,737. From this activity the University realized net losses of \$47,358 and earnings of \$1,485,834.

## SUMMARY OF TOTAL INVESTMENT RETURNS

The Endowment Pool composite benchmark is established based on the asset allocation of the Endowment Pool. At 31 December 2010 the Endowment Pool asset allocation was 27.72% cash, 12.34% fixed income, 59.94% equities. The benchmarks used include the Utah State Public Treasurer's Investment Fund, Barclay's Capital U.S. Aggregate Bond Index, and the S&P 500 Index. The composite benchmark for the Endowment Pool at 31 December 2010 was 22.07%

The Endowment Pool fiscal year-to-date annualized rate of return including market fluctuations was 24.99% at 31 December 2010. The Endowment Pool outperformed its benchmark by 292bp year-to-date at 31 December 2010.

The Cash Management Investment Pool fiscal year-to-date annualized rate of return including market fluctuations was -.44% at 31 December 2010. The benchmark for the Cash Management Investment Pool is the Utah Public Treasurer's Investment Fund (PTIF). The PTIF fiscal year-to-date annualized rate of return was .53% at 31 December 2010. The Cash Management Investment Pool underperformed its benchmark by 97bp year-to-date at 31 December 2010.

## ENDOWMENT FUNDS

The fair value of invested endowment funds at 31 December 2010 was \$211.6 million, up \$12.2 million (6.12%) over 30 September 2010. This increase includes the change in fair value, and new gifts received through 31 December 2010.

Year-to-date, the endowment funds have increased \$41.0 million (24.03%) from 30 June 2010.

Endowment funds are currently invested 32.31% in the Endowment Pool, 56.52% in the Cash Management Investment Pool, 3.31% in the various Endowment Trusts and 7.86% in Other Investments.

## RECOMMENDATION

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Report of Investments for December 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The attached Report of Investments containing authorized transactions, documentation, and supporting papers has been filed for review by the Board of Trustees pertaining to the investment activities; and

WHEREAS, The investment transactions listed on the attached Report of Investments have been approved by the USU Controller's Office; and

WHEREAS, The investment activities listed on the attached Report of Investments are in accordance with the Utah State Money Management Act, the rules of the Utah State Money Management Council, the Utah State Uniform Prudent Management of Institutional Funds Act, and the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief all investment transactions listed on the attached Report of Investments were made in accordance with the guidelines, rules, and laws; and

WHEREAS, Vice President Cowley requests approval of the attached Report of Investments for the period 1 December 2010 to 31 December 2010 and comparative year-to-date totals for the periods 1 July 2010 to 31 December 2010 and 1 July 2009 to 31 December 2009, and the investment portfolios at 31 December 2010; and

WHEREAS, The President of Utah State University has reviewed the attached report and recommends its approval by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the investment transactions listed on the attached Report of Investments for the period 1 December 2010 to 31 December 2010 and comparative year-to-date totals for the periods 1 July 2010 to 31 December 2010 and 1 July 2009 to 31 December 2009 and the investment portfolios at 31 December 2010;

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Report of Investments as presented and ratifies the transactions listed on said Report of Investments for December 2010.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

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Date



OFFICE OF THE VICE PRESIDENT  
FOR FINANCE AND BUSINESS  
1445 Old Main Hill  
Logan, UT 84322-1445  
(435) 797-1146  
FAX: (435) 797-0710

UTAH STATE UNIVERSITY  
REPORT OF INVESTMENTS  
DECEMBER 2010

The following schedules (A through G) provide a report of the University's Investments. To the best of my knowledge, Utah State University is in compliance with the Utah State Money Management Act and the rules of the Utah State Money Management Council and the Utah State Uniform Prudent Management of Institutional Funds Act.

\_\_\_\_\_  
Rick G. Allen  
Controller

2/25/11  
Date

\_\_\_\_\_  
David T. Cowley  
Vice President for Business and Finance

3/4/11  
Date

UTAH STATE UNIVERSITY  
CASH MANAGEMENT INVESTMENT POOL  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule A-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Less Service Charges	Net Interest Income
Jul 2010	\$216,853,500	\$46,000,000	\$32,833,952	(\$621,355)	\$229,398,193	\$222,812,096	\$698,576	\$245	\$698,331
Aug 2010	229,398,193	68,205,650	36,600,000	792,325	261,796,168	236,844,006	762,942	(85)	763,027
Sep 2010	261,796,168	38,000,000	34,000,000	(327,360)	265,468,808	260,286,867	814,776	(175)	814,951
Oct 2010	265,468,808	20,330,000	26,000,000	(585,788)	259,213,020	258,493,103	904,224	1,359	902,865
Nov 2010	259,213,020	25,000,000	33,000,000	(747,116)	250,465,904	249,883,533	794,810	0	794,810
Dec 2010	250,465,904	26,993,000	18,000,000	(3,889,142)	255,569,762	242,175,845	854,278	0	854,278
Jan 2011									
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									
<hr/>									
<hr/>									
<hr/>									

Comparative Totals:

Year-to-date	\$216,853,500	\$224,528,650	\$180,433,952	(\$5,378,436)	\$255,569,762	\$245,082,575	\$4,829,606	\$1,344	\$4,828,262
FY 2010-11	199,880,452	167,341,532	135,023,531	(418,774)	231,779,679	217,963,451	4,925,544	2,482	4,923,062
FY 2009-10					23,790,083	27,119,124	(95,938)	(1,138)	(94,800)
Amt Change					10.26%	12.44%	-1.95%	-45.85%	-1.93%
% Change									

Note: The Cash Management Investment Pool includes cash of all funds over estimated daily operating requirements.

UTAH STATE UNIVERSITY  
CASH MANAGEMENT INVESTMENT POOL PORTFOLIO  
31 December 2010

Schedule A-1-A  
Page 1 of 2

Description	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
<b>Money Market</b>						
Bank of Utah - Public Treasurer Acct	0.940%			\$6,100,000	\$6,100,000	\$0
Zions Bank - Public Treasurer Acct	0.640%			15,100,000	15,100,000	0
				21,200,000	21,200,000	0
<b>Public Treasurers' Investment Fund</b>						
Utah Public Treasurers' Investment Fund	0.481%			100,000	100,000	0
				100,000	100,000	0
<b>Time Certificates of Deposit</b>						
Wells Fargo Bank	4.050%	04/07/08	05/07/11	8,000,000	8,000,000	0
Wells Fargo Bank	4.920%	07/21/08	08/21/11	4,000,000	4,000,000	0
Wells Fargo Bank	5.440%	09/22/08	02/22/12	5,000,000	5,000,000	0
Wells Fargo Bank	5.180%	08/25/08	07/25/12	5,000,000	5,000,000	0
Wells Fargo Bank	5.230%	08/21/08	08/21/12	7,000,000	7,000,000	0
Wells Fargo Bank	5.300%	08/15/08	09/15/12	7,000,000	7,000,000	0
Wells Fargo Bank	5.420%	10/15/07	10/15/12	5,000,000	5,000,000	0
Wells Fargo Bank	4.220%	02/05/08	02/05/13	8,000,000	8,000,000	0
Wells Fargo Bank	5.330%	12/14/07	06/14/13	15,000,000	15,000,000	0
Wells Fargo Bank	5.230%	12/19/07	06/19/13	10,000,000	10,000,000	0
Wells Fargo Bank	4.320%	01/22/08	07/22/13	9,000,000	9,000,000	0
Wells Fargo Bank	4.650%	02/19/08	08/19/13	5,000,000	5,000,000	0
Wells Fargo Bank	5.130%	01/08/09	12/08/13	5,000,000	5,000,000	0
				93,000,000	93,000,000	0
<b>Commercial Paper &amp; Corporate Notes</b>						
Morgan Stanley - Floater	6.750%	05/24/10	04/15/11	5,214,550	5,083,415	(131,135)
				5,214,550	5,083,415	(131,135)
<b>Obligations of U. S. Government</b>						
Fannie Mae FNMA	2.250%	07/06/10	01/06/17	5,000,000	5,010,955	10,955
Freddie Mac	4.500%	02/25/10	02/25/20	5,000,000	5,029,285	29,285
Federal Home Loan Bank	4.250%	02/25/10	02/25/20	5,000,000	5,028,950	28,950

UTAH STATE UNIVERSITY  
CASH MANAGEMENT INVESTMENT POOL PORTFOLIO  
31 December 2010

Schedule A-1-A  
Page 2 of 2

Description	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
Federal Home Loan Bank	4.200%	06/03/10	06/03/20	\$5,000,000	\$4,996,565	(\$3,435)
Fannie Mae FNMA	2.000%	07/21/10	07/21/20	5,000,000	5,003,605	3,605
Federal Home Loan Bank	4.500%	05/04/10	05/04/22	10,000,000	10,076,280	76,280
Federal Home Loan Bank	3.000%	08/25/10	08/25/22	4,645,350	4,508,240	(137,110)
Federal Farm Credit FFCB	3.700%	08/17/10	05/17/23	5,000,000	4,916,240	(83,760)
Freddie Mac	3.000%	07/20/10	07/20/23	5,000,000	4,934,865	(65,135)
Federal Home Loan Bank	3.620%	09/09/10	09/09/24	5,000,000	4,755,510	(244,490)
Fannie Mae FNMA	3.125%	07/16/10	07/14/25	5,000,000	4,947,530	(52,470)
Federal Farm Credit FFCB	4.150%	07/15/10	07/15/25	5,000,000	4,927,025	(72,975)
Fannie Mae FNMA	3.000%	08/25/10	08/25/25	10,533,900	10,113,219	(420,681)
Federal Home Loan Bank	3.000%	08/26/10	08/26/25	4,992,500	4,779,020	(213,480)
Federal Home Loan Bank	3.000%	08/26/10	08/26/25	8,033,900	7,560,061	(473,839)
Federal Farm Credit FFCB	3.590%	09/02/10	09/02/25	10,000,000	9,271,920	(728,080)
Federal Home Loan Bank	4.000%	09/30/10	09/30/25	7,000,000	6,586,286	(413,714)
Fannie Mae FNMA	4.000%	11/26/10	11/26/25	5,000,000	4,804,120	(195,880)
Fannie Mae FNMA	3.000%	12/03/10	12/03/25	5,000,000	4,822,440	(177,560)
Fannie Mae FNMA	4.100%	12/17/10	12/17/25	6,993,000	6,672,470	(320,530)
Federal Home Loan Bank	4.125%	11/18/10	05/18/28	10,000,000	9,588,570	(411,430)
				<u>132,198,650</u>	<u>128,333,156</u>	<u>(3,865,494)</u>
<b>Municipal Bonds</b>						
West Valley City Bonds	4.850%	10/20/10	11/01/15	985,000	928,619	(56,381)
West Valley City Bonds	4.850%	10/20/10	11/01/16	1,050,000	989,898	(60,102)
West Valley City Bonds	4.850%	10/20/10	11/01/17	1,115,000	1,051,177	(63,823)
West Valley City Bonds	4.850%	10/20/10	11/01/18	1,180,000	1,112,457	(67,543)
West Valley City Bonds	4.850%	10/20/10	11/01/19	1,255,000	1,183,164	(71,836)
West Valley City Bonds	4.850%	10/20/10	11/01/20	1,330,000	1,253,871	(76,129)
West Valley City Bonds	4.850%	10/20/10	11/01/21	1,415,000	1,334,005	(80,995)
				<u>8,330,000</u>	<u>7,853,191</u>	<u>(476,809)</u>
<b>Total Cash Management Investment Pool</b>				<u>\$260,043,200</u>	<u>\$255,569,762</u>	<u>(\$4,473,438)</u>

UTAH STATE UNIVERSITY  
 CASH MANAGEMENT INVESTMENT POOL  
 SUMMARY OF INVESTMENT TRANSACTIONS AND PERFORMANCE  
 For the Month of December 2010

Schedule A-2

	Sales		Earnings	Change in Fair Value	Total Investment Income	Average Daily Fair Value	Annualized Total Investment Return
	Purchases	Receipts					
Wells Fargo - Sweep Account			\$1		\$1	\$0	0.00%
Money Market Account	\$15,000,000	\$13,000,000	5,328		5,328	6,941,935	0.89%
Utah Public Treasurers' Investment Fund			41		41	100,000	0.48%
Time Certificates of Deposit			395,922		395,922	93,000,000	4.94%
Commercial Paper and Corporate Notes			29,894	(\$25,820)	4,074	5,214,550	0.91%
Obligations of U. S. Government	11,993,000	5,000,000	388,779	(3,532,204)	(3,143,425)	128,589,360	-28.39%
Municipal Bonds			34,313	(331,118)	(296,805)	8,330,000	-41.38%
Total	<u>\$26,993,000</u>	<u>\$18,000,000</u>	<u>\$854,278</u>	<u>(\$3,889,142)</u>	<u>(\$3,034,864)</u>	<u>\$242,175,845</u>	<u>-14.55%</u>

UTAH STATE UNIVERSITY  
 SUMMARY OF CASH MANAGEMENT INVESTMENT POOL TRANSACTIONS  
 For the Month of December 2010

Schedule A-3

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Cost	Gain/(Loss)			
<b>Cash Management Investment Pool</b>									
Sweep Account									
Money Market Account		\$15,000,000			\$13,000,000		\$13,000,000	\$0	\$1
Utah Public Treasurers' Investment Fund									5,328
Time Certificates of Deposit									41
Commercial Paper and Corporate Notes		11,993,000			5,000,000		5,000,000	0	29,894
Obligations of U. S. Government									388,779
Municipal Bonds									34,313
<b>Total Cash Management Investment Pool</b>		<u>\$26,993,000</u>			<u>\$18,000,000</u>		<u>\$18,000,000</u>	<u>\$0</u>	<u>\$854,278</u>



UTAH STATE UNIVERSITY  
 ENDOWMENT POOL  
 SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule B-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
*Jul 2010	\$80,490,686	\$507,378	\$419,279	\$2,716,693	\$83,295,478	\$81,893,082	\$247,666	\$3,479	\$251,145	\$6,888	\$244,257
Aug 2010	83,295,478	482,862	366,240	(1,662,805)	81,749,295	82,522,387	176,817	3,758	180,575	6,826	173,749
Sep 2010	81,749,295	308,559	197,761	3,759,851	85,619,944	83,684,620	195,214	3,704	198,918	9,583	189,335
Oct 2010	85,619,944	3,594,700	246,451	1,782,212	90,750,405	88,185,175	172,153	4,316	176,469	7,471	168,998
Nov 2010	90,750,405	6,259,928	6,041,765	(54,440)	90,914,128	90,832,267	179,186	4,178	183,364	7,293	176,071
Dec 2010	90,914,128	755,358	194,108	2,502,316	93,977,694	92,445,911	511,984	4,499	516,483	10,798	505,685
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date											
FY 2010-11	\$80,490,686	\$11,908,785	\$7,465,604	\$9,043,827	\$93,977,694	\$86,593,907	\$1,483,020	\$23,934	\$1,506,954	\$48,859	\$1,458,095
FY 2009-10	69,522,394	4,263,983	3,257,776	8,081,934	78,610,535	74,852,496	1,182,743	22,428	1,205,171	69,061	1,136,110
Amt Change					15,367,159	11,741,411	300,277	1,506	301,783	(20,202)	321,985
% Change					19.55%	15.69%	25.39%	6.71%	25.04%	-29.25%	28.34%

Note: The Endowment Pool includes endowment funds designated for long-term investment. Included in this pool are endowment funds invested in the University's Cash Management Investment Pool (CMIP) consisting of \$25,430,885 principal beginning balance, a \$25,604,481 ending balance, and a \$25,384,897 average daily balance for the current month. Current month interest and dividends from the CMIP were \$89,121 bringing the total to \$582,138 year-to-date. These amounts have also been reported in Schedules A-1 and A-2.

\*The July beginning fair value has been adjusted to reflect the amount distributed to expendable accounts at fiscal year end.

UTAH STATE UNIVERSITY  
 ENDOWMENT POOL  
 INVESTMENT PERFORMANCE

Schedule B-1-A

	Total Number of Units	Fair Value Per Unit			Net Earnings	Earnings Per Unit
		Beginning of Month	End of Month	Percent Change		
July 2010	482,489.14	166.8238	\$172.6370	3.48%	\$247,666	\$0.5133
August 2010	482,489.14	172.6370	169.4324	-1.86%	176,817	0.3665
September 2010	482,489.14	169.4324	177.4547	4.73%	195,214	0.4046
October 2010	499,533.78	177.4547	181.7107	2.40%	172,153	0.3446
November 2010	499,533.78	181.7107	181.9980	0.16%	179,186	0.3587
December 2010	499,533.78	181.9980	188.1308	3.37%	511,984	1.0249
January 2011						
February 2011						
March 2011						
April 2011						
May 2011						
June 2011						

UTAH STATE UNIVERSITY  
 ENDOWMENT POOL PORTFOLIO  
 31 December 2010

Schedule B-1-B  
 Page 1 of 2

Description	Face Value	Number of Shares	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
Cash Management Investment Pool						\$25,604,481	\$25,604,481	\$0
Total Cash Management Investment Pool						<u>25,604,481</u>	<u>25,604,481</u>	<u>0</u>
Obligations of U.S. Government								
Federal Home Bank Loan 5.25%	100,000		5.250%	05/27/04	06/18/14	100,078	113,506	13,428
Federal Home Bank Loan 6.00%	100,000		6.000%	06/15/01	06/15/11	102,035	102,618	583
Federal National Mtg Assn 6.0%	100,000		6.000%	05/25/01	05/15/11	100,956	102,116	1,160
GNMA	6,004		7.000%	03/01/96	03/15/26	6,053	6,870	817
US Treasury Notes 5.000%	250,000		5.000%	12/28/04	02/15/11	264,305	251,408	(12,897)
Total Obligations of U.S. Government						<u>573,427</u>	<u>576,518</u>	<u>3,091</u>
Corporate Bonds and Notes								
Bankamerica Corporation	100,000		7.125%	03/27/98	10/15/11	106,000	104,845	(1,155)
Total Corporate Bonds and Notes						<u>106,000</u>	<u>104,845</u>	<u>(1,155)</u>
Fixed Income								
PIMCO - Diversified Income Inst.		527,586.215				6,035,581	6,035,586	5
Total Corporate Bonds and Notes						<u>6,035,581</u>	<u>6,035,586</u>	<u>5</u>
Equities								
Wells Fargo Advantage Index Fund #88		142,753.838				6,967,371	6,288,306	(679,065)
UTS SPDR Trust Ser 1 (SPY)		46,989.000				3,983,736	5,908,867	1,925,131
Total Equities						<u>10,951,107</u>	<u>12,197,173</u>	<u>1,246,066</u>
Mutual Funds								
Multi-Strategy Bond Fund		349,135.246				4,304,583	4,894,876	590,293
Multi-Strategy Equity Fund		213,700.512				27,024,102	41,348,912	14,324,810
Total Mutual Funds						<u>31,328,685</u>	<u>46,243,788</u>	<u>14,915,103</u>

UTAH STATE UNIVERSITY  
 ENDOWMENT POOL PORTFOLIO  
 31 December 2010

Schedule B-1-B  
 Page 2 of 2

Description	Face Value	Number of Shares	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
<b>Alternatives</b>								
Commonfund								
CEP VII						\$353,500	\$273,819	(\$79,681)
Natural Resources						251,236	323,187	71,951
Morgan Stanley								
Morgan Stanley TALF Fund (Cayman) L.P.						539,847	519,144	(20,703)
Solamere Capital								
Solamere Founders Fund I, LP						764,709	642,809	(121,900)
TIAA-CREF								
TIAA-CREF Core Property						1,102,936	600,386	(502,550)
Cash						7,796	7,796	0
Woodbury								
Woodbury Strategic Partners Fund, L.P.						288,148	262,173	(25,975)
WSP Centre Point Co-Investors, LLC						150,000	150,000	0
Total Alternatives						<u>3,458,172</u>	<u>2,779,314</u>	<u>(678,858)</u>
<b>Money Market Funds</b>								
Advantage Cash #250						32,414	32,414	0
Advantage Cash #451						370,335	370,335	0
Total Money Market Funds						<u>402,749</u>	<u>402,749</u>	<u>0</u>
<b>Cash</b>								
Morgan Stanley						33,240	33,240	0
Total Endowment Pool						<u>\$78,493,442</u>	<u>\$93,977,694</u>	<u>\$15,484,252</u>

UTAH STATE UNIVERSITY  
SUMMARY OF ENDOWMENT POOL TRANSACTIONS  
For the Month of December 2010

Schedule B-2

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Shares	Cost			
<b>Endowment Pool Transactions</b>									
Cash Management Investment Pool									
Utah State University		\$292,800					\$120,250	\$0	\$88,074
College of Eastern Utah		1,046							1,047
Obligations of U.S. Government									
GNMA			31,420	32	32	0			2,526
Interest									594
Corporate Bonds and Notes									
Bond Interest									34,581
Fixed Income									
PIMCO - Diversified Income Inst.	3,023,026	34,581							275,761
Equities									11,810
Wells Fargo Advantage Index Fund #88									
UTS SPDR Trust Ser 1 (SPY)									
Mutual Funds									
Multi-Strategy Bond Fund		(7,635)	72,303	838	1,014	176			27,268
Multi-Strategy Equity Fund		(45,043)	31,474	1,767	6,090	4,323			51,845
Alternatives									
Commonfund									
CEP VII		35,000							13,958
CNR VIII									
Morgan Stanley									
Morgan Stanley TALF Fund (Cayman) L.P.		3,511		33,241	33,241	0			3,511
Cash		33,240							
TIAA-CREF									
TIAA-CREF Core Property			0,299						990
Cash		4,164		561	561	0			
Money Market Funds									
Advantage Cash #250		5,520							
Advantage Cash #250		26,894		28,293	28,293	0			
Advantage Cash Institutional Class #451		371,280		1,562	1,562	0			19
Cash									
Wells Fargo - Custody				3,065	3,065	0			
Total Endowment Pool Transactions		\$755,358		\$189,609	\$194,108	\$4,499			\$511,984

UTAH STATE UNIVERSITY  
OTHER INVESTMENTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule C-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income
*Jul 2010	\$20,724,312	\$1,442,105	\$1,534,562	\$680,738	\$21,312,593	\$21,018,453	\$38,807	\$976	\$39,783
Aug 2010	21,312,593	1,540	2,687,395	(246,670)	18,380,068	19,846,331	37,857	1,166	39,023
Sep 2010	18,380,068	32,676	32,860	754,984	19,134,868	18,757,468	43,894	661	44,555
Oct 2010	19,134,868	74,672	3,267,773	435,308	16,377,075	17,755,972	34,211	832,380	866,591
Nov 2010	16,377,075	325,868	356,579	(54,007)	16,292,357	16,334,716	34,451	3,397	37,848
Dec 2010	16,292,357	1,170,718	1,036,512	380,095	16,806,658	16,549,508	35,569	(51,857)	(16,288)
Jan 2011									
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									

Comparative Totals:

Year-to-date									
FY 2010-11	\$20,724,312	\$3,047,579	\$8,915,681	\$1,950,448	\$16,806,658	\$18,377,074	\$224,789	\$786,723	\$1,011,512
FY 2009-10	1,900,219	971,862	606,521	107,294	2,372,854	2,002,584	15,412	(4,452)	10,960
Amt Change					14,433,804	16,374,490	209,377	791,175	1,000,552
% Change					608.29%	817.67%	1358.53%	17771.23%	9129.12%

Note: Other Investments include donor designated and other specified investments. The beginning fair value has been adjusted to include investments previously

UTAH STATE UNIVERSITY  
OTHER INVESTMENTS PORTFOLIO  
31 December 2010

Schedule C-1-A  
Page 1 of 2

Description	Face Value	Number of Shares	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
Corporate Bonds and Notes								
U.S. Treasury Bond	\$100,000		8.000%	11/15/91	11/15/21	\$125,313	\$141,438	\$16,125
U.S. West Communications	10,000		7.200%	12/01/95	11/10/26	10,162	9,750	(412)
						<u>135,475</u>	<u>151,188</u>	<u>15,713</u>
Common and Preferred Stock								
Charles Schwab								
American Express Company		30,000				1,279	1,288	9
Berkshire Hathaway B		16,000				1,275	1,282	7
Morgan Stanley Smith Barney								
CIE Financiere Richemont SA-CHF		125,000				7,278	7,306	28
Diageo PLC New Ord		800,000				14,880	14,640	(240)
Heineken Holding NV-EUR		500,000				21,652	21,731	79
Sabmiller PLC		500,000				17,563	17,600	37
						<u>63,927</u>	<u>63,847</u>	<u>(80)</u>
Public Treasurers' Investment Fund								
Utah Public Treasurers' Investment Fund			0.481%			897,427	897,427	0
						<u>897,427</u>	<u>897,427</u>	<u>0</u>
Mutual Funds								
American Funds CI A		668,070				11,116	11,979	863
American Balanced Fund - Class A		2,078,450				38,307	37,121	(1,186)
AMCAP Fund - C		203,662				6,357	6,199	(158)
The Growth Fund of America - Class A		11,367,282				354,799	346,020	(8,779)
The Growth Fund of America - Class A		1,632,416				37,355	39,341	1,986
The New Economy Fund-C		1,033,059				41,302	54,804	13,502
New World Fund-C		1,317,577				40,097	35,535	(4,562)
Washington Mutual Investors Fund-C								
Commonfund								
CEU Title III								
Multi-Strategy Bond		400,766.639				4,954,835	5,618,748	663,913
Multi-Strategy Equity		46,769.209				4,311,544	9,049,374	4,737,830
Invesco - Van Kampen Funds A								
American Capital Harbor		4,447.270				52,120	77,649	25,529

UTAH STATE UNIVERSITY  
OTHER INVESTMENTS PORTFOLIO  
31 December 2010

Schedule C-1-A  
Page 2 of 2

Description	Face Value	Number of Shares	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
Putnam Funds Class A								
Putnam High Yield CI-A		3,645,230				\$27,596	\$28,214	\$618
Vanguard Admiral								
Vanguard Windsor Admiral		1,653,273				99,388	75,373	(24,015)
Vanguard								
500 Index Fund Admiral Shares		118,990				13,143	13,783	640
Total Bond Market Index Fund Admiral Shares		1,353,925				14,768	14,352	(416)
500 Index Fund Admiral Shares		156,455				17,281	18,122	841
Total Bond Market Index Fund Admiral Shares		1,794,812				19,577	19,025	(552)
						<u>10,039,585</u>	<u>15,445,639</u>	<u>5,406,054</u>
Alternatives								
TriCor								
Inland America Real Estate Trust		17,306,173				172,243	138,969	(33,274)
vSpring								
Kickstart Seed Fund I, L.P.						104,434	104,758	324
						<u>276,677</u>	<u>243,727</u>	<u>(32,950)</u>
Cash								
Morgan Stanley						4,755	4,755	0
SEI - Prime Obligation Fund						75	75	0
						<u>4,830</u>	<u>4,830</u>	<u>0</u>
Total Other Investments						<u>\$11,417,921</u>	<u>\$16,806,658</u>	<u>\$5,388,737</u>



UTAH STATE UNIVERSITY  
SUMMARY OF OTHER INVESTMENT TRANSACTIONS  
For the Month of December 2010

Schedule C-2  
Page 1 of 2

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Cost	Gain/(Loss)			
<b>Other Investments</b>									
Corporate Bonds and Notes									
U.S. Treasury Bond									\$666
U.S. West Communications									60
Common and Preferred Stock									
Charles Schwab									
Agilent Technologies Inc	1,000,000	\$37,450	1,000,000	\$37,450			\$39,765	\$2,315	
American Express Company	30,000	1,279							
Berkshire Hathaway B	16,000	1,275							
Morgan Stanley Smith Barney									
AMCAP Fund Class A	2,081,581	38,592	2,081,581	38,592			38,592	0	
American Express Co	505,000	21,680	505,000	21,680			21,362	(318)	
Apple Inc.	3,000	957	3,000	957			953	(4)	
Bank of America Corp	730,000	9,588	730,000	9,588			9,209	(379)	
Bank of America Corp	875,000	10,255	875,000	10,255			10,205	(50)	
Bank of America Corp	1,839,000	22,932	1,839,000	22,932			22,268	(664)	
Blackrock Global Emerging Markets	131,000	2,283	131,000	2,283			2,283	0	
BP PLC Spons ADR	200,000	8,763	200,000	8,763			8,591	(172)	
Capital World Growth and Income Fund	510,059	18,076	510,059	18,076			18,076	0	
Chevron Corp.	227,000	20,028	227,000	20,028			19,812	(216)	
CIE Financiere Richemont SA-CHF	125,000	7,278							
Citigroup Inc	1,200,000	5,610	1,200,000	5,610			5,470	(140)	
ConocoPhillips	502,000	32,429	502,000	32,429			32,166	(263)	
Diageo PLC New Ord	800,000	14,880							
Dodge & Cox FDS Intl. Stock Fund	4,219,000	149,817	4,219,000	149,817			149,817	0	
Europacifica Growth Fund Class A	7,748,171	319,225	7,748,171	319,225			319,225	0	
General Electric	12,055,000	200,475	12,055,000	200,475			201,328	853	
General Mills Inc	718,000	25,600	718,000	25,600			25,361	(239)	
Heineken Holding NV-EUR	500,000	21,653							
Hewlett Packard Co.	100,000	4,211	100,000	4,211			4,087	(124)	
New World Fund Class A	366,458	19,935	366,458	19,935			19,935	0	
QEP Resources Inc.	675,000	25,110	675,000	25,110			24,587	(523)	
Sammler PLC	500,000	17,563							
Stanley Black & Decker Inc.	40,000	2,595	40,000	2,595			2,440	(155)	
TTM Technologies	2,000,000	28,140	2,000,000	28,140			27,848	(292)	
Washington Mutual Investors Fund Class A	24,641	666	24,641	666			668	2	
Washington Mutual Investors Fund Class A	3,025,241	81,712	3,025,241	81,712			81,712	0	665

UTAH STATE UNIVERSITY  
SUMMARY OF OTHER INVESTMENT TRANSACTIONS  
For the Month of December 2010

Schedule C-2  
Page 2 of 2

	Purchases		Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost	Shares	Cost			
Utah Public Treasurers' Investment Fund		\$372		\$3	\$3	\$0	\$372
Mutual Funds							
American Funds CIA							
American Balanced Fund - Class A	1,632	49					60
The Growth Fund of America - Class A	91,057	2,763					50
The Growth Fund of America - Class A	0,238	6					2,763
The New Economy Fund-C	8,552	363					6
New World Fund-C	8,154	218					363
Washington Mutual Investors Fund-C							218
Commonfund							
CEU Endowment Pool							
Multi-Strategy Bond - prior month adjustment				(7,635)	(7,635)	(7,635)	
Multi-Strategy Equity - prior month adjustment				(45,043)	(45,043)	(45,043)	
CEU Title III							
Multi-Strategy Bond			82,996	884	1,163	279	16,771
Multi-Strategy Equity			6,888	422	1,333	911	10,760
Invesco - Van Kampen Funds A							
American Capital Harbor	63,387	486					715
Putnam Funds Class A							
Putnam High Yield CI-A							
Vanguard Admiral							
Vanguard Windsor Admiral	10,170	462					486
Vanguard							
500 Index Fund Admiral Shares	0,541	63					462
Total Bond Market Index Fund Admiral Shares	13,030	138					63
500 Index Fund Admiral Shares	0,712	82					103
Total Bond Market Index Fund Admiral Shares	17,273	184					82
Alternatives							
TriCor							
Inland America Real Estate Trust	89,336	717					717
vSpring							
Kickstart Seed Fund I, L.P.		10,000					
Cash							
Morgan Stanley - Cash		4,758	931	931	931	0	3
Total Other Investments		<u>\$1,170,718</u>		<u>\$1,088,369</u>	<u>\$1,036,512</u>	<u>(\$51,857)</u>	<u>\$35,569</u>

UTAH STATE UNIVERSITY  
 ENDOWMENT TRUSTS  
 SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule D-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$4,162,814	\$23,027	\$43,830	\$339,682	\$4,481,693	\$4,322,254	\$13,486	\$2	\$13,488	\$500	\$12,988
Aug 2010	4,481,693	232,955	226,654	(120,041)	4,367,953	4,424,823	12,184	(16,557)	(4,373)	0	(4,373)
Sep 2010	4,367,953	3,111,481	1,049,486	363,638	6,793,586	5,580,770	54,463	55,933	110,396	0	110,396
Oct 2010	6,793,586	197,585	261,504	44,793	6,774,460	6,784,023	14,645	1,170	15,815	3,075	12,740
Nov 2010	6,774,460	19,272	4,532	(120,120)	6,669,080	6,721,770	14,616	0	14,616	4,009	10,607
Dec 2010	6,669,080	81,229	1,904	262,872	7,011,277	6,840,179	74,956	0	74,956	1,904	73,052
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$4,162,814	\$3,665,549	\$1,587,910	\$770,824	\$7,011,277	\$5,778,970	\$184,350	\$40,548	\$224,898	\$9,488	\$215,410
FY 2010-11	3,797,982	490,538	429,566	721,213	4,580,167	4,302,127	100,369	151,235	251,604	1,097	250,507
Amt Change					2,431,110	1,476,843	83,981	(110,687)	(26,706)	8,391	(35,097)
% Change					53.08%	34.33%	83.67%	-73.19%	-10.61%	764.90%	-14.01%

Note: Endowment Trusts include externally managed endowment trusts.

UTAH STATE UNIVERSITY  
 ENDOWMENT TRUSTS PORTFOLIO  
 31 December 2010

Schedule D-1-A  
 Page 1 of 2

Description	Number of Shares	Cost	Fair Value	Unrealized Gain/(Loss)
Obligations of U.S. Government				
Savings Bonds	195,000.000	\$195,000	\$195,000	\$0
Common and Preferred Stock				
Abbott Labs	2,000.000	75,797	95,820	20,023
Altria Group Inc	1,000.000	16,108	24,620	8,512
American Electric Power Co.	2,800.000	101,512	100,744	(768)
AT&T Inc.	6,800.000	177,954	199,784	21,830
BP Amoco PLC	8,000.000	402,692	353,360	(49,332)
Citigroup	5,600.000	261,341	26,488	(234,853)
ConocoPhillips	6,000.000	224,262	408,600	184,338
Eli Lilly & Co	1,400.000	53,166	49,056	(4,110)
General Electric	37,900.000	377,601	693,191	315,590
Great Plains Energy Inc	2,800.000	80,614	54,292	(26,322)
Johnson & Johnson	2,500.000	110,279	154,625	44,346
JP Morgan Chase & Co	8,000.000	259,784	339,360	79,576
Kraft Foods Inc	11,692.000	362,370	368,415	6,045
Merck & Co Inc New Com	7,500.000	295,376	270,300	(25,076)
Pfizer Inc	21,700.000	510,776	379,967	(130,809)
Philip Morris International In	1,000.000	36,706	58,530	21,824
Progress Energy Inc	9,200.000	328,293	400,016	71,723
Verizon Communications	6,300.000	172,840	225,414	52,574
Wells Fargo & Company NEW	6,732.000	74,538	208,625	134,087
		<u>3,922,009</u>	<u>4,411,207</u>	<u>489,198</u>
Other				
Atlas Resources LP	5.000	50,000	50,000	0
Real Estate - Brigham City		194,788	194,788	0
		<u>244,788</u>	<u>244,788</u>	<u>0</u>
Mutual Funds				
Dodge & Cox Income Fund	3,816.794	51,298	50,496	(802)

UTAH STATE UNIVERSITY  
 ENDOWMENT TRUSTS PORTFOLIO  
 31 December 2010

Schedule D-1-A  
 Page 2 of 2

Description	Number of Shares	Cost	Fair Value	Unrealized Gain/(Loss)
Mutual Funds (cont...)				
PIMCO Funds Short-Term	10,183.299	\$100,916	\$100,407	(\$509)
PIMCO Fds pac Invt Mgmt Ser Total Return	11,602.210	133,889	125,884	(8,005)
PIMCO GNMA Fund	4,314.064	52,330	49,267	(3,063)
Vanguard Short-term US Treasury Fund	100,925.855	1,100,121	1,077,888	(\$22,233)
Vanguard Fixed Income Secs F Infl Prof Secs	7,830.854	103,445	101,801	(1,644)
Wells Fargo Strategic Inc #89	10,069.543	185,100	165,644	(19,456)
Wells Fargo Strategic Inc #89	10,067.899	185,070	165,617	(19,453)
		<u>1,912,169</u>	<u>1,837,004</u>	<u>(75,165)</u>
Money Market Funds				
Federated Treasury Obligations Fund		154,741	154,741	0
Morgan Stanley		162,675	162,675	0
Wells Fargo #451		2,931	2,931	0
Wells Fargo #451		2,931	2,931	0
		<u>323,278</u>	<u>323,278</u>	<u>0</u>
Total Endowment Trusts		<u>\$6,597,244</u>	<u>\$7,011,277</u>	<u>\$414,033</u>

UTAH STATE UNIVERSITY  
 SUMMARY OF ENDOWMENT TRUST INVESTMENT TRANSACTIONS  
 For the Month of December 2010

Schedule D-2

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Cost	Gain/(Loss)			
<u>Endowment Trusts</u>									
Common and Preferred Stock									\$23,933
Funds held at Morgan Stanley - Dividends									
Other									
Atlas Resources LP									170
Mutual Funds									
Dodge & Cox Income Fund									630
PIMCO Funds Short-Term									618
PIMCO Fds pac Invt Mgmt Ser Total Return									6,642
PIMCO GNMA Fund									2,716
Vanguard Short-term US Treasury Fund									719
Vanguard Fixed Income Secs F Infl Prot Secs									1,331
Wells Fargo Strategic Inc #89	1,375,133	\$22,538							19,088
Wells Fargo Strategic Inc #89	1,374,908	22,535							19,085
Money Market Funds									
Federated Treasury Obligations Fund				12,827	\$1,904	\$1,904	\$0		1
Morgan Stanley				23,329					23
				<u>\$81,229</u>	<u>\$1,904</u>	<u>\$1,904</u>	<u>\$0</u>		<u>\$74,956</u>
Total Endowment Trusts									

UTAH STATE UNIVERSITY  
PLANT FUND TRUSTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule E-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$10,674,107	\$784	\$0	(\$21,911)	\$10,652,980	\$10,673,425	\$9,283	\$0	\$9,283	\$0	\$9,283
Aug 2010	10,652,980	469	6,240,438	53,446	4,466,457	5,420,803	8,968	0	8,968	0	8,968
Sep 2010	4,466,457	1,297,049	82,550	(21,056)	5,659,900	5,118,861	9,112	0	9,112	0	9,112
Oct 2010	5,659,900	62,551	2,390,186	(35,483)	3,296,782	3,331,120	8,760	0	8,760	0	8,760
Nov 2010	3,296,782	4,258,689	722,455	(16,434)	6,816,582	4,730,335	9,042	0	9,042	0	9,042
Dec 2010	6,816,582	82,464	4,436,213	(22,503)	2,440,330	2,461,382	9,047	0	9,047	0	9,047
Jan 2011											
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$10,674,107	\$5,702,006	\$13,871,842	(\$63,941)	\$2,440,330	\$5,289,321	\$54,212	\$0	\$54,212	\$0	\$54,212
FY 2010-11	22,951,558	7,959,079	13,227,545	(70,415)	17,612,677	21,217,557	66,945	188	67,133	0	67,133
Amt Change					(15,172,347)	(15,928,236)	(12,733)	(188)	(12,921)	0	(12,921)
% Change					-86.14%	-75.07%	-19.02%	-100.00%	-19.25%	0.00%	-19.25%

Note: Plant Fund Trusts include all debt service reserve and construction fund accounts in compliance with bond issue covenants.

UTAH STATE UNIVERSITY  
PLANT TRUSTS PORTFOLIO  
31 December 2010

Schedule E-1-A

Description	Face Value	Number of Shares	Interest Rate	Date Acquired	Maturity Date	Cost	Fair Value	Unrealized Gain/(Loss)
Wells Fargo								
Heritage Money Market			Variable			\$177,297	\$177,297	\$0
Build America Bonds	1,645,000		6.20%	6/9/2009	4/1/2030	1,676,255	1,691,817	15,562
						<u>1,853,552</u>	<u>1,869,114</u>	<u>15,562</u>
Public Treasurers' Investment Fund								
Utah Public Treasurers' Investment Fund			0.48%			571,216	571,216	0
Total Plant Trusts						<u>\$2,424,768</u>	<u>\$2,440,330</u>	<u>\$15,562</u>



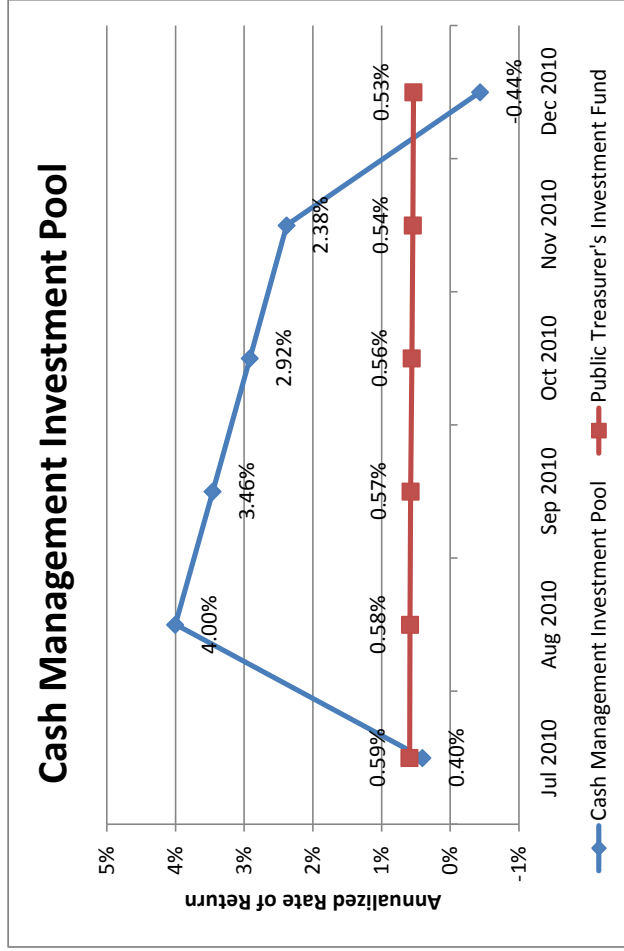
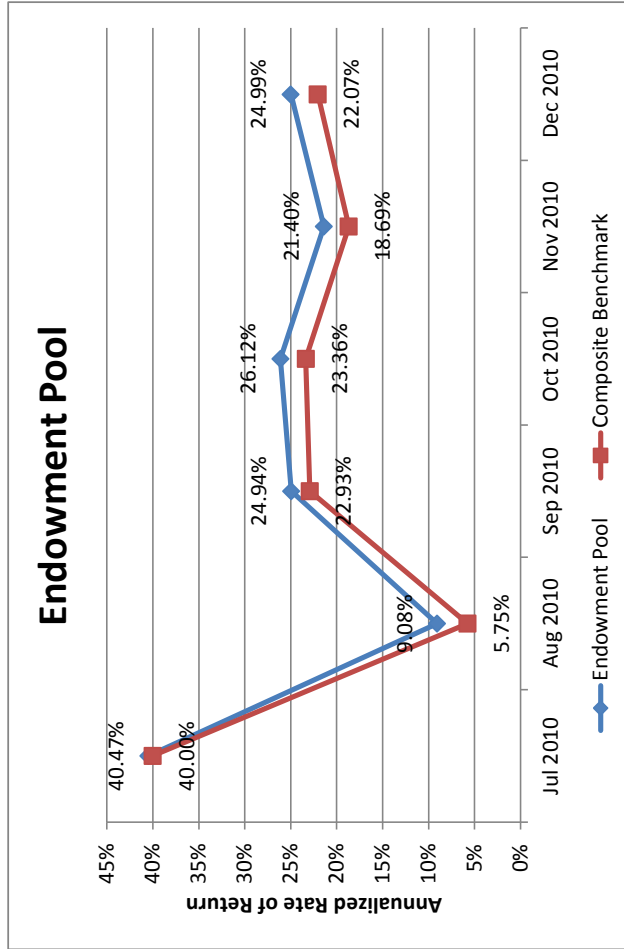
UTAH STATE UNIVERSITY  
 SUMMARY OF PLANT TRUST INVESTMENT TRANSACTIONS  
 For the Month of December 2010

Schedule E-2

	Purchases		Shares	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost		Cost	Gain/(Loss)			
Plant Trusts								
Wells Fargo								
Heritage Money Market		\$81,381		\$683,695	\$683,695	\$0	\$0	\$2
Build America Bonds								8,499
Utah Public Treasurers' Investment Fund		1,083		3,752,518	3,752,518	0	0	546
Total Plant Trusts		<u>\$82,464</u>		<u>\$4,436,213</u>	<u>\$4,436,213</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,047</u>



Summary of Total Investment Returns  
 Endowment Pool and Cash Management Investment Pool  
 Fiscal Year-to-Date Annualized Rate of Return









**ITEM FOR ACTION**

**RE: Report of Investments for January 2011**

The attached Report of Investments for January 2011 is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

This set of investment reports presents investment activity for January 2011 and comparative year-to-date totals for FY 2010-2011 and FY 2009-2010.

**CASH MANAGEMENT INVESTMENT POOL**

The average daily fair value invested during January 2011 was \$272,398,039, up \$30,222,194 over December 2010. Total investment income was \$233,635, up \$3,268,499 over December 2010, reflecting the increase in the amount available for investing and an increase in total investment return. The annualized total investment return was 1.00%, up 15.55% over December 2010.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$248,984,784, up \$26,618,754 (11.97%) over FY 2009-2010. Total interest income for FY 2010-2011 amounted to \$5,718,250, up \$76,778 (1.36%) over FY 2009-2010, reflecting an increase in the amount available for investing and an increase in interest rates.

The total amount invested at 31 January 2011 was \$278,914,753, up \$17,695,424 (6.77%) over 31 January 2010.

**ENDOWMENT POOL**

The average daily fair value invested during January 2011 was \$95,745,908, up \$3,299,997 over December 2010. Interest and dividend income of \$210,641 plus net realized gains of \$4,533 totaled \$215,174 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$87,901,335, up \$12,312,799 (16.29%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$1,722,128, up \$356,587 (26.11%) over FY 2009-2010. This increase resulted from \$354,848 more in interest and dividends and \$1,739 more net realized gains during FY 2010-2011.

The total amount invested at 31 January 2011 was \$97,514,121, up \$16,115,097 (19.80%) over 31 January 2010.

## OTHER INVESTMENTS

The average daily fair value invested during January 2011 was \$16,865,490, up \$315,982 over December 2010. Interest and dividend income of \$32,579 plus net realized gains of \$540 totaled \$33,119 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$18,161,134, up \$16,132,077 (795.05%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$1,044,631, up \$1,027,587 (6029.02%) over FY 2009-2010. This increase resulted from \$240,671 more in interest and dividend income and \$786,916 more in net realized gains during FY 2010-2011.

The total amount invested at 31 January 2011 was \$16,924,322, up \$14,921,388 (744.98%) over 31 January 2010.

## ENDOWMENT TRUSTS

The average daily fair value invested during January 2011 was \$7,018,745 up \$178,566 over December 2010. Interest and dividend income of \$33,977 plus net realized gains of \$70,918 totaled \$104,895 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$5,956,081, up \$1,617,460 (37.28%) over FY 2009-2010. Total realized income for FY 2010-2011 was \$329,793, up \$64,144 (24.15%) over FY 2009-2010. This increase resulted from \$103,913 more interest and dividend income and \$39,769 less net realized gains during FY 2010-2011.

The total amount invested at 31 January 2011 was \$7,026,213, up \$2,491,208 (54.93%) over 31 January 2010.

## PLANT FUND TRUSTS

The average daily fair value invested during January 2011 was \$2,417,931, down \$43,451 from December 2010. Interest income totaled \$8,736 in realized income for the month.

Year-to-date numbers show that the average daily fair value invested for FY 2010-2011 was \$4,879,122, down \$15,807,900 (76.41%) from FY 2009-2010. Total realized income for FY 2010-2011 was \$62,948, down \$13,519 (17.68%) from FY 2009-2010. This decrease reflects the decreased amount available for investing and an increase in the rate of return.

The total amount invested at 31 January 2011 was \$2,248,029, down \$14,474,875 (86.56%) from 31 January 2010.



## SUMMARY OF INVESTMENT TRANSACTIONS

The University's average daily fair value invested for the month of January 2011 was \$394,446,113. Purchases totaled \$34,777,997 and sales totaled \$8,545,396. From this activity the University realized net gains of \$75,991 and earnings of \$1,174,577.

## RECOMMENDATION

The President and Vice President for Business and Finance recommend that the Board of Trustees approve the Report of Investments for January 2011.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The attached Report of Investments containing authorized transactions, documentation, and supporting papers has been filed for review by the Board of Trustees pertaining to the investment activities; and

WHEREAS, The investment transactions listed on the attached Report of Investments have been approved by the USU Controller's Office; and

WHEREAS, The investment activities listed on the attached Report of Investments are in accordance with the Utah State Money Management Act, the rules of the Utah State Money Management Council, the Utah State Uniform Prudent Management of Institutional Funds Act, and the laws and rules of Utah State University and the State of Utah; and

WHEREAS, The Chief Financial Officer for Utah State University, David T. Cowley, Vice President for Business and Finance, has certified to the best of his knowledge and belief all investment transactions listed on the attached Report of Investments were made in accordance with the guidelines, rules, and laws; and

WHEREAS, Vice President Cowley requests approval of the attached Report of Investments for the period 1 January 2011 to 31 January 2011 and comparative year-to-date totals for the periods 1 July 2010 to 31 January 2011 and 1 July 2009 to 31 January 2010; and

WHEREAS, The President of Utah State University has reviewed the attached report and recommends its approval by the Utah State University Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration, review, and authorization of the investment transactions listed on the attached Report of Investments for the period 1 January 2011 to 31 January 2011 and comparative year-to-date totals for the periods 1 July 2010 to 31 January 2011 and 1 July 2009 to 31 January 2010:

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the attached Report of Investments as presented and ratifies the transactions listed on said Report of Investments for January 2011.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES:

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Date



OFFICE OF THE VICE PRESIDENT  
FOR FINANCE AND BUSINESS  
1445 Old Main Hill  
Logan, UT 84322-1445  
(435) 797-1146  
FAX: (435) 797-0710

UTAH STATE UNIVERSITY  
REPORT OF INVESTMENTS  
JANUARY 2011

The following schedules (A through E2) provide a report of the University's Investments. To the best of my knowledge, Utah State University is in compliance with the Utah State Money Management Act and the rules of the Utah State Money Management Council and the Utah State Uniform Prudent Management of Institutional Funds Act.

\_\_\_\_\_  
Rick G. Allen  
Controller

2/25/11  
Date

\_\_\_\_\_  
David T. Cowley  
Vice President for Business and Finance

3/4/11  
Date

UTAH STATE UNIVERSITY  
CASH MANAGEMENT INVESTMENT POOL  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule A-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Less Service Charges	Net Interest Income
Jul 2010	\$216,853,500	\$46,000,000	\$32,833,952	(\$621,355)	\$229,398,193	\$222,812,096	\$698,576	\$245	\$698,331
Aug 2010	229,398,193	68,205,650	36,600,000	792,325	261,796,168	236,844,006	762,942	(85)	763,027
Sep 2010	261,796,168	38,000,000	34,000,000	(327,360)	265,468,808	260,286,867	814,776	(175)	814,951
Oct 2010	265,468,808	20,330,000	26,000,000	(585,788)	259,213,020	258,493,103	904,224	1,359	902,865
Nov 2010	259,213,020	25,000,000	33,000,000	(747,116)	250,465,904	249,883,533	794,810	0	794,810
Dec 2010	250,465,904	26,993,000	18,000,000	(3,889,142)	255,569,762	242,175,845	854,278	0	854,278
Jan 2011	255,569,762	30,000,000	6,000,000	(655,009)	278,914,753	272,398,039	888,644	(55)	888,699
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									
<hr/>									
<hr/>									
Comparative Totals:									
Year-to-date	\$216,853,500	\$254,528,650	\$186,433,952	(\$6,033,445)	\$278,914,753	\$248,984,784	\$5,718,250	\$1,289	\$5,716,961
FY 2010-11	199,880,452	213,186,532	151,909,711	62,056	261,219,329	222,366,030	5,641,472	4,086	5,637,386
FY 2009-10					17,695,424	26,618,754	76,778	(2,797)	79,575
Amt Change					6.77%	11.97%	1.36%	-68.45%	1.41%
% Change									

Note: The Cash Management Investment Pool includes cash of all funds over estimated daily operating requirements.

UTAH STATE UNIVERSITY  
 CASH MANAGEMENT INVESTMENT POOL  
 SUMMARY OF INVESTMENT TRANSACTIONS AND PERFORMANCE  
 For the Month of January 2011

Schedule A-2

	Purchases	Sales		Earnings	Change in Fair Value	Total Investment Income	Average Daily Fair Value	Annualized Total Investment Return
		Cost	Receipts					
Money Market Account	\$20,000,000	\$6,000,000	\$6,000,000	\$18,605		\$18,605	\$30,974,194	0.70%
Utah Public Treasurers' Investment Fund				42		42	100,000	0.49%
Time Certificates of Deposit				395,922		395,922	93,000,000	4.94%
Commercial Paper and Corporate Notes				29,894	(\$22,820)	7,074	5,214,550	1.58%
Obligations of U. S. Government	10,000,000			409,868	(608,948)	(199,080)	134,779,295	-1.72%
Municipal Bonds				34,313	(23,241)	11,072	8,330,000	1.54%
Total	<u>\$30,000,000</u>	<u>\$6,000,000</u>	<u>\$6,000,000</u>	<u>\$888,644</u>	<u>(\$655,009)</u>	<u>\$233,635</u>	<u>\$272,398,039</u>	<u>1.00%</u>

UTAH STATE UNIVERSITY  
 SUMMARY OF CASH MANAGEMENT INVESTMENT POOL TRANSACTIONS

Schedule A-3

For the Month of January 2011

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Shares	Cost			
<u>Cash Management Investment Pool</u>									
Money Market Account		\$20,000,000		\$6,000,000	\$6,000,000		\$0	\$18,605	
Utah Public Treasurers' Investment Fund								42	
Time Certificates of Deposit								395,922	
Commercial Paper and Corporate Notes		10,000,000						29,894	
Obligations of U. S. Government								409,868	
Municipal Bonds								34,313	
<u>Total Cash Management Investment Pool</u>		<u>\$30,000,000</u>		<u>\$6,000,000</u>	<u>\$6,000,000</u>		<u>\$0</u>	<u>\$888,644</u>	

UTAH STATE UNIVERSITY  
ENDOWMENT POOL

SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule B-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
*Jul 2010	\$80,490,686	\$507,378	\$419,279	\$2,716,693	\$83,295,478	\$81,893,082	\$247,666	\$3,479	\$251,145	\$6,888	\$244,257
Aug 2010	83,295,478	482,862	366,240	(1,662,805)	81,749,295	82,522,387	176,817	3,758	180,575	6,826	173,749
Sep 2010	81,749,295	308,559	197,761	3,759,851	85,619,944	83,684,620	195,214	3,704	198,918	9,583	189,335
Oct 2010	85,619,944	3,594,700	246,451	1,782,212	90,750,405	88,185,175	172,153	4,316	176,469	7,471	168,998
Nov 2010	90,750,405	6,259,928	6,041,765	(54,440)	90,914,128	90,832,267	179,186	4,178	183,364	7,293	176,071
Dec 2010	90,914,128	755,358	194,108	2,502,316	93,977,694	92,445,911	511,984	4,499	516,483	10,798	505,685
Jan 2011	93,977,694	3,446,024	895,429	985,832	97,514,121	95,745,908	210,641	4,533	215,174	7,677	207,497
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$80,490,686	\$15,354,809	\$8,361,033	\$10,029,659	\$97,514,121	\$87,901,335	\$1,693,661	\$28,467	\$1,722,128	\$56,536	\$1,665,592
FY 2009-10	69,522,394	8,729,127	3,381,029	6,528,532	81,399,024	75,588,536	1,338,813	26,728	1,365,541	76,857	1,288,684
Amt Change					16,115,097	12,312,799	354,848	1,739	356,587	(20,321)	376,908
% Change					19.80%	16.29%	26.50%	6.51%	26.11%	-26.44%	29.25%

Note: The Endowment Pool includes endowment funds designated for long-term investment. Included in this pool are endowment funds invested in the University's Cash Management Investment Pool (CMIP) consisting of \$25,604,481 principal beginning balance, a \$28,504,563 ending balance, and a \$28,232,606 average daily balance for the current month. Current month interest and dividends from the CMIP were \$91,821 bringing the total to \$673,959 year-to-date. These amounts have also been reported in Schedules A-1 and A-2.

\*The July beginning fair value has been adjusted to reflect the amount distributed to expendable accounts at fiscal year end.

UTAH STATE UNIVERSITY  
SUMMARY OF ENDOWMENT POOL TRANSACTIONS  
For the Month of January 2011

Schedule B-2

	Purchases		Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost	Shares	Cost			
<b>Endowment Pool Transactions</b>							
Cash Management Investment Pool							
Utah State University		\$3,379,615		\$187,701	\$187,701	\$0	\$91,821
College of Eastern Utah				291,831	291,831	0	
Obligations of U.S. Government							
GNMA			34,670	35	35	0	
Interest							2,525
Corporate Bonds and Notes							
Bond Interest							594
Fixed Income							
PIMCO - Diversified Income Inst.	2,478,934	28,384					28,384
Equities							
Wells Fargo Advantage Index Fund #88							8,589
UTS SPDR Trust Ser 1 (SPY)							8,877
Mutual Funds							
Multi-Strategy Bond Fund			71,629	830	1,012	182	18,371
Multi-Strategy Equity Fund			31,159	1,767	6,118	4,351	44,196
Alternatives							
Morgan Stanley							4,348
Morgan Stanley TALF Fund (Cayman) L.P.		4,348					
TIAA-CREF							
TIAA-CREF Core Property			2,065	5,983	5,983	0	2,935
Cash		2,935					
Money Market Funds							
Advantage Cash #250		70		5,520	5,520	0	
Advantage Cash #250		30,672		26,894	26,894	0	1
Advantage Cash Institutional Class #451				370,335	370,335	0	
Total Endowment Pool Transactions		<u>\$3,446,024</u>		<u>\$890,896</u>	<u>\$895,429</u>	<u>\$4,533</u>	<u>\$210,641</u>



UTAH STATE UNIVERSITY  
OTHER INVESTMENTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule C-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income
*Jul 2010	\$20,724,312	\$1,442,105	\$1,534,562	\$680,738	\$21,312,593	\$21,018,453	\$38,807	\$976	\$39,783
Aug 2010	21,312,593	1,540	2,687,395	(246,670)	18,380,068	19,846,331	37,857	1,166	39,023
Sep 2010	18,380,068	32,676	32,860	754,984	19,134,868	18,757,468	43,894	661	44,555
Oct 2010	19,134,868	74,672	3,267,773	435,308	16,377,075	17,755,972	34,211	832,380	866,591
Nov 2010	16,377,075	325,868	356,579	(54,007)	16,292,357	16,334,716	34,451	3,397	37,848
Dec 2010	16,292,357	1,170,718	1,036,512	380,095	16,806,658	16,549,508	35,569	(51,857)	(16,288)
Jan 2011	16,806,658	10,101	80,964	188,527	16,924,322	16,865,490	32,579	540	33,119
Feb 2011									
Mar 2011									
Apr 2011									
May 2011									
Jun 2011									

Comparative Totals:

Year-to-date									
FY 2010-11	\$20,724,312	\$3,057,680	\$8,996,645	\$2,138,975	\$16,924,322	\$18,161,134	\$257,368	\$787,263	\$1,044,631
FY 2009-10	1,900,219	978,377	966,203	90,541	2,002,934	2,029,057	16,697	347	17,044
Amt Change					14,921,388	16,132,077	240,671	786,916	1,027,587
% Change					744.98%	795.05%	1441.40%	226776.95%	6029.02%

Note: Other Investments include donor designated and other specified investments. The beginning fair value has been adjusted to include investments previously held by the College of Eastern Utah at 30 June 2010.

UTAH STATE UNIVERSITY  
SUMMARY OF OTHER INVESTMENT TRANSACTIONS  
For the Month of January 2011

Schedule C-2  
Page 1 of 1

	Purchases		Sales		Gain/(Loss)	Earnings
	Shares	Cost	Shares	Cost		
<u>Other Investments</u>						
Corporate Bonds and Notes						
U.S. Treasury Bond					\$46	\$667
U.S. West Communications					(34)	60
Common and Preferred Stock						
Charles Schwab						
American Express Company				\$1,325		
Berkshire Hathaway B				1,241		
D.A. Davidson & Co.					(40)	
Commonwealth REIT	250,000	\$6,444		6,444		
Morgan Stanley Smith Barney						
CIE Financiere Richemont SA-CHF				7,063	(215)	
Diageo PLC New Ord				14,699	(181)	
Heineken Holding NV-EUR				21,589	(63)	
SabMiller PLC				17,381	(181)	
Utah Public Treasurers' Investment Fund		371		4,006	0	371
Mutual Funds						
CEU Title III						
Multi-Strategy Bond			82,222	876	286	21,088
Multi-Strategy Equity			6,819	417	922	9,672
Alternatives						
TriCor						
Inland America Real Estate Trust	89,800	721				721
Cash						
Charles Schwab		2,565				
Morgan Stanley				4,755	0	
<b>Total Other Investments</b>		<b>\$10,101</b>		<b>\$80,424</b>	<b>\$540</b>	<b>\$32,579</b>

UTAH STATE UNIVERSITY  
ENDOWMENT TRUSTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule D-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest and Dividends	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$4,162,814	\$23,027	\$43,830	\$339,682	\$4,481,693	\$4,322,254	\$13,486	\$2	\$13,488	\$500	\$12,988
Aug 2010	4,481,693	232,955	226,654	(120,041)	4,367,953	4,424,823	12,184	(16,557)	(4,373)	0	(4,373)
Sep 2010	4,367,953	3,111,481	1,049,486	363,638	6,793,586	5,580,770	54,463	55,933	110,396	0	110,396
Oct 2010	6,793,586	197,585	261,504	44,793	6,774,460	6,784,023	14,645	1,170	15,815	3,075	12,740
Nov 2010	6,774,460	19,272	4,532	(120,120)	6,669,080	6,721,770	14,616	0	14,616	4,009	10,607
Dec 2010	6,669,080	81,229	1,904	262,872	7,011,277	6,840,179	74,956	0	74,956	1,904	73,052
Jan 2011	7,011,277	1,321,633	1,399,263	92,566	7,026,213	7,018,745	33,977	70,918	104,895	2,271	102,624
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$4,162,814	\$4,987,182	\$2,987,173	\$863,390	\$7,026,213	\$5,956,080	\$218,327	\$111,466	\$329,793	\$11,759	\$318,034
FY 2010-11	3,797,982	512,430	440,421	665,014	4,535,005	4,338,621	114,414	151,235	265,649	1,597	264,052
FY 2009-10					2,491,208	1,617,459	103,913	(39,769)	64,144	10,162	53,982
Amt Change					54.93%	37.28%	90.82%	-26.30%	24.15%	636.32%	20.44%
% Change											

Note: Endowment Trusts include externally managed endowment trusts.

UTAH STATE UNIVERSITY  
SUMMARY OF ENDOWMENT TRUST INVESTMENT TRANSACTIONS  
For the Month of January 2011

Schedule D-2

Endowment Trusts	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Cost	Receipts			
Common and Preferred Stock									
JP Morgan Chase & Co			2,000.000	\$48,100	\$87,881	\$39,781			
Wells Fargo & Company NEW			1,732.000	19,177	54,213	35,036			
Funds held at Morgan Stanley - Dividends									\$12,919
Other									
Atlas Resources LP									159
Mutual Funds									
PIMCO Funds Short-Term			4,595.588	50,000	49,971	(29)			89
PIMCO Fds pac Invt Mgmt Ser Total Return			5,060.729	54,909	49,971	(4,938)			411
PIMCO GNMA Fund									111
Vanguard Short-term US Treasury Fund			93,545.370	999,065	999,971	906			15,892
Vanguard Fixed Income Secs F Infl Prot Secs			3,819.710	49,809	49,971	162			2,175
Wells Fargo Strategic Inc #89									2,175
Wells Fargo Strategic Inc #89									2,175
Money Market Funds									
Federated Treasury Obligations Fund		\$1,166,547		106,785	106,785	0			1
Morgan Stanley - Money Market		154,686							45
Wells Fargo #451				250	250	0			
Wells Fargo #451				250	250	0			
Cash									
Morgan Stanley		400							
<b>Total Endowment Trusts</b>		<b>1,321,633</b>		<b>\$1,328,345</b>	<b>\$1,399,263</b>	<b>\$70,918</b>			<b>\$33,977</b>

UTAH STATE UNIVERSITY  
PLANT FUND TRUSTS  
SUMMARY REPORT OF INVESTMENTS AND INVESTMENT INCOME

Schedule E-1

	Beginning Fair Value	Purchases	Sales Proceeds	Change in Fair Value	Ending Fair Value	Average Daily Fair Value	Total Interest Income	Realized Gain or (Loss)	Total Realized Income	Less Expenses	Net Realized Income/(Loss)
Jul 2010	\$10,674,107	\$784	\$0	(\$21,911)	\$10,652,980	\$10,673,425	\$9,283	\$0	\$9,283	\$0	\$9,283
Aug 2010	10,652,980	469	6,240,438	53,446	4,466,457	5,420,803	8,968	0	8,968	0	8,968
Sep 2010	4,466,457	1,297,049	82,550	(21,056)	5,659,900	5,118,861	9,112	0	9,112	0	9,112
Oct 2010	5,659,900	62,551	2,390,186	(35,483)	3,296,782	3,331,120	8,760	0	8,760	0	8,760
Nov 2010	3,296,782	4,258,689	722,455	(16,434)	6,816,582	4,730,335	9,042	0	9,042	0	9,042
Dec 2010	6,816,582	82,464	4,436,213	(22,503)	2,440,330	2,461,382	9,047	0	9,047	0	9,047
Jan 2011	2,440,330	239	169,740	(22,800)	2,248,029	2,417,931	8,736	0	8,736	0	8,736
Feb 2011											
Mar 2011											
Apr 2011											
May 2011											
Jun 2011											

Comparative Totals:

Year-to-date	\$10,674,107	\$5,702,245	\$14,041,582	(\$86,741)	\$2,248,029	\$4,879,122	\$62,948	\$0	\$62,948	\$0	\$62,948
FY 2010-11	22,951,558	7,972,672	14,162,215	(39,111)	16,722,904	20,687,022	76,279	188	76,467	0	76,467
Amt Change					(14,474,875)	(15,807,900)	(13,331)	(188)	(13,519)	0	(13,519)
% Change					-86.56%	-76.41%	-17.48%	-100.00%	-17.68%	0.00%	-17.68%

Note: Plant Fund Trusts include all debt service reserve and construction fund accounts in compliance with bond issue covenants.

UTAH STATE UNIVERSITY  
 SUMMARY OF PLANT TRUST INVESTMENT TRANSACTIONS  
 For the Month of January 2011

Schedule E-2

	Purchases		Shares	Cost	Sales		Receipts	Gain/(Loss)	Earnings
	Shares	Cost			Shares	Cost			
<u>Plant Trusts</u>									
Wells Fargo									
Heritage Money Market		\$2		\$169,740		\$169,740	\$0		\$8,499
Build America Bonds									237
Utah Public Treasurers' Investment Fund		237							
Total Plant Trusts		<u>\$239</u>		<u>\$169,740</u>		<u>\$169,740</u>	<u>\$0</u>		<u>\$8,736</u>

### ITEM FOR ACTION

**RE:** Delegation/Administrative Reports - 12/17/10 to 01/14/11

Utah State University has been given authority by the Division of Facilities Construction and Management (DFCM) to exercise direct supervision of the design and construction of all alterations, repairs, and improvements to existing facilities on individual projects with budgets of less than \$4 million. The supervision of new construction can also be delegated to USU on a project-by-project basis and can exceed the \$4 million amount. As part of the delegation authority, administrative reports are prepared by USU and presented to the Utah State Building Board at each of its meetings. The monthly format of USU's reports is similar to that of the DFCM's reports presenting professional and construction contracts issued during the reporting period, contingency and project reserves status, and a delegated projects list showing budget and status. On a quarterly basis, additional reports are prepared showing contingency fund cumulative transfers, a summary of the statewide (paving) account, and a construction contract status. The Board of Regents has transferred its authority to review the delegation/administrative reports to the Board of Trustees.

The reports have received the appropriate administrative review and approval.

### EXECUTIVE SUMMARY

The following is a summary of the administrative reports for USU for the period 12/17/10 to 01/14/11:

**Professional Contracts, 2 contracts issued** (Page 1)

Comments are provided on the report.

**Construction Contracts, 4 contracts issued** (Page 2)

Comments are provided on the report.

**Report of Contingency Reserve Fund** (Page 3)

A total of \$16,081.37 was needed from the contingency reserve to fund change orders and asbestos abatement on several projects.

**Report of Project Reserve Fund Activity** (Page 4)

No activity for the reporting period.

**Current Delegated Projects List** (Pages 5-6)

Of USU's 53 projects, 1 is Complete, 17 Substantially Complete, 24 in Construction, 8 in the Design/Study phase, and 3 Pending. Two new projects were added.

### RECOMMENDATION

The President and Vice President for Business and Finance recommend that the delegation/administrative reports for the current reporting period be approved as presented.

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, The Utah Legislature appropriates state funds through the Division of Facilities Construction and Management to Utah State University for the purpose of capital improvements;

WHEREAS, The Division of Facilities Construction and Management has delegated its authority to exercise direct supervision of the design and construction of such capital improvements to Utah State University;

WHEREAS, Non-state funded projects with budgets of less than \$4 million are also delegated to Utah State University;

WHEREAS, Projects in excess of \$4 million can also be delegated to Utah State University with specific approval of the Utah State Building Board;

WHEREAS, Utah State University presents reports on the status of all its delegated projects to the Utah State Building Board on a regular basis;

WHEREAS, The State Board of Regents has transferred its authority to review the delegation/administrative reports to the Board of Trustees;

WHEREAS, The President and Vice President for Business and Finance have reviewed the delegation/administrative reports for the current reporting period and recommend approval of the reports to the Board of Trustees; and

WHEREAS, The Board of Trustees has reviewed and given due consideration to the delegation/administrative reports:

NOW, THEREFORE, BE IT RESOLVED that the USU Board of Trustees hereby approves the delegation/administrative reports as presented.

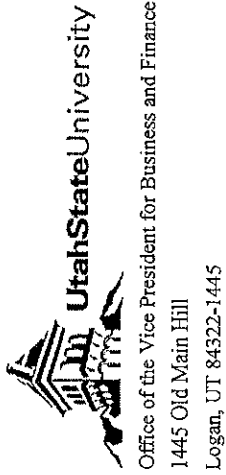
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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES

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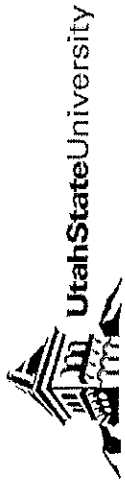
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# Professional Contracts Awarded From 12/17/10 to 01/14/11

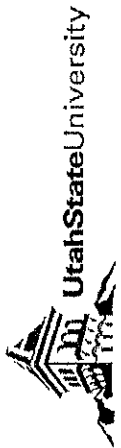
Contract Name	Firm Name	A/E Budget	Fee Amount	Comments
<b>MISCELLANEOUS CONTRACTS</b>				
1 Chilled Water Thermal Storage	A Cache Corporation	\$9,760.00	\$9,760.00	Geotechnical report
2 Planning & Design Fund FY10	JSH Surveying	\$100,000.00	\$3,375.00	Surveying



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Construction Contracts Awarded From 12/17/10 to 01/14/11

Project	Firm Name	Design Firm	Const Budget	Contract Amt	Comments
<b>MISCELLANEOUS CONTRACTS</b>					
1	Laub Indoor Turf Replacement	General Acrylics Inc.	\$251,555.00	\$251,555.00	Turf/installation
2	Business MCC and E-Panel	Mountain Valley Motor & Pump	\$90,910.00	\$5,120.61	Equipment only
3	Health, Life Safety & Code Compliance Projects FY10	Environmental Abatement	\$89,285.00	\$2,058.00	Asbestos abatement
4	Family Life Window Replacement	Environmental Abatement	\$576,000.00	\$409.10	Asbestos abatement



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Report of Contingency Reserve Fund

## From 12/17/10 to 01/14/11

Project Title	Current Transfers	Total Transfers To (From) Contingency	% to Construction Budget	Project Status	% Completed (Paid)
<b>BEGINNING BALANCE</b>	579,411.90				
<b>INCREASES TO CONTINGENCY RESERVE FUND</b>					
None					
<b>DECREASES TO CONTINGENCY RESERVE FUND</b>					
Theater Stage Rigging (Change order)	(15,100.00)	(32,700.00)	4.25%	Construction	32%
Family Life Window Replacement (Asbestos/blinds)	(510.95)	(8,168.71)	1.42%	Construction	80%
Health, Life Safety & Code Compliance FY10 (Change order)	(470.42)	(470.42)	0.53%	Construction	88%
<b>ENDING BALANCE</b>	<b>563,330.53</b>				



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Report of Project Reserve Fund Activity From 12/17/10 to 01/14/11

Project Title	Transfer Amount	Description	% of Construction Budget
BEGINNING BALANCE	\$227,265.71		
INCREASES TO PROJECT RESERVE FUND None			
DECREASES TO PROJECT RESERVE FUND None			
ENDING BALANCE	\$227,265.71		



# Current Delegated Projects List 01/14/11

Office of the Vice President for Business and Finance  
1445 Old Main Hill  
Logan, UT 84322-1445

Project Number	Project Name	Phase	Project Budget
<b>CAPITAL DEVELOPMENT/IMPROVEMENT</b>			
A21736	Equine Education Center	Substantial Completion	\$3,354,953 *
A16969	A/C & Controls Upgrade FY08	Construction	439,753
A16878	Campus-wide Medium Voltage Upgrades	Substantial Completion	486,481
A16873	Fire Alarm Upgrades FY08	Partial Completion/Design	282,051
A16881	CEP Chillers	Partial Completion	1,494,504
A16876	Access Control/Security Systems Upgrades	Complete	181,470
A16877	CEP Electrical Feed	Substantial Completion	200,130
A16872	Tanner Fountain	Substantial Completion	314,752
A16971	Planning & Design Fund FY08	Design/Study	100,000
A18615	Steam Line Replacement to NFS	Construction	933,000
A18972	Planning & Design Fund FY09	Design/Study	100,000
A18973	Health, Life Safety & Code Compliance Projects FY09	Substantial Completion	194,092
A18974	Business Building Cladding	Substantial Completion	423,832
A18975	Water Lab Fire Lane Access/Bridges	Substantial Completion	919,947
A18976	Water Lab Fume Hood Upgrade	Construction	1,398,932
A18981	Natural Resources Siding	Substantial Completion	102,552
A18984	Eccles Conference Center/Business Walkways	Substantial Completion	223,839
A18985	Miscellaneous Critical Improvements FY09	Construction	206,800
A20143	SER Observatory	Substantial Completion	265,347
A20557	Campus-wide Medium Voltage Upgrade FY10	Construction	624,013
A20794	Ray B. West Window Replacement	Substantial Completion	770,724
A20856	Miscellaneous Critical Improvements FY10	Construction	396,247
A20857	Planning & Design Fund FY10	Design/Study	100,000
A20858	Health, Life Safety & Code Compliance Projects FY10	Construction	107,612
A20859	Classroom Upgrades FY10	Construction	298,903
A20860	HPER Office/Classroom Upgrade	Construction	220,282
A20861	Fine Arts Complex Safety Repairs	Construction	431,836
A20862	Building Recommissioning	Construction	243,414
A20863	Campus Wide Bike Racks	Substantial Completion	55,000
A20864	Business MCC and E-Panel	Construction	100,000
A21088	Utah Botanical Center Wetland Lab ARRA Improvements	Construction	512,771

A20593	Utah Botanical Center Classroom Building	Construction	2,860,656
A22304	Utah Botanical Center Riparian Stream System	Substantial Completion	100,000
A22269	Motor Pool Interior Remodel	Substantial Completion	166,977
A22986	Merlin Olsen Monument	Substantial Completion	250,000
A22907	Planning and Design Fund FY11	Design/Study	75,000
A22908	Health, Life Safety & Code Compliance Projects FY11	Construction	100,000
A22909	Classroom Upgrades FY11	Construction	407,151
A22906	Family Life Window Replacement	Construction	677,031
A22910	Fire Protection (Various Buildings) FY11	Design	573,795
A22911	Sign System FY11	Pending	47,747
A22912	NE Steam Line Phase IV FY11	Construction	689,671
A22913	Theater Stage Rigging	Construction	894,238
A22914	Medium Voltage Upgrade FY11	Pending	477,876
A22915	Campus Wide Bike Racks FY11	Pending	47,747
A22916	Sidewalk Replacement FY11	Construction	217,092
A22917	Miscellaneous Critical Improvements FY11	Construction	153,315
A23116	CPD Playground	Substantial Completion	115,000
A23644	HSRC 2nd Floor Remodel Phase I	Construction	116,100
A23857	Spectrum Volleyball Locker Room Remodel	Design only	10,000
A24159	Chilled Water Thermal Storage (NEW PROJECT)	Study	TBD
A24112	Laub Indoor Turf Replacement (NEW PROJECT)	Construction	251,555
<b>PAVING (STATEWIDE)</b>			
A08076	Aggie Village Road & Parking Lot	Substantial Completion	461,613
<b>TOTAL (53)</b>			<u>\$24,175,801</u>

\* Project management delegated to USU.

### ITEM FOR ACTION

**RE:** Delegation/Administrative Reports - 01/14/11 to 02/11/11 (Quarterly Reports)

Utah State University has been given authority by the Division of Facilities Construction and Management (DFCM) to exercise direct supervision of the design and construction of all alterations, repairs, and improvements to existing facilities on individual projects with budgets of less than \$4 million. The supervision of new construction can also be delegated to USU on a project-by-project basis and can exceed the \$4 million amount. As part of the delegation authority, administrative reports are prepared by USU and presented to the Utah State Building Board at each of its meetings. The monthly format of USU's reports is similar to that of the DFCM's reports presenting professional and construction contracts issued during the reporting period, contingency and project reserves status, and a delegated projects list showing budget and status. On a quarterly basis, additional reports are prepared showing contingency fund cumulative transfers, a summary of the statewide (paving) account, and a construction contract status. The Board of Regents has transferred its authority to review the delegation/administrative reports to the Board of Trustees.

The reports have received the appropriate administrative review and approval.

### EXECUTIVE SUMMARY

The following is a summary of the administrative reports for USU for the period 01/14/11 to 02/11/11. Quarterly reports on the Contingency Fund Cumulative Transfers, Summary of the Statewide Accounts, and Construction Contract Status are also included.

**Professional Contracts, 1 contract issued** (Page 1)

Comments are provided on the report.

**Construction Contracts, 4 contracts issued** (Page 2)

Comments are provided on the report.

**Report of Contingency Reserve Fund** (Page 3)

Comments are provided on the report.

**Contingency Fund Cumulative Transfers Quarterly Report** (Page 4)

The Contingency Fund is in good order. Twelve projects are now complete.

**Report of Project Reserve Fund Activity** (Page 5)

Seven projects closed during this reporting period adding \$28,179.74 to the Project Reserve.

**Summary of the Statewide Accounts Quarterly Report** (Page 6)

No significant items. The one paving project that was on this report is now complete.

**Construction Contract Status Quarterly Report** (Pages 7-8)

Since the last quarterly report, 10 contracts have closed, 20 are in progress, and 2 new contracts have been issued. The open contracts that are over in time are due to minor contractor issues, unknown conditions surfacing during the course of construction, and a lag time in paperwork being processed to extend days.

**Current Delegated Projects List** (Pages 9-10)

Of USU's 55 projects, 16 are Complete, 5 Substantially Complete, 26 in Construction, 7 in the Design/Study phase, and 1 Pending. Completed projects for the quarter are the Campus-wide Medium Voltage Upgrades, Access Control/Security Systems Upgrades, CEP Electrical Feed, Tanner Fountain, Steam Line Replacement to NFS, Business Building Cladding, Water Lab Fire Lane Access/Bridges, Natural Resources Siding, Eccles Conference Center/Business Walkways, SER Observatory, Building Recommissioning, Campus Wide Bike Racks, Utah Botanical Center Riparian Stream System, Motor Pool Interior Remodel, Sidewalk Replacement FY11, and Aggie Village Road & Parking Lot (Paving).

**RECOMMENDATION**

The President and Vice President for Business and Finance recommend that the delegation/administrative reports for the current reporting period be approved as presented.



RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, The Utah Legislature appropriates state funds through the Division of Facilities Construction and Management to Utah State University for the purpose of capital improvements;

WHEREAS, The Division of Facilities Construction and Management has delegated its authority to exercise direct supervision of the design and construction of such capital improvements to Utah State University;

WHEREAS, Non-state funded projects with budgets of less than \$4 million are also delegated to Utah State University;

WHEREAS, Projects in excess of \$4 million can also be delegated to Utah State University with specific approval of the Utah State Building Board;

WHEREAS, Utah State University presents reports on the status of all its delegated projects to the Utah State Building Board on a regular basis;

WHEREAS, The State Board of Regents has transferred its authority to review the delegation/administrative reports to the Board of Trustees;

WHEREAS, The President and Vice President for Business and Finance have reviewed the delegation/administrative reports for the current reporting period and recommend approval of the reports to the Board of Trustees; and

WHEREAS, The Board of Trustees has reviewed and given due consideration to the delegation/administrative reports:

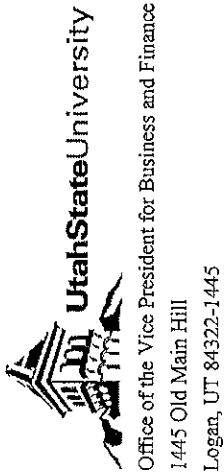
NOW, THEREFORE, BE IT RESOLVED that the USU Board of Trustees hereby approves the delegation/administrative reports as presented.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES

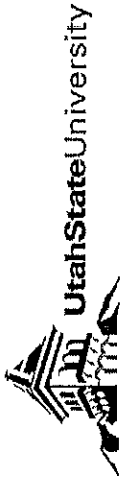
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Date



## Professional Contracts Awarded From 01/14/11 to 02/11/11

Contract Name	Firm Name	A/E Budget	Fee Amount	Comments
1 CEU Life Safety/Signage	Ken Garner Engineering	\$35,371.00	\$35,371.00	Design fire alarm upgrade



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Construction Contracts Awarded From 01/14/11 to 02/11/11

Project	Firm Name	Design Firm	Const Budget	Contract Amt	Comments
1 Fire Protection FY11 + Fire Alarm Upgrades FY08 (Combined project)	Spindler Construction	Ken Gamer Engineering	\$729,605.50	\$620,900.00	Engineering Lab fire sprinkler upgrade
2 Campus Wide Bike Racks FY11	USU Facilities	USU Facilities Planning and Design	\$45,045.00	\$3,611.99	Fine Arts Center NE/SW bike racks
MISCELLANEOUS CONTRACTS					
3 Sign System FY11	Raymond Construction		\$45,045.00	\$14,767.20	Install sign bases only
4 Health, Life Safety & Code Compliance Projects FY10	Environmental Abatement		\$89,285.00	\$1,550.00	Asbestos abatement HPER Fan Room

## Report of Contingency Reserve Fund From 01/14/11 to 02/11/11

Project Title	Current Transfers	Total Transfers To (From) Contingency	% to Construction Budget	Project Status	% Completed (Paid)
<b>BEGINNING BALANCE</b>	\$563,330.53				
<b>INCREASES TO CONTINGENCY RESERVE FUND</b>					
Sidewalk Replacement FY11 (Adjustment)	19.00	(41,056.00)	30.53%	Complete	100%
<b>DECREASES TO CONTINGENCY RESERVE FUND</b>					
Building Recommissioning FY10 (Change order)	(2,939.64)	(9,746.74)	4.37%	Complete	100%
Water Lab Fume Hood (Paint rooms damaged by asbestos abatement)	(2,838.58)	(9,123.58)	0.53%	Construction	85%
<b>ENDING BALANCE</b>	\$557,571.31				



Office of the Vice President for Business and Finance  
1445 Old Main Hill  
Logan, UT 84322-1445

# Contingency Fund Cumulative Transfers Quarterly Report (As of 02/11/11)

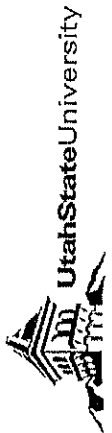
Description	11/12/10		02/11/11		Project Status
	Transfers To (From) Contingency	% To Construction Budget	Transfers To (From) Contingency	% To Construction Budget	
Sidewalk Replacement FY11	(\$41,075.00)	30.54%	(\$41,056.00)	30.53%	Complete
Natural Resources Siding	(\$8,098.58)	8.76%	(\$8,098.58)	8.76%	Complete
Campus-wide Medium Voltage Upgrades	(\$24,989.28)	7.31%	(\$24,989.28)	7.31%	Complete
CEP Electrical Feed	(\$11,445.42)	6.70%	(\$11,445.42)	6.70%	Complete
CEP Chillers	(\$82,612.32)	6.56%	(\$82,612.32)	6.56%	Partial Completion
Campus Wide Bike Racks	(\$2,727.00)	6.00%	(\$2,727.00)	6.00%	Complete
Miscellaneous Critical Improvements FY09	(\$10,607.00)	6.00%	(\$10,607.00)	6.00%	Construction
Business MCC and E-Panel	(\$506.72)	0.56%	(\$5,454.00)	6.00%	Construction
Classroom Upgrades FY10	(\$14,354.66)	5.57%	(\$14,354.66)	5.57%	Construction
Health, Life Safety & Code Compliance Projects FY11	(\$4,424.00)	5.00%	(\$4,424.00)	5.00%	Construction
Miscellaneous Critical Improvements FY10	(\$17,676.06)	4.95%	(\$17,676.06)	4.95%	Construction
Building Recommissioning FY10	(\$6,585.90)	2.95%	(\$9,746.74)	4.37%	Complete
Water Lab Fire Lane Access/Bridges	(\$35,037.54)	4.31%	(\$35,037.54)	4.31%	Complete
Theater Stage Rigging	(\$17,600.00)	2.29%	(\$32,700.00)	4.25%	Construction
Fine Arts Complex Safety Repairs	(\$10,849.45)	3.58%	(\$10,849.45)	3.58%	Construction
NE Steam Line Phase IV F11	\$0.00	0.00%	(\$19,933.96)	3.29%	Construction
Tanner Fountain	(\$8,554.43)	3.18%	(\$8,554.43)	3.18%	Complete
HPER Office/Classroom Upgrade	(\$4,318.00)	2.56%	(\$4,318.00)	2.56%	Construction
Miscellaneous Critical Improvements FY11	(\$3,387.00)	2.39%	(\$3,387.00)	2.39%	Construction
Eccles Conference Center/Business Walkways	(\$3,051.52)	1.73%	(\$3,051.52)	1.73%	Complete
Campus Wide Medium Voltage Upgrade FY10	(\$9,462.43)	1.58%	(\$9,956.73)	1.66%	Construction
Ray B. West Window Replacement	(\$9,124.00)	1.43%	(\$9,124.00)	1.43%	Substantial Completion
Family Life Window Replacement	(\$6,187.76)	1.07%	(\$8,168.71)	1.42%	Construction
A/C & Controls Upgrade FY08	(\$3,365.00)	0.88%	(\$3,365.00)	0.88%	Construction
Health, Life Safety & Code Compliance Projects FY09	(\$1,365.19)	0.75%	(\$1,365.19)	0.75%	Substantial Completion
Water Lab Fume Hood Upgrade	(\$5,285.00)	0.42%	(\$9,123.58)	0.72%	Construction
Health, Life Safety & Code Compliance Projects FY10	\$0.00	0.00%	(\$470.42)	0.53%	Construction
Classroom Upgrades FY11	(\$1,188.98)	5.00%	(\$1,188.98)	0.46%	Construction
Business Building Cladding	\$0.00	0.00%	\$0.00	0.42%	Complete
Fire Alarm Upgrades FY08	\$0.00	0.00%	\$0.00	0.00%	Construction
Access Control/Security Systems Upgrades	\$0.00	0.00%	\$0.00	0.00%	Complete
Steam Line Replacement to NFS	\$0.00	0.00%	\$0.00	0.00%	Complete
Fire Protection (Various Buildings) FY11	\$0.00	0.00%	\$0.00	0.00%	Construction
Sign System FY11	\$0.00	0.00%	\$0.00	0.00%	Construction
Medium Voltage Upgrade FY11	\$0.00	5.00%	\$0.00	0.00%	Construction
Campus Wide Bike Racks FY11	\$0.00	5.00%	\$0.00	0.00%	Equipment order Construction



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Report of Project Reserve Fund Activity From 01/14/11 to 02/11/11

Project Title	Transfer Amount	Description	% of Construction Budget
<b>BEGINNING BALANCE</b>	<b>\$227,265.71</b>		
<b>INCREASES TO PROJECT RESERVE FUND</b>			
Business Building Cladding	5,993.45	Close project	1.51%
Campus Wide Bike Racks	1,044.02	Close project	2.30%
Campus Wide Medium Voltage Upgrades	3,907.42	Close project	1.14%
Eccles Conference Center/Business Walkways	1,585.89	Close project	0.90%
Steam Line Replacement to NFS	4,079.95	Close project	0.49%
Tanner Fountain	9,107.89	Close project	3.39%
Water Lab Fire Lane Access/Bridges	2,461.12	Close project	0.30%
<b>DECREASES TO PROJECT RESERVE FUND</b>			
None			
<b>ENDING BALANCE</b>	<b>\$255,445.45</b>		



Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

## Summary of the Statewide Accounts Quarterly Report (As of 02/11/11)

DFCM Number	Project	Key	DFCM Statewide Funds	USU/ Other Funds	Total Project Budget	Previous Encumb.	Current Encumb.	Total Encumb.	Project Status
PAVING									
10151770	Aggie Village Road & Parking Lot Miscellaneous Paving	A	452,787 561	8,265	461,052 561	461,613 0	(561) 0	461,052 0	Complete Pending
<b>TOTALS</b>			<b>453,348</b>	<b>8,265</b>	<b>461,613</b>	<b>461,613</b>	<b>(561)</b>	<b>461,052</b>	

Key:  
 A - Project from 2010-11 Priority List



Office of the Vice President for Business and Finance

1445 Old Main Hill

Logan, UT 84322-1445

# Construction Contract Status Quarterly Report (As of 02/11/11)

Project Manager	Project Number	Contract Name	Vendor	Current Contract Amount	Current Contract Days	Days Left	% Paid	Sub Comp
<b>CLOSED CONTRACTS</b>								
Mortensen	A18615	Steam Line Replacement to NFS	Spindler Construction	\$100,648	100	-44	100.0%	12/17/10
Whitaker	A18975	Water Lab Fire Lane Access/Bridges	Bailey Construction	\$16,349	90	-36	100.0%	11/22/10
Graham	A23116	CPD Playground	Bailey Construction	\$108,490	90	-30	100.0%	10/15/10
Graham	A22304	Utah Botanical Center Riparian Stream System	Morley Excavation	\$76,345	59	-28	100.0%	11/11/10
Whitaker	A08076	Paving (Aggie Village Road & Parking Lot)	Staker & Parson Companies	\$435,384	60	-28	100.0%	10/06/10
Beck	A18974	Business Building Cladding	Spindler Construction	\$30,664	176	-10	100.0%	11/26/10
Carrillo	A20856	Miscellaneous Critical Improvements FY10	Western Waterproofing	\$46,353	180	5	100.0%	10/06/10
Holt	A20557	Campus-wide Medium Voltage Upgrades FY10	Cache Valley Electric	\$27,127	30	8	100.0%	12/10/10
Goodliffe	A22916	Sidewalk Replacement FY11	Sorensen & Gnehm Construction	\$221,990	339	150	100.0%	12/10/10
Carrillo	A20862	Building Recommissioning	USU Facilities (In-house construction)	\$246,354	n/a	n/a	100.0%	01/31/11
<b>OPEN CONTRACTS</b>								
Graham	A21088	Utah Botanical Center Wetland Lab ARRA Imps	Jacobsen Construction	\$457,292	421	-130	96.7%	
Berrett	A22917	Miscellaneous Critical Improvements FY11	YESCO Electronics	\$85,696	179	-42	96.0%	
Fitch	A21736	Equine Education Center	Darrell W. Anderson Construction	\$3,257,922	318	-18	99.9%	09/01/10
Whitaker	A22913	Theater Stage Rigging	Oasis Stage Werks	\$792,950	120	-14	94.5%	
Carrillo	A18976	Water Lab Fume Hood Upgrade	Advanced Heating & Air Conditioning	\$1,262,900	379	-11	93.3%	
Mortensen	A22912	NE Steam Line Phase IV FY11	Spindler Construction	\$597,414	159	14	99.2%	
Graham	A23644	HSRC 2nd Floor Remodel Phase I	Bailey Construction	\$298,974	211	62	27.9%	
Graham	A20593	Utah Botanical Center Classroom Building	Gramoll Construction	\$2,130,570	290	76	49.2%	
Graham	A22906	Family Life Window Replacement	Raymond Construction	\$673,652	373	110	93.7%	
Beck	A20860	HPER Office/Classroom Upgrade	USU Facilities (In-house construction)	\$23,341	n/a	n/a	70.4%	
Holt	A20864	Business MCC and E-Panel	USU Facilities (In-house construction)	\$36,718	n/a	n/a	100.0%	
Berrett	A20858	Health, Life Safety & Code Compliance FY10	USU Facilities (In-house construction)	\$57,324	n/a	n/a	100.0%	
Holt	A20557	Campus-wide Medium Voltage Upgrades FY10	USU Facilities (In-house construction)	\$58,974	n/a	n/a	77.3%	
Carrillo	A16969	A/C & Controls Upgrade FY08	USU Facilities (In-house construction)	\$59,941	n/a	n/a	85.6%	
Beck	A22909	Classroom Upgrades FY11	USU Facilities (In-house construction)	\$74,148	n/a	n/a	97.9%	
Berrett	A22908	Health, Life Safety & Code Compliance FY11	USU Facilities (In-house construction)	\$79,429	n/a	n/a	44.5%	
Berrett	A18985	Miscellaneous Critical Improvements FY09	USU Facilities (In-house construction)	\$136,686	n/a	n/a	96.5%	
Carrillo	A20856	Miscellaneous Critical Improvements FY10	USU Facilities (In-house construction)	\$193,316	n/a	n/a	100.0%	
Beck	A20859	Classroom Upgrades FY10	USU Facilities (In-house construction)	\$249,440	n/a	n/a	99.5%	
Whitaker	A20861	Fine Arts Complex Safety Repairs	USU Facilities (In-house construction)	\$372,682	n/a	n/a	100.0%	



Project Manager	Project Number	Contract Name	Vendor	Current Contract Amount	Current Contract Days	Days Left	% Paid	Sub Comp
<b>NEW CONTRACTS</b>								
Carrillo	A22910	Fire Protection FY11 + Fire Alarm Upgrade FY08 (Combined project)	Spindler Construction	\$620,900	202	185	0.0%	
Guth	A22915	Campus Wide Bike Racks FY11	USU Facilities (In-house construction)	\$3,612	n/a	n/a	0.0%	



UtahStateUniversity

Office of the Vice President for Business and Finance  
 1445 Old Main Hill  
 Logan, UT 84322-1445

# Current Delegated Projects List

## 02/11/11

Project Number	Project Name	Phase	Project Budget
<b>CAPITAL DEVELOPMENT/IMPROVEMENT</b>			
A21736	Equine Education Center	Substantial Completion	\$3,354,953 *
A16969	A/C & Controls Upgrade FY08	Construction	439,753
A16878	Campus-wide Medium Voltage Upgrades	Complete	482,574
A16873	Fire Alarm Upgrades FY08	Construction	282,051
A16881	CEP Chillers	Partial Completion	1,494,504
A16876	Access Control/Security Systems Upgrades	Complete	181,470
A16877	CEP Electrical Feed	Complete	200,130
A16872	Tanner Fountain	Complete	305,645
A16971	Planning & Design Fund FY08	Design/Study	100,000
A18615	Steam Line Replacement to NFS	Complete	928,920
A18972	Planning & Design Fund FY09	Design/Study	100,000
A18973	Health, Life Safety & Code Compliance Projects FY09	Substantial Completion	194,092
A18974	Business Building Cladding	Complete	417,839
A18975	Water Lab Fire Lane Access/Bridges	Complete	917,485
A18976	Water Lab Fume Hood Upgrade	Construction	1,401,771
A18981	Natural Resources Siding	Complete	102,552
A18984	Eccles Conference Center/Business Walkways	Complete	222,253
A18985	Miscellaneous Critical Improvements FY09	Construction	206,800
A20143	SER Observatory	Complete	239,268
A20557	Campus-wide Medium Voltage Upgrade FY10	Construction	624,013
A20794	Ray B. West Window Replacement	Substantial Completion	770,724
A20856	Miscellaneous Critical Improvements FY10	Construction	396,247
A20857	Planning & Design Fund FY10	Design/Study	100,000
A20858	Health, Life Safety & Code Compliance Projects FY10	Construction	107,612
A20859	Classroom Upgrades FY10	Construction	298,903
A20860	HPER Office/Classroom Upgrade	Construction	220,282
A20861	Fine Arts Complex Safety Repairs	Construction	431,836
A20862	Building Recommissioning	Complete	246,354
A20863	Campus Wide Bike Racks	Complete	53,956
A20864	Business MCC and E-Panel	Construction	100,000
A21088	Utah Botanical Center Wetland Lab ARRA Improvements	Construction	512,771

A20593	Utah Botanical Center Classroom Building	Construction	2,860,656
A22304	Utah Botanical Center Riparian Stream System	Complete	99,831
A22269	Motor Pool Interior Remodel	Complete	166,977
A22986	Merlin Olsen Monument	Substantial Completion	250,000
A22907	Planning and Design Fund FY11	Design/Study	75,000
A22908	Health, Life Safety & Code Compliance Projects FY11	Construction	100,000
A22909	Classroom Upgrades FY11	Construction	407,151
A22906	Family Life Window Replacement	Construction	677,031
A22910	Fire Protection (Various Buildings) FY11	Construction	573,795
A22911	Sign System FY11	Construction	47,747
A22912	NE Steam Line Phase IV FY11	Construction	689,671
A22913	Theater Stage Rigging	Construction	894,238
A22914	Medium Voltage Upgrade FY11	Equipment order	477,876
A22915	Campus Wide Bike Racks FY11	Construction	47,747
A22916	Sidewalk Replacement FY11	Complete	221,990
A22917	Miscellaneous Critical Improvements FY11	Construction	153,315
A23116	CPD Playground	Substantial Completion	115,000
A23644	HSRC 2nd Floor Remodel Phase I	Construction	468,951
A23857	Spectrum Volleyball Locker Room Remodel	Design only	10,000
A24159	Chilled Water Thermal Storage	Study	TBD
A24112	Laub Indoor Turf Replacement	Construction	251,555
A23999	CEU Life Safety/Signage (NEW PROJECT)	Design	333,424

**PAVING (STATEWIDE)**

A08076	Aggie Village Road & Parking Lot	Complete	461,052
A08076	Miscellaneous Paving	Pending	561

**TOTAL (55)**

\$24,818,326

\* Project management delegated to USU.

18 March 2011

**ITEM FOR ACTION**

**RE:** Housing Review and Recommendation for 2011-12

The attached information is submitted for the Trustees consideration. It has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

Proposed Rates for 2011-12

A five-year review of total housing costs within the various styles and types of units available. Proposed rental rates for 2011-12 are based on location, demand, and market research. The weighted average increase is 1.45%

Occupancy Report

A five-year report of occupancy of single student housing, family student housing, and mobile home park.

Graphs

A five-year rental rate comparison on various styles and types of units available on-campus.

**RECOMMENDATION**

The President and the Vice President for Business and Finance recommend that the Board of Trustees approve the 2011-12 housing rates.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The Utah State University Housing rates expire at the end of the fiscal year 2010-11; and

WHEREAS, The President and the Vice President for Business and Finance have reviewed the proposed housing rates for fiscal year 2011-12 and recommend approval to the Board of Trustees:

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the proposed 2011-12 housing rates as presented.

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RESOLUTION APPROVED BY BOARD OF TRUSTEES:

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Date

**RATES**

**FAMILY HOUSING RATES**

	2006-07	2007-08	2008-09	2009-10	2010-11	2010-11	2011-12	2011-12	Total Cost
	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Proposed Total Cost	Proposed Total Cost	Increase
	Per Month	Per Month	Per Month	Per Month	Per Month	Per Academic Year	Per Academic Year	Per Academic Year	Percentage
Aggie Village	\$450	\$450	\$450	\$443	\$453	\$4,077	\$460	\$4,140	1.55%
One-Bedroom	\$475	\$485	\$485	\$478	\$486	\$4,374	\$495	\$4,455	1.85%
Two-Bedroom	\$555	\$560	\$560	\$553	\$560	\$5,040	\$570	\$5,130	1.79%
Two-Bedroom Premium	\$599	\$609	\$609	\$603	\$610	\$5,490	\$620	\$5,580	1.64%
Townhouses	\$550	\$555	\$555	\$548	\$558	\$5,022	\$570	\$5,130	2.15%
Three-Bedroom									
West Stadium Villa	\$560	\$570	\$570	\$563	\$570	\$5,130	\$580	\$5,220	1.75%
Three-Bedroom									
Mobile Home Park									
Student Owned									
1-137 & 158-162									
138-157 & 163-178									
USU Owned & Rented									
Up to 600 sq. ft.									
601-750 sq. ft.									
751-900 sq. ft.									
801-950 sq. ft.									
950 sq. ft. and Above									

**SINGLE HOUSING RATES**

	2006-07	2007-08	2008-09	2009-10	2010-11	2010-11	2011-12	2011-12	Total Cost
	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Proposed Total Cost	Proposed Total Cost	Increase
	Per Semester	Per Semester	Per Semester	Per Semester	Per Semester	Per Academic Year	Per Semester	Per Academic Year	Percentage
Mountain View Tower, Valley View Tower, Richards Hall									
Rent (shared room)	\$775	\$800	\$825	\$825	\$835	\$1,670	\$850	\$1,700	1.80%
**Board (required minimum 10 meals/week at either dining hall)	\$1,000	\$1,100	\$1,150	\$1,125	\$1,225	\$2,450	\$1,250	\$2,500	2.04%
Bullen									
Rent (shared room)	\$1,150	\$1,185	\$1,220	\$1,240	\$1,260	\$4,270	\$1,285	\$4,350	1.98%
**Board (required minimum 7 meals/week at either dining hall)	\$660	\$760	\$800	\$800	\$875	\$1,750	\$890	\$1,780	1.71%
Davis (renovated summer 2010)	\$1,085	\$1,120	\$1,155	\$1,250	\$1,290	\$2,580	\$1,315	\$2,630	1.94%
Jones	\$1,085	\$1,120	\$1,155	\$1,175	\$1,195	\$2,390	\$1,220	\$2,440	2.09%
Merrill	\$1,220	\$1,255	\$1,290	\$1,310	\$1,330	\$2,660	\$1,360	\$2,720	2.26%
SLC 102 Apt.	\$1,375	\$1,415	\$1,450	\$1,475	\$1,495	\$2,990	\$1,525	\$3,050	2.01%
Snow	\$1,040	\$1,070	\$1,105	\$1,125	\$1,145	\$2,290	\$1,165	\$2,330	1.75%
Moen, Greaves, Reeder	\$1,025	\$1,055	\$1,090	\$1,100	\$1,120	\$2,240	\$1,120	\$2,240	0.00%
Morgan, Wasatch	\$1,025	\$1,055	\$1,090	\$1,100	\$1,120	\$2,240	\$1,120	\$2,240	0.00%
Rich (renovated summer 2011)	\$1,025	\$1,055	\$1,090	\$1,100	\$1,120	\$2,240	\$1,120	\$2,240	0.00%
San Juan	\$1,150	\$1,185	\$1,220	\$1,240	\$1,260	\$2,520	\$1,260	\$2,520	0.00%
Aggie Village-Grad/Upperclass (7-9, 28 & 30)									
Small Bedroom	\$1,425	\$1,470	\$1,510	\$1,493	\$1,520	\$3,040	\$1,550	\$3,100	1.97%
Large Bedroom	\$1,550	\$1,600	\$1,640	\$1,633	\$1,660	\$3,320	\$1,695	\$3,390	2.11%
Living/Learning Community									
Rent (shared room)	\$1,465	\$1,465	\$1,450	\$1,450	\$1,470	\$2,940	\$1,500	\$3,000	2.04%
**Board (required minimum 7 meals/week at either dining hall)	\$1,000	\$1,100	\$1,150	\$1,125	\$875	\$1,750	\$890	\$1,780	1.71%
WEIGHTED AVERAGE INCREASE - HOUSING									1.45%

\*\*Students assigned to Central Campus (Richards, Mountain View, or Valley View) are required to select a minimum of 10-meals per week dining plan or a 7-meal per week dining plan for Bullen and Living Learning residents. The meals per week increased for 2006-07 to 10-meals instead of 7-meals (MV1, VV1, Richards) and 7-meals instead of 3-meal (Bullen) in 2005-06. This is a change from the all-you-can-eat meal plan required prior to the 2003-04 academic year. Living Learning changed for a 10 meal minimum to 7 meals in 2010 due to addition of kitchenettes.



### FIVE YEAR OCCUPANCY REPORT

	2006		2007		2008		2009		2010	
	Number of Students	Percentage of Occupancy	Number of Students	Percentage of Occupancy	Number of Students	Percentage of Occupancy	Number of Students	Percentage of Occupancy	Number of Students	Percentage of Occupancy

#### SINGLE STUDENT HOUSING

Capacity Beds	2610		3002		2996		2996		2955	
Occupancy	2099	80%	2320	77%	2379	79%	2638	88%	2675	91%

#### FAMILY STUDENT HOUSING

Capacity Units	496		492		491		490		510	
Occupancy	426	86%	406	83%	472	96%	484	99%	496	97%

#### MOBILE HOME PARK

Capacity Units	109		101		93		79		20	
Occupancy	105	96%	91	90%	92	99%	79	100%	20	100%

<b>TOTAL CAPACITY</b>	3215		3595		3580		3565		3485	
<b>TOTAL OCCUPANCY</b>	2630	82%	2817	78%	2943	82%	3201	90%	3191	92%

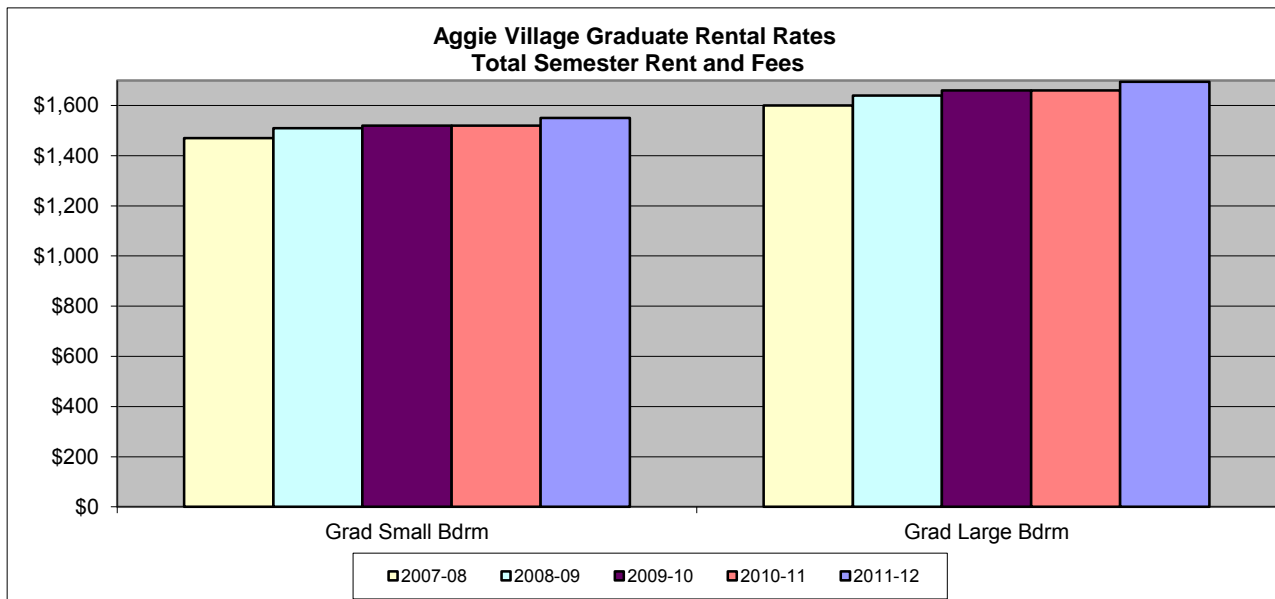
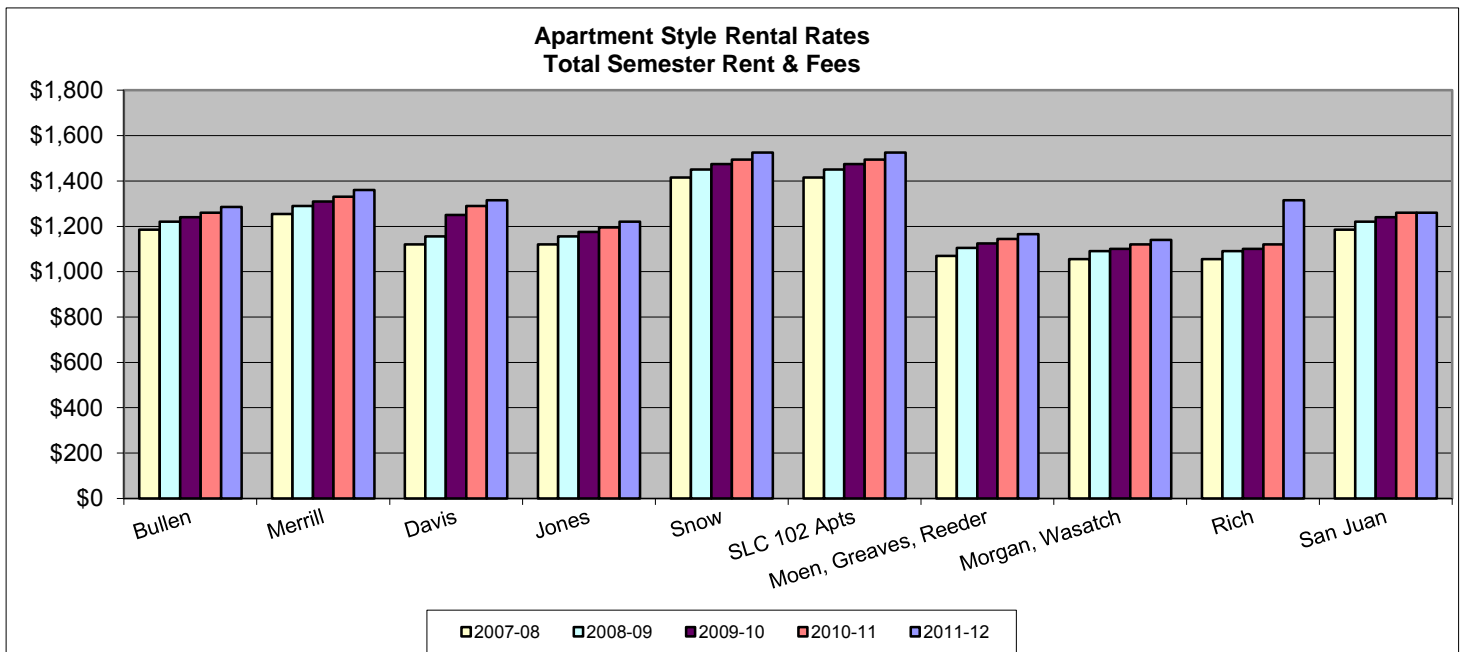
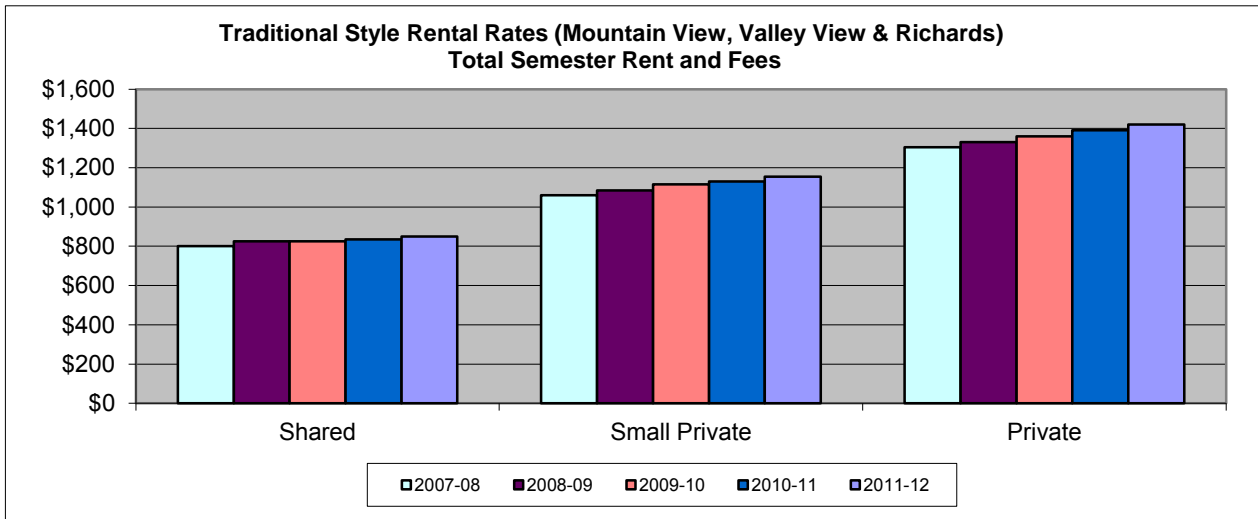
Occupancy numbers based on counts obtained during Fall Semester.

Change in Family Housing capacity is due to the following:

- Model apartment in Aggie Village
- Continued removal of mobile homes from the park anticipating July 2011 closure
- Conversion of Building 29 and 4 apartments in Building 35 from Graduate spaces back to Family Change in Single Student Housing
- Conversion of Building 29 and 4 apartments in Building 35 from Graduate spaces back to Family

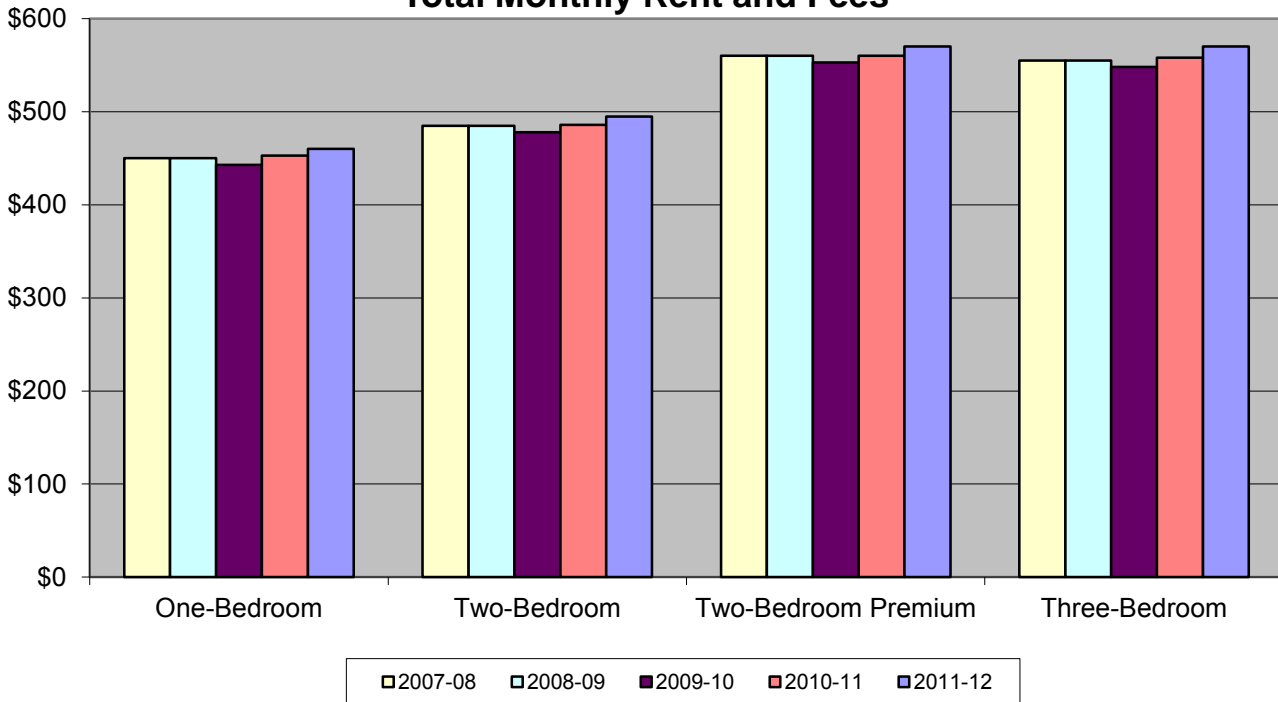




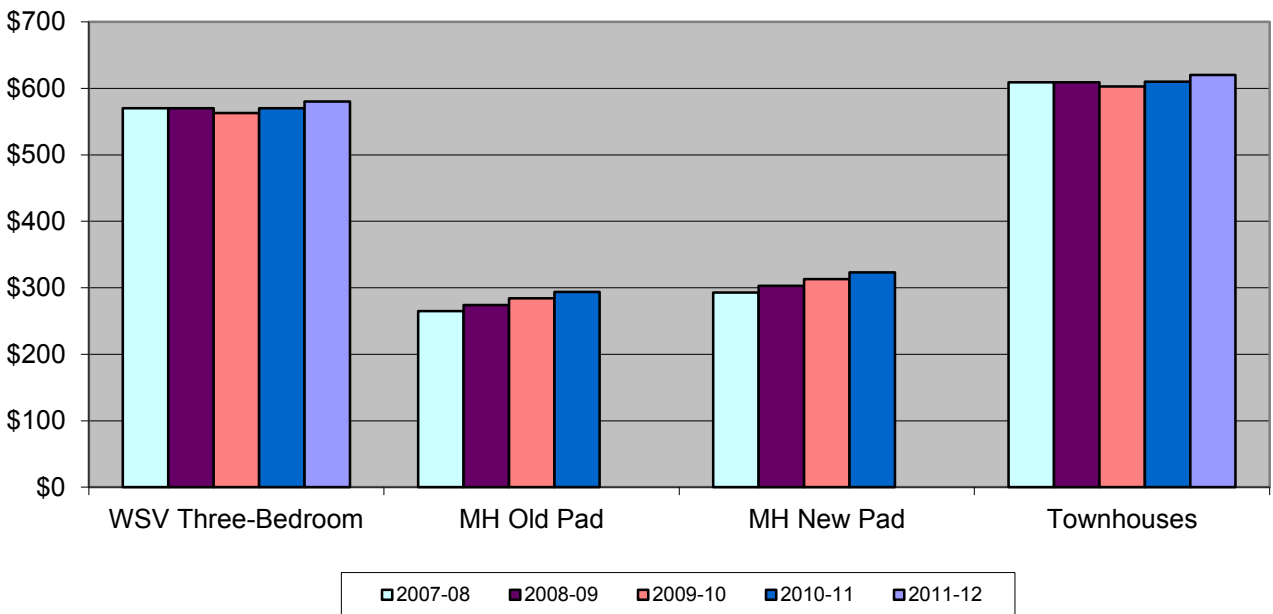




### Aggie Village Family Rental Rates Total Monthly Rent and Fees



### MH, WSV, TH Rental Rates Total Monthly Rent and Fees



**ITEM FOR ACTION**

**RE:** Review and Approval of the Athletic Department Agreed-Upon Procedures Report for the Year Ended June 30, 2010

The external audit report for the Athletic Department is submitted to the Board of Trustees for consideration. The audit report has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

Audits of University financial statements are conducted by various external agencies. The State of Utah Auditor's Office performed the audit of the Athletic Department based on the NCAA Agreed-Upon Procedures for the Year Ended June 30, 2010.

The report is titled the Athletic Department Agreed-Upon Procedures Report for the Year Ended June 30, 2010.

This audit was discussed by the Board of Trustees Audit Committee on January 7, 2011.

**RECOMMENDATION**

The President, Vice President for Business and Finance, and the Audit Committee recommend that the Board of Trustees approve the Athletic Department Agreed-Upon Procedures Report for the Year Ended June 30, 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, An external audit of the Athletic Department based on NCAA agreed-upon procedures for the Year Ended June 30, 2010, has been conducted by the State of Utah Auditor's office; and

WHEREAS, A meeting of the Utah State University Board of Trustees Audit Committee was held on January 7, 2011 for the purpose of reviewing the external audit report; and

WHEREAS, The following individuals are members of the Utah State University Board of Trustees Audit Committee: David Cook, Chairman; Robert Foley; Ronald Jibson; and

WHEREAS, the President, Vice President for Business and Finance, and the Audit Committee recommend the Board of Trustees approve the Athletic Department Agreed-Upon Procedures Report for the Year Ended June 30, 2010:

NOW, THEREFORE, BE IT RESOLVED, That the Utah State University Board of Trustees hereby approves the Athletic Department Agreed-Upon Procedures Report for the Year Ended June 30, 2010.

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES

\_\_\_\_\_  
Date

Members of the Audit Committee:  
David Cook, Chairman  
Robert Foley, Vice Chairman  
Ronald Jibson

**ITEM FOR ACTION**

**RE:** Contract/Grant Proposals and Awards (December, 2010)

The summary of the Status of Sponsored Program Awards, prepared by our Sponsored Programs Office for December, 2010, is submitted for the Trustees' consideration. They have received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The awards for the month of December, 2010 amounted to \$9,952,803 versus \$6,029,626 for December, 2009. The current year's December awards figure was (65%) greater than the December, 2009 figure.

The comparative graph, "Utah State University Sponsored Program Awards" indicates that December, 2010 cumulative awards were (27%) greater than last year for the same time period. Scholarships, fellowships, and state appropriations for research are not included in either figure.

The value of proposals submitted by faculty decreased from \$29,006,085 in December, 2009 to \$15,468,588 during December, 2010. (-46.7%) The number of current year proposals (686) is less than FY2009 (805).

**RECOMMENDATION**

The President and Vice President for Research recommend that the Board of Trustees approve the contract and grant status report for December, 2010.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The attached lists of contract/grant proposals and awards (December, 2010) are recommended by the President and the Vice President for Research to the Board of Trustees:

NOW THEREFORE, BE IT NOW RESOLVED, That the USU Board of Trustees hereby approves the recommendation of the President and the Vice President for Research.

**RESOLUTION APPROVED BY BOARD OF TRUSTEES:**

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\_\_\_\_\_  
Date



UTAH STATE UNIVERSITY  
SPONSORED PROGRAMS OFFICE  
AWARDS BY COLLEGE  
FOR PERIOD: DECEMBER 2010

FY 2010/2011

COLLEGE	CURRENT MONTH				CUMULATIVE TOTALS							
	AWARDS FY 2009/2010	AWARDS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG	AWARDS FY 2009/2010	AWARDS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG
AGRICULTURE	\$ 592,216.00	\$ 1,759,714.95	\$ 1,167,498.95	6	11	5	\$ 13,545,678.58	\$ 13,509,304.67	\$ (36,373.91)	83	88	5
ARTS	\$ -	\$ -	\$ -	-	-	-	\$ 47,863.60	\$ 16,000.00	\$ (31,863.60)	4	2	(2)
BUSINESS	\$ 5,700.00	\$ -	\$ (5,700.00)	1	-	(1)	\$ 230,548.00	\$ 482,313.00	\$ 251,765.00	4	2	(2)
CEU	\$ -	\$ 311,982.00	\$ 311,982.00	-	1	1	\$ -	\$ 1,105,263.00	\$ 1,105,263.00	-	3	3
EDUCATION	\$ 503,681.00	\$ 606,957.00	\$ 103,276.00	11	7	(4)	\$ 15,478,433.17	\$ 30,353,282.89	\$ 14,874,849.72	110	103	(7)
ENGINEERING	\$ 1,199,160.00	\$ 689,396.24	\$ (509,763.76)	13	13	-	\$ 11,428,811.22	\$ 5,812,709.21	\$ (5,616,102.01)	109	96	(13)
HaSS	\$ 162,334.00	\$ (5,612.00)	\$ (167,946.00)	1	1	-	\$ 318,013.00	\$ 138,776.20	\$ (179,236.80)	10	9	(1)
NAT. RESOURCES	\$ 570,211.79	\$ 723,706.98	\$ 153,495.19	9	11	2	\$ 5,940,447.17	\$ 6,078,036.83	\$ 137,589.66	91	81	(10)
SCIENCE	\$ 712,728.00	\$ 37,012.34	\$ (675,715.66)	3	4	1	\$ 5,179,445.38	\$ 9,483,721.51	\$ 4,304,276.13	42	52	10
MISCELLANEOUS	\$ 400,030.00	\$ 489,480.00	\$ 89,450.00	12	11	(1)	\$ 4,062,991.91	\$ 5,205,945.26	\$ 1,142,953.35	99	96	(3)
USURF TOTALS	\$ 1,883,565.33	\$ 5,340,165.60	\$ 3,456,600.27	19	17	(2)	\$ 21,494,722.06	\$ 26,578,017.49	\$ 5,083,295.43	116	134	18
GRAND TOTAL	\$ 6,029,626.12	\$ 9,952,803.11	\$ 3,923,176.99	75	76	1	\$ 77,726,954.09	\$ 98,763,370.06	\$ 21,036,415.97	668	666	(2)

PERCENTAGE CHANGE: 65.07% 1.33% 27.06% -0.30%

CHANGE:

Notes : This report no longer includes Scholarship, Fellowship, State Legislative Research, or IOT/ROT funds.

: The Miscellaneous line includes the Cooperative Extension, Information Technology, Library Services, Provost, Regional Campuses & Distance Education, School of Graduate Studies, Student Services, University & Community Relations, VP for

: On July 1, 2010 Utah State University merged with the College of Eastern Utah (CEU), and their numbers will be reflected in these reports from that date forward.

: On July 1, 2010 Departments were removed from the College of HaSS, and were moved to the newly created Caine College of the Arts.

## Selected List of Awards Greater than \$1,000,000 from 12-01-2010 to 12-31-2010

Filters Applied\*: No Filter

### Award # 1

Control Number	08S044003	Agency	2,145,863.00
Funding Agency	Naval Research Lab	USU	0.00
Flow Through Agency	Naval Research Lab	Total	2,145,863.00
Department	ELECTRICAL & COMPUTER ENGINEERING		
College	College of Engineering		
Admin. Center	USU Research Foundation		
Research Function	Sponsored Research-Applied		
Program Manager(s)	Darin PARTRIDGE;		
Co-PI(s)			
Period of Performance	05-12-2010 -- 05-12-2012		
Original Award Date	06-01-2010		
Change/Mod Effective Date	12-14-2010		
Program Name	Advanced Ground, Air, Space, Systems Integration (AGASSI) Task Order 3		
Statement	The Naval Research Laboratory (NRL) has a requirement for research support in areas of Advanced Ground, Air, Space, Systems Integration (AGASSI) including software and advanced technologies including digital processing, compression, and control, analog systems, power, communications, command and telemetry, radio frequency/optical sensor payloads and electromechanical systems/support. SDL will provide the support to NRL.		

### Award # 2

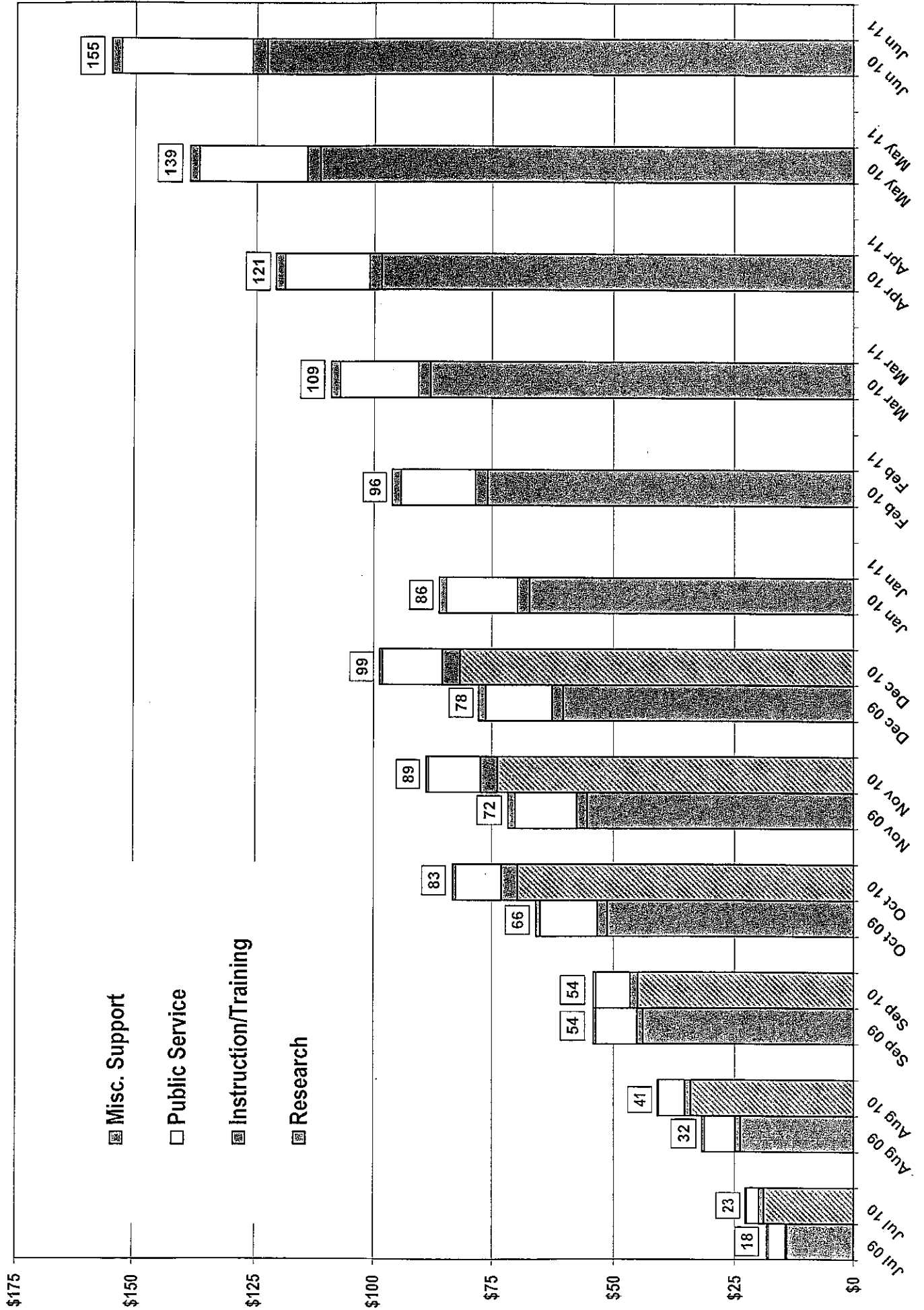
Control Number	110073	Agency	975,746.00
Funding Agency	Utah Department of Workforce Services	USU	975,746.00
Flow Through Agency	Food and Nutrition Service (FNS)	Total	1,951,492.00
Department	NUTRITION, DIETETICS AND FOOD SCIEN		
College	College of Agriculture		
Admin. Center	Cooperative Extension		
Research Function	Public Service		
Principal Investigator(s)	Heidi LEBLANC;		
Co-PI(s)	DEBRA CHRISTOFFERSON; Marie STOSICH;		
Period of Performance	10-01-2010 -- 09-30-2011		
Original Award Date	08-25-2010		
Change/Mod Effective Date	12-16-2010		
Program Name	Supplemental Nutrition Assistance Program-Education (SNAP-Ed)		
Statement	Low income nutrition education for families and individuals throughout Utah. This program has been established for 12 years. Continues to grow- but funding is new each year.		

<b>Agency Total</b>	<b>3,121,609.00</b>
<b>USU Total</b>	<b>975,746.00</b>
<b>Grand Total</b>	<b>4,097,355.00</b>

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\* Only awards from the listed filters are included in this report. If you believe that you should have access to information about additional departments, colleges, or research centers, please submit a support request on the Electronic-Office website or email Keith Paskett: [Keith.Paskett@usurf.usu.edu](mailto:Keith.Paskett@usurf.usu.edu).

# Utah State University Sponsored Program Awards FY 2010, FY 2011



UTAH STATE UNIVERSITY  
 SPONSORED PROGRAMS OFFICE  
 PROPOSALS BY COLLEGE  
 FOR PERIOD: DECEMBER 2010

FY 2010/2011

COLLEGE	CURRENT MONTH				CUMULATIVE TOTALS							
	PROPOSALS FY 2009/2010	PROPOSALS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG	PROPOSALS FY 2009/2010	PROPOSALS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG
AGRICULTURE	\$ 2,187,989.51	\$ 1,730,586.55	\$ (457,402.96)	14	8	(6)	\$ 15,174,600.68	\$ 22,082,283.94	\$ 6,907,683.26	86	95	9
ARTS	\$ -	\$ -	\$ -	-	-	-	\$ 27,467.00	\$ 40,000.00	\$ 12,533.00	3	3	-
BUSINESS	\$ 5,700.00	\$ 7,500.00	\$ 1,800.00	1	1	-	\$ 15,700.00	\$ 129,468.97	\$ 113,768.97	2	3	1
CEU	\$ -	\$ 701,403.00	\$ 701,403.00	-	2	2	\$ -	\$ 4,972,880.00	\$ 4,972,880.00	-	5	5
EDUCATION	\$ 2,180,558.82	\$ 1,009,036.00	\$ (1,171,522.82)	13	14	1	\$ 36,101,940.52	\$ 40,649,611.97	\$ 4,547,671.45	122	110	(12)
ENGINEERING	\$ 3,047,880.77	\$ 3,737,322.49	\$ 689,441.72	20	18	(2)	\$ 46,505,556.54	\$ 68,736,269.03	\$ 22,230,712.49	171	133	(38)
HaSS	\$ 177,037.00	\$ 115,218.00	\$ (61,819.00)	2	2	-	\$ 1,645,231.60	\$ 2,113,783.37	\$ 468,551.77	16	14	(2)
NAT. RESOURCES	\$ 1,751,288.96	\$ 2,165,770.00	\$ 414,481.04	15	4	(11)	\$ 12,286,420.08	\$ 10,076,961.74	\$ (2,209,458.34)	107	73	(34)
SCIENCE	\$ 4,997,244.00	\$ 3,871,098.92	\$ (1,126,145.08)	18	12	(6)	\$ 59,347,406.51	\$ 35,233,026.76	\$ (24,114,379.75)	99	90	(9)
MISCELLANEOUS	\$ 2,370,047.24	\$ 764,806.04	\$ (1,605,241.20)	23	12	(11)	\$ 24,339,942.14	\$ 3,331,727.18	\$ (21,008,214.96)	87	61	(26)
USURF TOTALS	\$ 12,288,338.38	\$ 1,365,847.24	\$ (10,922,491.14)	9	7	(2)	\$ 76,505,287.08	\$ 56,156,234.92	\$ (20,349,052.16)	112	99	(13)
GRAND TOTAL	\$ 29,006,084.68	\$ 15,468,588.24	\$ (13,537,496.44)	115	80	(35)	\$ 271,949,552.15	\$ 243,522,247.88	\$ (28,427,304.27)	805	686	(119)

PERCENTAGE	DOLLARS DECEMBER 2009 to 2010	NUMBERS DECEMBER 2009 to 2010	TOTAL DOLLARS FY 09/10 to FY 10/11	TOTAL NUMBERS FY 09/10 to 10/11
CHANGE :	-46.67%	-30.43%	-10.45%	-14.78%

Notes : This report no longer includes Scholarship, Fellowship, State Legislative Research, or IOT/FIOT funds.  
 : The Miscellaneous line includes the Cooperative Extension, Information Technology, Library Services, Provost, Regional Campuses & Distance Education, School of Graduate Studies, Student Services, University & Community Relations, VP for  
 : On July 1, 2010 Utah State University merged with the College of Eastern Utah (CEU), and their numbers will be reflected in these reports from that date forward.  
 : On July 1, 2010 Departments were removed from the College of HaSS, and were moved to the newly created Caine College of the Arts.

## Selected List of Proposals Greater than \$1,000,000 from 12-01-2010 to 12-31-2010

Filters Applied\*: No Filter

### Proposal # 1: New

Control Number	110456	Agency	1,499,612.00
Proposal ID	T00028962 Revision: 0	USU	0.00
Funding Agency	National Science Foundation	Other	0.00
Department	WATERSHED SCIENCES	Total	1,499,612.00
College	College of Natural Resources		
Research Center	Ag Experiment Station		
Research Function	Sponsored Research-Basic		
Principal Investigator(s)	Patrick BELMONT;		
Co-PI(s)	Charles SIMS; Douglas Bryan JACKSON-SMITH;		
Period of Performance	05-01-2011 -- 04-30-2014		
Proposal Date	12-08-2010		
Program Name	Human Amplified Natural Change: A two-way coupled systems model for vulnerability assessment and mit		
Statement	This work seeks to study the processes by which human land and water management practices amplify natural rates of landscape change in terms of water, sediment, and nutrient fluxes. We use the Minnesota River as a natural laboratory to study how these dynamics interact in the face of climate change and watershed management in an effort to most effectively restore the condition of the Minnesota River Basin.		

<b>Agency Total</b>	<b>1,499,612.00</b>
<b>USU Total</b>	<b>0.00</b>
<b>Other Total</b>	<b>0.00</b>
<b>Grand Total</b>	<b>1,499,612.00</b>

\* Only proposals from the listed filters are included in this report. If you believe that you should have access to information about additional departments, colleges, or research centers, please submit a support request on the Electronic-Office website or email Keith Paskett: [Keith.Paskett@usurf.usu.edu](mailto:Keith.Paskett@usurf.usu.edu).

**ITEM FOR ACTION**

**RE:** Contract/Grant Proposals and Awards (January, 2011)

The summary of the Status of Sponsored Program Awards, prepared by our Sponsored Programs Office for January, 2011, is submitted for the Trustees' consideration. They have received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY**

The awards for the month of January, 2011 amounted to \$21,511,283 versus \$8,356,659 for January, 2010. The current year's January awards figure was (157.4%) greater than the January, 2010 figure.

The comparative graph, "Utah State University Sponsored Program Awards" indicates that January, 2011 cumulative awards were (39.7%) higher than last year for the same time period. Scholarships, fellowships, and state appropriations for research are not included in either figure.

The value of proposals submitted by faculty decreased from \$33,341,284 in January 2010 to \$31,523,267 during January, 2011. (-9.9%) The number of current year proposals (807) is less than FY2010 (939).

**RECOMMENDATION**

The President and Vice President for Research recommend that the Board of Trustees approve the contract and grant status report for January, 2011.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The attached lists of contract/grant proposals and awards (January, 2011) are recommended by the President and the Vice President for Research to the Board of Trustees:

NOW THEREFORE, BE IT NOW RESOLVED, That the USU Board of Trustees hereby approves the recommendation of the President and the Vice President for Research.

**RESOLUTION APPROVED BY BOARD OF TRUSTEES:**

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\_\_\_\_\_  
Date



UTAH STATE UNIVERSITY  
SPONSORED PROGRAMS OFFICE  
AWARDS BY COLLEGE  
FOR PERIOD: JANUARY 2011

FY 2010/2011

COLLEGE	CURRENT MONTH					CUMULATIVE TOTALS						
	AWARDS FY 2009/2010	AWARDS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG	AWARDS FY 2009/2010	AWARDS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG
AGRICULTURE	\$ 1,991,259.60	\$ 2,034,386.55	\$ 43,126.95	18	12	(6)	\$ 15,536,938.18	\$ 15,543,691.22	\$ 6,763.04	101	100	(1)
ARTS	\$ -	\$ 1,000.00	\$ 1,000.00	-	1	1	\$ 47,863.60	\$ 17,000.00	\$ (30,863.60)	4	3	(1)
BUSINESS	\$ -	\$ 92,087.63	\$ 92,087.63	-	1	1	\$ 230,548.00	\$ 574,400.63	\$ 343,852.63	4	3	(1)
CEU	\$ -	\$ 241,690.00	\$ 241,690.00	-	3	3	\$ -	\$ 1,346,953.00	\$ 1,346,953.00	-	6	6
EDUCATION	\$ 903,599.00	\$ 1,028,689.00	\$ 125,090.00	10	13	3	\$ 16,382,032.17	\$ 31,381,971.89	\$ 14,999,939.72	120	116	(4)
ENGINEERING	\$ 544,513.57	\$ (289,802.00)	\$ (834,315.57)	23	16	(7)	\$ 11,973,324.79	\$ 5,522,907.21	\$ (6,450,417.58)	132	112	(20)
HaSS	\$ -	\$ 135,376.00	\$ 135,376.00	-	1	1	\$ 318,013.00	\$ 274,152.20	\$ (43,860.80)	10	10	-
NAT. RESOURCES	\$ 322,448.00	\$ 619,230.16	\$ 296,782.16	7	10	3	\$ 6,262,895.17	\$ 6,697,266.99	\$ 434,371.82	98	91	(7)
SCIENCE	\$ 634,169.00	\$ 312,678.00	\$ (321,491.00)	9	5	(4)	\$ 5,813,614.38	\$ 9,796,399.51	\$ 3,982,785.13	51	57	6
MISCELLANEOUS	\$ 1,001,188.00	\$ 12,401,420.00	\$ 11,400,232.00	11	15	4	\$ 5,064,179.91	\$ 17,607,365.26	\$ 12,543,185.35	110	111	1
USURF TOTALS	\$ 2,959,482.00	\$ 4,934,527.91	\$ 1,975,045.91	14	16	2	\$ 24,454,204.06	\$ 31,512,545.40	\$ 7,058,341.34	130	150	20
GRAND TOTAL	\$ 8,356,659.17	\$ 21,511,283.25	\$ 13,154,624.08	92	93	1	\$ 86,083,613.26	\$ 120,274,653.31	\$ 34,191,040.05	760	759	(1)

PERCENTAGE JANUARY 2010 to 2011 157.41%  
 CHANGE: 1.09%  
 DOLLARS JANUARY 2010 to 2011 39.72%  
 NUMBERS JANUARY 2010 to 2011 -0.13%  
 TOTAL DOLLARS FY 09/10 to FY 10/11  
 TOTAL NUMBERS FY 09/10 to 10/11

Notes : This report no longer includes Scholarship, Fellowship, State Legislative Research, or IOT/IOT funds.  
 : The Miscellaneous line includes the Cooperative Extension, Information Technology, Library Services, Provost, Regional Campuses & Distance Education, School of Graduate Studies, Student Services, University & Community Relations, VP for  
 : On July 1, 2010 Utah State University merged with the College of Eastern Utah (CEU), and their numbers will be reflected in these reports from that date forward.  
 : On July 1, 2010 Departments were removed from the College of HaSS, and were moved to the newly created Caine College of the Arts.

## Selected List of Awards Greater than \$1,000,000 from 01-01-2011 to 01-31-2011

Filters Applied\*: No Filter

### Award # 1

Control Number	05S090031	Agency	1,019,000.00
Funding Agency	Missile Defense Agency	USU	0.00
Flow Through Agency	Missile Defense Agency	Total	1,019,000.00
Department	USURF		
College	USURF		
Admin. Center	USU Research Foundation		
Research Function	Sponsored Research-Applied		
Program Manager(s)	Lorin ZOLLINGER;		
Co-PI(s)			
Period of Performance	02-01-2010 -- 05-30-2011		
Original Award Date	02-01-2010		
Change/Mod Effective Date	01-27-2011		
Program Name	Precision Tracking and Surveillance System (PTSS) Definition Study		
Statement	The Space Dynamics Laboratory will aid in the concept development of an objective Precision Tracking and Surveillance System (PTSS) for the Missile Defense Agency and possibly, eventual hardware development, environmental testing, characterization, and calibration of the PTSS prototype system.		

### Award # 2

Control Number	090584	Agency	1,217,207.00
Funding Agency	Institute of Allergy and Infectious Diseases	USU	0.00
Flow Through Agency	None	Total	1,217,207.00
Department	ANIMAL, DAIRY & VETERINARY SCIENCES		
College	College of Agriculture		
Admin. Center	Ag Experiment Station		
Research Function	Sponsored Research-Basic		
Principal Investigator(s)	John MORREY;		
Co-PI(s)	BRIAN GOWEN; Bart TARBET; Dale BARNARD; Donald SMEE; JUSTIN JULANDER;		
Period of Performance	03-22-2010 -- 01-09-2012		
Original Award Date	04-12-2010		
Change/Mod Effective Date	01-14-2011		
Program Name	ANIMAL MODELS OF INFECTIOUS DISEASES (IDIQ)		
Statement	THE PURPOSE OF THIS PROPOSAL IS TO BE NAMED AN IDIQ (INDEFINITE DELIVERY, INDEFINITE QUANTITY) CONTRACTOR WITH NIH-NIAID IN ORDER TO RECEIVE TASK ORDERS FROM NIH. ONCE CONTRACTOR STATUS IS OBTAINED, TASK ORDERS WILL BE INDIVIDUALLY APPLIED FOR AS THEY BECOME AVAILABLE. THE TASK ORDERS WILL ENTAIL TESTING INFECTIOUS DISEASE AGENTS IN VARIOUS ANIMAL MODELS.		

**Award # 3**

Control Number	100213	Agency	2,339,203.00
Funding Agency	Government of the Dominican Republic	USU	706,993.00
Flow Through Agency	None	Total	3,046,196.00
Department	INTERNATIONAL PROGRAM & STUDIES		
College	Provost		
Admin. Center	Provost Office		
Research Function	Other Assistance		
Principal Investigator(s)	MARY HUBBARD;		
Co-PI(s)			
Period of Performance	07-15-2010 -- 01-15-2015		
Original Award Date	11-12-2009		
Change/Mod Effective Date	01-19-2011		
Program Name	Dominican Republic PHASE VI (2009-2013)		
Statement	PHASE VI (2009-2013): DOMINICAN REPUBLIC PRESIDENTIAL HIGHER EDUCATION SCHOLARSHIP PROGRAM FOR SUPERIOR STUDENTS. THIS SCHOLARSHIP PROGRAM BRINGS HIGHLY QUALIFIED GRADUATE AND UNDERGRADUATE STUDENTS TO UTAH STATE UNIVERSITY.		

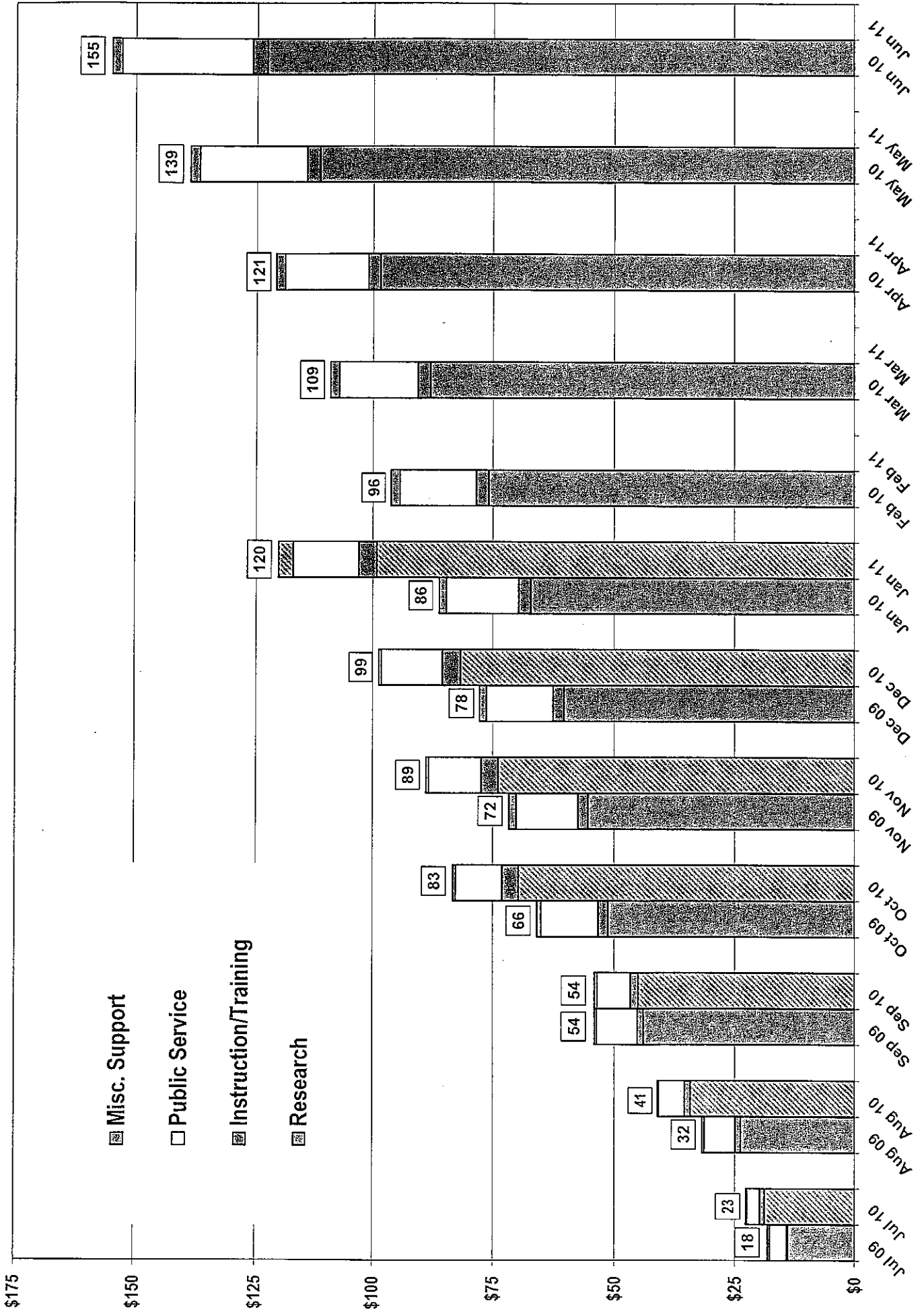
**Award # 4**

Control Number	100859	Agency	10,000,000.00
Funding Agency	Department of Energy	USU	2,562,988.00
Flow Through Agency	None	Total	12,562,988.00
Department	STRATEGIC VENTURES & ECON. DEV.		
College	Provost		
Admin. Center	Utah Science Tech. and Research		
Research Function	Sponsored Research-Applied		
Principal Investigator(s)	JEFF MUHS;		
Co-PI(s)	Byard WOOD; KEVIN HEASLIP; Randy SIMMONS;		
Period of Performance	04-15-2010 -- 04-14-2012		
Original Award Date	01-24-2011		
Change/Mod Effective Date	01-24-2011		
Program Name	ALTERNATIVE AND UNCONVENTIONAL ENERGY RESEARCH AND DEVELOPMENT		
Statement	TO DEVELOP ENDURING RESEARCH CAPABILITIES AT USU AND ITS WHOLLY OWNED SUBSIDIARY, USURF, IN A NUMBER OF ENERGY EFFICIENCY AND RENEWABLE ENERGY AREA INCLUDING PRIMARY: 1) ALGAE ENERGY SYSTEMS; 2) SOLAR LIGHTING; 3) INTUITIVE BUILDINGS; 4) ELECTRIC TRANSPORTATION; 5) UNCONVENTIONAL ENERGY SYSTEMS AND ASSOCIATED ENVIRONMENTAL MONITORING AND BENEFICIAL REUSE TECHNOLOGIES; 6) WIND ENERGY PROFILING AND 7) LAND USE IMPACTS.		

<b>Agency Total</b>	<b>14,575,410.00</b>
<b>USU Total</b>	<b>3,269,981.00</b>
<b>Grand Total</b>	<b>17,845,391.00</b>

\* Only awards from the listed filters are included in this report. If you believe that you should have access to information about additional departments, colleges, or research centers, please submit a support request on the Electronic-Office website or email Keith Paskett: [Keith.Paskett@usurf.usu.edu](mailto:Keith.Paskett@usurf.usu.edu).

# Utah State University Sponsored Program Awards FY 2010, FY 2011



UTAH STATE UNIVERSITY  
 SPONSORED PROGRAMS OFFICE  
 PROPOSALS BY COLLEGE  
 FOR PERIOD: JANUARY 2011

FY 2010/2011

COLLEGE	CURRENT MONTH				CUMULATIVE TOTALS						
	PROPOSALS FY 2009/2010	PROPOSALS FY 2010/2011	TOTAL \$ CHANGE	# 10/11	TOT CHG	PROPOSALS FY 2009/2010	PROPOSALS FY 2010/2011	TOTAL \$ CHANGE	# 09/10	# 10/11	TOT CHG
AGRICULTURE	\$ 4,548,015.61	\$ 4,994,818.04	\$ 446,802.43	22	17	\$ 19,722,616.29	\$ 27,077,101.98	\$ 7,354,485.69	108	112	4
ARTS	\$ -	\$ -	\$ -	-	-	\$ 27,467.00	\$ 40,000.00	\$ 12,533.00	3	3	-
BUSINESS	\$ -	\$ 183,373.00	\$ 183,373.00	-	2	\$ 15,700.00	\$ 312,841.97	\$ 297,141.97	2	5	3
CEU	\$ -	\$ 491,646.00	\$ 491,646.00	-	4	\$ -	\$ 5,464,526.00	\$ 5,464,526.00	-	9	9
EDUCATION	\$ 6,048,392.10	\$ 7,823,656.16	\$ 1,775,264.06	12	24	\$ 42,150,332.62	\$ 48,473,268.13	\$ 6,322,935.51	134	134	-
ENGINEERING	\$ 11,314,426.74	\$ 4,278,857.73	\$ (7,035,569.01)	35	24	\$ 57,819,983.28	\$ 73,015,126.76	\$ 15,195,143.48	206	157	(49)
HaSS	\$ -	\$ 135,376.00	\$ 135,376.00	-	1	\$ 1,645,231.60	\$ 2,249,159.37	\$ 603,927.77	16	15	(1)
NAT. RESOURCES	\$ 2,393,186.75	\$ 1,758,069.46	\$ (635,117.29)	19	15	\$ 14,679,606.83	\$ 11,835,031.20	\$ (2,844,575.63)	126	88	(38)
SCIENCE	\$ 8,062,539.58	\$ 2,290,451.00	\$ (5,772,088.58)	27	7	\$ 67,409,946.09	\$ 37,523,477.76	\$ (29,886,468.33)	126	97	(29)
MISCELLANEOUS	\$ 676,394.32	\$ 1,015,176.00	\$ 338,781.68	9	13	\$ 25,016,336.46	\$ 4,346,903.18	\$ (20,669,433.28)	96	74	(22)
USURF TOTALS	\$ 298,329.00	\$ 8,551,843.29	\$ 8,253,514.29	10	14	\$ 76,803,616.08	\$ 64,708,078.21	\$ (12,095,537.87)	122	113	(9)
GRAND TOTAL	\$ 33,341,284.10	\$ 31,523,266.68	\$ (1,818,017.42)	134	121	\$ 305,290,836.25	\$ 275,045,514.56	\$ (30,245,321.69)	939	807	(132)

PERCENTAGE	DOLLARS DECEMBER 2009 to 2010	NUMBERS DECEMBER 2009 to 2010	TOTAL DOLLARS FY 09/10 to FY 10/11	TOTAL NUMBERS FY 09/10 to 10/11
CHANGE:	-5.45%	-9.70%	-9.91%	-14.06%

Notes : This report no longer includes Scholarship, Fellowship, State Legislative Research, or IOT/FOT funds.  
 : The Miscellaneous line includes the Cooperative Extension, Information Technology, Library Services, Provost, Regional Campuses & Distance Education, School of Graduate Studies, Student Services, University & Community Relations, VP for  
 : On July 1, 2010 Utah State University merged with the College of Eastern Utah (CEU), and their numbers will be reflected in these reports from that date forward.  
 : On July 1, 2010 Departments were removed from the College of HaSS, and were moved to the newly created Caine College of the Arts.

## Selected List of Proposals Greater than \$1,000,000 from 01-01-2011 to 01-31-2011

Filters Applied\*: No Filter

### Proposal # 1: New

Control Number	110625	Agency	2,338,177.00
Proposal ID	T00029139 Revision: 0	USU	0.00
Funding Agency	National Science Foundation	Other	0.00
Department	CIVIL & ENVIRONMENTAL ENGINEERING	Total	2,338,177.00
College	College of Engineering		
Research Center	Utah Water Research Laboratory		
Research Function	Sponsored Research-Applied		
Principal Investigator(s)	DAVID ROSENBERG;		
Co-PI(s)	Arthur Josef CAPLAN; Joanna Lynne ENDTER-WADA;		
Period of Performance	09-01-2011 -- 08-31-2016		
Proposal Date	01-19-2011		
Program Name	CDI-TYPE II: A CYBER-ENABLED FIELD EXPERIMENT TO EXPLAIN WHAT MOTIVATES AND EMPOWERS HOUSEHOLD WATER		
Statement	THIS PROPOSAL WILL CREATE A DATABASE-DRIVE WEB PORTAL THAT WILL SERVE AS THE CYBER BACKBONE OF A PARTICIPATORY-ACTION, WATER-CONSERVATION FIELD EXPERIMENT INVOLVING UP TO 1,200 PARTICIPANT HOUSEHOLDS IN THREE UTAH METROPOLITAN AREAS OVER FOUR YEARS. THIS PROJECT WILL DEVELOPING AND USE CYBERINFRASTRUCTURE TO ASSEMBLE A LARGE, DISAGGREGATED, PRIMARY, PANEL DATASET THAT WILL ALLOW US TO TEST THREE MAIN HYPOTHESES.		

### Proposal # 2: New

Control Number	110691	Agency	3,512,760.46
Proposal ID	T00029203 Revision: 0	USU	640,429.09
Funding Agency	NIFA National Institute of Food & Ag (Formerly CSREES)	Other	2,996,871.00
Department	PLANTS, SOILS, & CLIMATE	Total	7,150,060.55
College	College of Agriculture		
Research Center	Ag Experiment Station		
Research Function	Sponsored Research-Applied		
Principal Investigator(s)	Paul G. JOHNSON;		
Co-PI(s)	Joanna Lynne ENDTER-WADA; Kelly L KOPP; Ricardo A. RAMIREZ;		
Period of Performance	08-01-2011 -- 07-31-2016		
Proposal Date	01-31-2011		
Program Name	Plant breeding and genomics to create sustainable, low-input turfgrass		
Statement	We will create a team of scientists to conduct research and develop stress tolerant cool-season turfgrasses and improve the sustainability of our urban landscapes. We will explore mechanisms of plant stress tolerance through plant physiology and genetic methods. Social science work will explore consumer choice and producer profitability.		

### Proposal # 3: New

Control Number	110693	Agency	2,999,729.00
Proposal ID	T00029205 Revision: 0	USU	0.00
Funding Agency	University of Utah	Other	0.00
Department	CENTER FOR PERSONS WITH DISABILITIE	Total	2,999,729.00
College	College Of Education & Human Servic		
Research Center	University Research and Training		
Research Function	Other Assistance		
Principal Investigator(s)	Judith M. HOLT;		
Co-PI(s)			
Period of Performance	07-01-2011 -- 06-30-2016		
Proposal Date	01-31-2011		
Program Name	The Utah Regional Leadership Education in Neurodevelopmental Disabilities Program		
Statement	Provides interdisciplinary didactic, clinical, research, and leadership training to advanced standing trainees in medical and health care disciplines from USU, the U of U, University of Wyoming, Minot State University (North Dakota), University of Montana, and University of Idaho. Training focuses on the development of leaders in the systems of care for children and youth with special health care needs and their families.		

### Proposal # 4: New

Control Number	S00000774	Agency	5,156,254.00
Proposal ID	T00001184 Revision: 0	USU	0.00
Funding Agency	Naval Research Lab	Other	0.00
Department	USURF	Total	5,156,254.00
College	USURF		
Research Center	USU Research Foundation		
Research Function	Sponsored Research-Applied		
Program Manager(s)	Dean WADA;		
Co-PI(s)			
Period of Performance	04-16-2012 -- 04-16-2014		
Proposal Date	01-31-2011		
Program Name	NRL UV Coronagraph		
Statement	This project will perform the design, fabrication, assembly, integration, and testing of a 3-axis gimbal that will fly on International Space Station.		

<b>Agency Total</b>	<b>14,006,920.46</b>
<b>USU Total</b>	<b>640,429.09</b>
<b>Other Total</b>	<b>2,996,871.00</b>
<b>Grand Total</b>	<b>17,644,220.55</b>

\* Only proposals from the listed filters are included in this report. If you believe that you should have access to information about additional departments, colleges, or research centers, please submit a support request on the Electronic-Office website or email Keith Paskett: Keith.Paskett@usurf.usu.edu.



March 18, 2011

**ITEM FOR ACTION**

**RE:** Resolution that USU is an Excluded Parent

The attached Resolution is submitted for the Trustees consideration. It has received the appropriate administrative approval.

**EXECUTIVE SUMMARY**

Utah State University established a Managerial Group on 21 September 1959 to administer the classified contracts issued to Utah State University and the Utah State University Research Foundation. An exclusionary resolution was signed by the USU Board of Trustees dated September 7, 2001. Periodic updating of the exclusion is required by the U.S. government.

**RECOMMENATION**

The USU Research Foundation Board Chairman recommends that the USU Board of Trustees approve the attached resolution that the USU Board of Trustees is excluded from access to classified information in the custody of USU Research Foundation.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, **Utah State University**, its officers and directors, as such, shall not require and shall not have access to classified information in the custody of **Utah State University Research Foundation** 1695 N. Research Park Way, a subsidiary corporation, and further that **Utah State University Research Foundation**, has been delegated full authority to act completely independent of **Utah State University** in all matters which involve or relate to the **Utah State University Research Foundation** responsibility to safeguard classified information.

NOW, THEREFORE, BE IT RESOLVED that this action of the Board of Trustees of **Utah State University** is taken for the purpose of exempting **Utah State University** from the necessity of a Facility Security conformity with the DoD 5220.22-M "National Industrial Security Program" Operating Manual."

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RESOLUTION APPROVED BY THE USU BOARD OF TRUSTEES

---

Date

**Key Management Personnel List**  
Utah State University (FCL 4B969) (February 2011)

LAST NAME, FIRST NAME, MIDDLE INITIAL	POSITION/TITLE	SOCIAL SECURITY NUMBER	DATE/PLACE OF BIRTH	PRESENT CITIZENSHIP	SECURITY CLEARANCE STATUS
<b>MANAGERIAL GROUP, Excluded Parent</b>					
ALBRECHT, Stan	President			USA	None
PIERCE-MOORE, Suzanne	Chair, Board of Trustees			USA	None
BAXTER, Jordan L.	Facility Security Officer			USA	
<b>OFFICERS Excluded by Board Resolution</b>					
MORALES, James	Vice President, Student Services			USA	
COCKETT, Noelle E.	Vice President, Extension & Agriculture			USA	
COWARD, Raymond T.	Executive Vice President and Provost			USA	
ALLEN, Rickey	Controller			USA	
COWLEY, David T.	Vice President, Business & Finance			USA	
JEPPESEN, M. K.	Vice President, Information Technology			USA	
MILLER, Brent C.	Vice President, Research			USA	
PETERSON, F. Ross	Vice President, University Advancement			USA	
<b>BOARD OF TRUSTEES Excluded by Board Resolution</b>					
BINNS, Ralph W.	Member			USA	
COOK, David P.	Member			USA	
FOLEY, Robert L.	Member			USA	
FOXLEY, Douglas S.	Member			USA	
JIBSON, Ronald W.	Vice Chair			USA	
JOHNSON, Susan D.	Member			USA	
PECZUH, Frank Jr.	Member			USA	
PIERCE-MOORE, Suzanne	Chair			USA	
SHIPLEY, Richard L.	Member			USA	
TOLSON, Tyler L.	Member			USA	
WATTERSON, Scott R.	Member			USA	
PETERSON, Sydney M.	Secretary of the Board			USA	

<b>BOARD OF REGENTS Excluded by Board Resolution</b>		
ATKIN, Jerry C.	Member	USA
BEESLEY, Bonnie Jean	Vice Chair	USA
BROWN, Brent L.	Member	USA
BUSWELL, Keith	Non-voting Member	USA
CAMPBELL, Daniel	Member	USA
DAVIS, France A.	Member	USA
EVANS, Jim T.	Non-voting Member	USA
GARFF, Katharine B.	Member	USA
HOLBROOK, Meghan	Member	USA
JORDAN, David J.	Chair	USA
KARRAS, Nolan E.	Member	USA
MARQUARDT, Robert S.	Member	USA
MURPHY, Carol	Non-voting Member	USA
PITCHER, Jed H.	Chair	USA
SMITH, David	Student Regent	USA
SNOW, Marlon O.	Member	USA
THEURER, Teresa L.	Member	USA
ZENGER, John H.	Member	USA
SEDERBURG, William A.	Commissioner	USA

I certify that the above is a current and complete listing of all officers, directors, owners and executive personnel of this facility.	Typed Name and Title of Certifying Official  <b>Jordan L. Baxter, FSO</b>		Date
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**ACTION AGENDA  
MARCH 18, 2011**

	<u>Page</u>
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2. Program Review for the Department of History in the College of Humanities and Social Sciences	7
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4. Regional Campus Distance Education Building (FY2011-2012 Non-State Funded Capital Development Project Revised)	23
5. Proposal from the Faculty Senate to Amend the <i>USU Policy and Procedures Manual</i> , Sections 402.3 to 402.9 – The Faculty Senate and its Committees	27
6. Proposal for a Tier II Tuition Increase	45
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8. Proposal to Increase Differential Tuition for Graduate Students and Upper Division Undergraduate Business Courses in the Jon M. Huntsman School of Business	51

18 March 2011

**ITEM FOR ACTION**

**RE:** A proposal to increase differential tuition for all upper division and graduate business courses in the Jon M. Huntsman School of Business.

**EXECUTIVE SUMMARY**

Beginning in the Academic Year 2011-2012, Utah State University (USU) seeks to increase differential tuition in the Jon M. Huntsman School of Business. This increase will be phased in over several years and will apply to all upper division and graduate business courses, apart from any overall changes in general tuition, and will apply to all students, resident and non-resident.

The cost of hiring new business faculty has continued to escalate due to a relative shortage of new faculty compared to retiring faculty across the country. The Jon M. Huntsman School of Business will use the differential tuition to hire and enhance the salaries of key faculty and staff, and to provide for administrative infrastructure and educational initiatives, including international and entrepreneurship programs. The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships. The proposed differential tuition has been discussed with members of the College of Business Student Council and the National Advisory Board. Leaders of both groups have expressed support for the proposal in the interest of maintaining and enhancing the high quality of business education at Utah State University.

**RECOMMENDATION**

Based on the above proposal and approvals as indicated, the President and Provost recommend that the Board of Trustees approve the increase in differential tuition for the Jon M. Huntsman School of Business.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Utah State University is proposing to increase differential tuition for students in the Jon M. Huntsman School of Business; and

WHEREAS, The revenue generated from the additional tuition is to be used to maintain the high quality of business education; and

WHEREAS, The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships; and

WHEREAS, The Jon M. Huntsman School of Business Student Council and the National Advisory Board have expressed their support and approval; and

WHEREAS, The proposal has the approval of the President and Provost of Utah State University:

NOW, THEREFORE BE IT RESOLVED, That the Utah State Board of Trustees hereby approves the proposed differential tuition increase for upper division undergraduate and graduate courses in the Jon M. Huntsman School of Business and that this approval be forwarded to the Utah State Board of Regents of the Utah System of Higher Education for its approval.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

Date

**Request for Differential Tuition  
Utah State University  
Jon M. Huntsman School of Business**

Beginning in the Academic Year 2011-2012, Utah State University (USU) seeks to increase differential tuition in the Jon M. Huntsman School of Business. This increase will apply to all upper division and graduate business courses, apart from any overall changes in general tuition. This will apply to all students, resident and non-resident. In prior years, differential tuition rates have been authorized for a variety of programs.

**Undergraduate Proposal**

USU proposes to charge additional differential tuition on upper division, undergraduate business courses numbered 3000-5999. This constitutes just a portion (roughly one-third) of all courses students take in earning a Bachelor's degree. For the typical full-time student, the differential would apply to seven out of ten courses per year during the junior and senior years, or 21 out of 30 credits per year. The additional differential would be \$15 per credit hour in 2011-2012 and then an additional \$15 per credit hour in each of the subsequent two years. At 21 credits, the proposed differential charge would add \$315 to the cost of tuition in 2011-2012. Currently, these courses are assessed differential tuition in the amount of \$52 per credit. The proposed increase would bring the differential amount to \$97 per credit over a three-year period.

**Graduate Proposal**

USU also seeks authorization for an increase in the differential tuition for students in the master's programs in the amount of \$50 per credit hour in 2011-2012, and an additional \$50 per credit hour in each of the subsequent two years. Currently, graduate business credits carry a surcharge of \$199 per credit. This proposed increase will bring the total to \$349 per credit over a three-year period.

**Rationale**

The cost of hiring new business faculty has continued to escalate due to a relative shortage of new faculty compared to retiring faculty across the country. The Huntsman School will use the differential tuition to hire and enhance the salaries of key faculty and staff, and to provide for administrative infrastructure and educational initiatives, including international and entrepreneurship programs. The cost of a business education at Utah State University, even with these increments to differential tuition, will remain substantially below that of comparable programs in the region.

**Central Scholarship Budget**

The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships.





### **ITEM FOR ACTION**

Utah State University Cooperative Extension, working with its academic partners in the Colleges of Agriculture and Natural Resources, requests permission to create the “Center for Agronomic and Woody Biofuels.”

### **EXECUTIVE SUMMARY**

The “Center for Agronomic and Woody Biofuels” would provide the organizational structure to support current research and extension activities related to the production of woody and vegetative crops and their conversion to biofuels in Utah, the region and the nation. It would enable continued success with extramural funding, graduate student education, and development of partnerships with non-governmental organizations and state and federal agencies.

Utah State University has become the leader in the U.S. in developing the agronomic practices for the production of oilseed crops for biofuels in arid and semi-arid systems, particularly on non-traditional lands such as highway rights of way, airports, and military bases. In addition, USU is providing leadership for state and federal agencies in the development of processes to produce biofuels from woody biomass. All of these activities are funded extramurally and involve students and faculty. A central entity is needed as the “umbrella” organization to represent the many components within USU that participate. A “center” would serve this purpose, increasing awareness, enhancing marketing, and allowing increased collaboration and partnership development. The current governmental administration has initiated policy and funding opportunities that have provided significant engagement in the biofuels arena. The agronomic and tree crops focus of this proposed center would compliment current work being conducted by the College of Engineering with its partners on algae production for biofuels purposes.

### **RECOMMENDATION**

The President and Provost recommend that the Board of Trustees approve the proposal from Utah State University Cooperative Extension to create the “Center for Agronomic and Woody Biofuels.”

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, Utah State University proposes to create the "Center for Agronomic and Woody Biofuels", and

WHEREAS, Utah State University has become the leader in the U.S. in developing the agronomic practices for the production of oilseed crops for biofuels in arid and semi-arid systems, and

WHEREAS, The proposed center would compliment current work being conducted by the College of Engineering with its partners on algae production for biofuels purposes, and

WHEREAS, The creation of the Center will require no new facilities, equipment or personnel, and

WHEREAS, The proposal has been approved by the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, That the Utah State University Board of Trustees hereby approves the proposal from Utah State University to create the "Center for Agronomic and Woody Biofuels", and that this proposal be forwarded to the Utah Commissioner of Higher Education.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

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DATE

**Utah State University**  
**Proposal to Create a Center to Support Research and Extension Activities**  
**For Agronomic and Woody Biofuels Production**

**Section I: Request**

Utah State University Cooperative Extension, working with its academic partners in the Colleges of Agriculture and Natural Resources requests permission to create the “Center for Agronomic and Woody Biofuels.” This “Center” would provide the organizational structure to support current research and extension activities related to the production of woody and vegetative crops and their conversion to biofuels in Utah, the region and the nation. It would enable continued success with extramural funding, graduate student education, and development of partnerships with non-governmental organizations and state and federal agencies.

**Section II: Need**

Utah State University has become the leader in the U.S. in developing the agronomic practices for the production of oilseed crops for biofuels in arid and semi-arid systems, particularly on non-traditional lands such as highway rights of way, airports, and military bases. In addition, USU is providing leadership for state and federal agencies in the development of processes to produce biofuels from woody biomass. All of these activities are funded extramurally and involve students and faculty. A central entity is needed as the “umbrella” organization to represent the many components within USU that participate. A “center” would serve this purpose, increasing awareness, enhancing marketing, and allowing increased collaboration and partnership development. The current governmental administration has initiated policy and funding opportunities that have provided significant engagement in the biofuels arena. The agronomic and tree crops focus of this proposed center would compliment current work being conducted by the College of Engineering with its partners on algae production for biofuels purposes.

**Section III: Institutional Impact**

The College of Agriculture is providing leadership in the development of a “Sustainability” curriculum that would provide educational opportunity to undergraduate students across campus. A center, as proposed, would provide opportunity for undergraduate hands-on experience, research, and community engagement in the renewable energy field. This proposed center would provide the organizational structure and branding to enhance extramural funding for graduate student research and education. The “Center for Agronomic and Woody Biofuels” would be managed and administered by Utah State University Cooperative Extension working with its affiliated academic departments on the USU campus and its many external partners. No new physical facilities or modifications to existing facilities will be required. Personnel and equipment required to create this center and implement its programs are already in place.

#### **Section IV: Finances**

This proposed center's operation would be primarily funded from extramural funding with some partnering from Cooperative Extension and the Agricultural Experiment Station to enhance extension and research activities and support marketing and contracting activities.



**COOPERATIVE EXTENSION**

4900 Old Main Hill

Logan UT 84322-4900

Telephone: (435) 797-2201

FAX: (435) 797-3268

DATE: February 13, 2011

TO: Raymond Coward  
Executive Vice President and Provost

FROM: Noelle Cockett   
Vice President for Extension and Agriculture

SUBJECT: Request to create the Center for Agronomic and Woody Biofuels

I would like to request that the *Center for Agronomic and Woody Biofuels* be created at Utah State University. As described in the attached R401 proposal, this center provides the organizational structure to support research and extension activities related to the production of woody and vegetative crops and their conversion to biofuels. Given the significant amount of work being done by USU faculty members and students, it makes sense to formally recognize those efforts by the creation of this center.

Please let me know if additional information is needed.

Cc: C. Gay, USU Extension

### **ITEM FOR ACTION**

Utah State University (USU) submits the attached program review for the Department of History in the College of Humanities and Social Sciences for consideration and action by the Board of Trustees.

### **EXECUTIVE SUMMARY**

The mission of the Department of History is to train undergraduates to research, analyze, synthesize, and communicate accurate conclusions about change over time by using the historical method. Goals of the department, aligned with the mission, are to provide students with quality learning experiences that develop the intellectual capacity, leadership ability, and civic awareness of citizen scholars.

The department offers expertise in American, European, and World history, and makes significant contributions to a wide range of interdisciplinary programs, including American, Asian, British, Folklore, Museum, and Women's Studies, and to the Natural Resources and Environmental Policy Program. The department offers B.A. and B.S. degrees in General History, History Teaching, and Religious Studies, as well as minors in Classical Civilization, Latin, Greek, and Latin Teaching. Graduate degrees include a Master of Arts and a Master of Science in History.

The Review Committee consisted of one Utah State University faculty member and two, off-campus, nationally-recognized experts in the discipline of History. Members of the Review Committee analyzed the department self-study, gathered additional data, and drafted a report making recommendations related to program improvement, continuation or discontinuation. The final report of the Review Committee was submitted to the Executive Vice President and Provost, with copies to the Department of History and to the Dean of the College of Humanities and Social Sciences, on July 22, 2010.

### **RECOMMENDATION**

The President and Provost recommend that the Board of Trustees accept this review of the Utah State University Department of Department of History in the College of Humanities and Social Sciences.

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, Utah State University submits this program review for the Department of History, and

WHEREAS, the Department has a clear mission to train undergraduates to research, analyze, synthesize, and communicate accurate conclusions about change over time by using the historical method, and

WHEREAS, The department is reviewing and refining the undergraduate program, and

WHEREAS, The department is reviewing and considering an expansion of the graduate program, and

WHEREAS, The American Historical Association (AHA) recognized the USU History Department as one of twelve in the United States and Canada conducting outstanding research, teaching, and assessment, and

WHEREAS, The report has the support of the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, That the Utah State University Board of Trustees hereby accept the program review for the Department History in the College of Humanities and Social Sciences, and that this review be forwarded to the Utah State Board of Regents of the Utah State System of Higher Education.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

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DATE



Utah State University  
Program Review: Department of History, College of Humanities and Social Sciences  
Date Reviewed: April, 2010

### **The Review Committee and Process**

The Review Committee consisted of one Utah State University (USU) faculty member and two, off-campus, nationally-recognized experts in the discipline of History. Off-campus committee members were selected from outside the state of Utah and responsibility for selection of Review Committee members resided within the Office of the Executive Vice President and Provost. Members of the Review Committee analyzed the department self-study, gathered additional data, and drafted a report making recommendations related to program improvement, continuation or discontinuation. The final report of the Review Committee was submitted to the Executive Vice President and Provost, with copies to the Department of History and to the Dean of the College of Humanities and Social Sciences, on July 22, 2010. The department and college response was submitted to the Office of the Executive Vice President and Provost on August 11, 2010.

#### Review Committee

- David Wrobel, Professor, University of Nevada Las Vegas (UNLV)
- Marianne S. Wokeck, Professor, Indiana University-Purdue University, Indianapolis (IUPUI)
- Martha Dever, Professor, School of Teacher Education and Leadership, Utah State University (USU)

### **Department Profile**

The mission of the Department of History is to train undergraduates to research, analyze, synthesize, and communicate accurate conclusions about change over time by using the historical method. Goals of the department, aligned with the mission, are to provide students with quality learning experiences that develop the intellectual capacity, leadership ability, and civic awareness of citizen scholars.

The department offers expertise in American, European, and World history, and makes significant contributions to a wide range of interdisciplinary programs, including American, Asian, British, Folklore, Museum, and Women's Studies, and to the Natural Resources and Environmental Policy Program. The department offers B.A. and B.S. degrees in General History, History Teaching, and Religious Studies, as well as minors in Classical Civilization, Latin, Greek, and Latin Teaching. Graduate degrees include a Master of Arts and a Master of Science in History.

In 2009 the American Historical Association (AHA) recognized the USU History Department as one of twelve in the United States and Canada conducting outstanding research, teaching, and assessment. A film entitled "Brilliant Teaching and Leadership" was made about the department and shown at the annual conference of the American Historical Association, as well as being shown online through the AHA website.

The History faculty is professionally engaged as well as productive. The publication of professional journals, such as the Western Historical Quarterly, and other editorial endeavors bring national and international recognition to the department and its programs and significant prestige to the institution.

Since the time of the review, the department has undergone changes that, along with the review assessment, have initiated the examination of their graduate and undergraduate program, faculty composition, and curriculum and research specialty areas. In addition, between the time of the review and fall 2010, the number of tenure track faculty was reduced from 19 to 14. This reduction exacerbated the inadequate departmental staffing and lack of faculty strength in geographical and core content areas noted by reviewers. To begin to rebuild the department staffing, the unit is currently engaged in searches for two tenure track faculty who will meet the curricular needs identified by reviewers. In addition, the department has rehired emeriti faculty, which has temporarily filled the current gap in curricular content.

Since spring 2010, the department has also been engaged in discussion of restructuring the graduate program to address the paucity of graduate courses identified by reviewers, as well as to take advantage of the expertise of anticipated new hires. Until full time faculty can be hired, emeriti faculty are creating opportunities for special topics graduate-level courses. The department has also restructured the undergraduate program, including a cap on the number of majors, which has had the added effect of freeing up teaching opportunities for new graduate courses.

The review committee noted that the undergraduate population is homogenous with over 90 percent white students, and that the faculty is equally homogenous, composed of predominantly white, non-Hispanic men. The department is hoping to achieve increased diversity through the hires expected in the next few academic years.

<b>Faculty &amp; Staff 2008-2009 **</b>			
<b>Faculty</b>	<b>Tenure</b>	<b>Contract</b>	<b>Adjunct</b>
Number of faculty with Doctoral degrees	19	1	
Number of faculty with Master's Degree	19		
Number of faculty with Bachelor's degrees	19		
Other Faculty			
Total	19	1	
<b>Staff</b>	<b>Full-Time</b>	<b>Part-Time</b>	
Administrative			
Secretarial/Clerical	3		
Laboratory Aides/Instructors			
Advisors			
Teaching/Graduate Assistants	10		
Other Staff			
Total			

<b>History<sup>0</sup></b>							
Students							
AY	# of Majors <sup>1</sup>	Undergrad Students FTE	Graduate Student FTE	# of Faculty <sup>2</sup>	FTE-to-Faculty Ratio <sup>3</sup>	# of Grads <sup>4</sup>	# of Grads Placed
2004-05	284	344.00	21.25	18.07	20.21	55	Not tracked
2005-06	293	358.26	15.75	18.71	19.99	82	Not tracked
2006-07	316	335.07	12.85	20.13	17.28	69	Not tracked
2007-08	358	396.64	15.30	18.22	22.61	79	Not tracked
2008-09	338	413.77	16.60	18.83	22.86	78	Not tracked

Financial Analysis<sup>5</sup>

Expense <sup>6</sup>	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Instructional Costs	1,631,768	1,748,820	1,837,237	1,963,297	2,069,991
Support Costs					
Other Expenses		2,144		201,495	201,745
<b>Total Expense</b>	<b>\$1,631,768</b>	<b>\$1,750,965</b>	<b>\$1,837,237</b>	<b>\$2,164,792</b>	<b>\$2,271,736</b>
Revenue <sup>7</sup>	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Legislative Appropriation	1,592,183	1,736,396	1,848,280	2,149,144	2,290,052
Grants					
Reallocation					
Tuition to Program <sup>8</sup>					
Fees					
<b>Total Revenue</b>	<b>\$1,592,183</b>	<b>\$1,736,396</b>	<b>\$1,848,280</b>	<b>\$2,149,144</b>	<b>\$2,290,052</b>
Difference	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Revenue-Expense	-\$39,585	-\$14,569	\$11,043	-\$15,647	\$18,316

<sup>0</sup> Includes History, Western Historical Quarterly, Buddhist & Mormon Chairs, and Religious Studies

<sup>1</sup> Represents the number of students who declared a primary or secondary major in the department, Headcount - Fall semester, source: 2009 Department Profile

<sup>2</sup> Actual E&G Academic Year FTE Faculty, source: 2009 Department Profile

<sup>3</sup> Source: 2009 Department Profile

<sup>4</sup> Degrees awarded by Department, source: 2009 Department Profile

<sup>5</sup> This financial analysis is for E&G appropriated funds only. External Grants and course fees are not included in these data.

<sup>6</sup> FY Expenses, Instructional Costs as determined by Banner program code source: Banner warehouse.

<sup>7</sup> Department revenue is a mix of several sources, including the State general fund and education fund, tuition, and other sources. Revenue is not appropriated to specific departments. Amounts shown are E&G FY Budgets - Banner Warehouse.

<sup>8</sup> Only departments that have approved differential tuition that is retained by the unit are shown on the tuition line.

As indicated in the financial analyses above, between fiscal years 2004-05 and 2008-09, the department made significant strides in balancing the budget. Future end-of-year deficits are not anticipated.

## Assessment and Recommendations

- Proceed with caution in limiting the major: One proactive response of the department to the combination of more majors and fewer faculty is to limit access to the History major, ensuring that potential matriculants perform well in pre-major requirements before being formally admitted. However, a significant decrease in the number of majors might negatively impact the department's goal of restoring its faculty to a composition and size balanced with numbers of students served. In addition, the enforcement of policies and procedures necessary for evaluating admission to the major has the potential of becoming a drain on faculty and staff resources.

**Response:** The department does not share the reviewers' concern for the following reasons: 1) The majority of the unit's teaching load serves general education courses rather than History majors. Therefore, limiting the major is not expected to affect the faculty composition; 2) The pre-major affords the department a clear roadmap and justification to rationalize students' curricular progress, which can make evaluation for admission into the program easier and more transparent; and 3) Since the pre-major requirement policy was placed into effect in spring 2010, there has been no indication that the policy has dampened enrollment.

- To address the paucity of graduate courses, consider developing cross-listed undergraduate and graduate 5000-level courses, and allowing some of the 30 required credits in the MA program to be fulfilled in these courses.
- **Response:** The department is in the process of restructuring the graduate program to address the paucity of course offerings, and has hired emeriti faculty to develop additional graduate courses and internship opportunities. The unit is not convinced that creating 5000-level courses is a good solution because it is already possible for graduate students to take undergraduate courses, with added expectations, under a 6000 number. Instead, additional 6000-level courses with various specialty areas will be developed as new faculty are hired.
- Reductions in the graduate and undergraduate programs undertaken to match current low staffing levels may keep the unit from maintaining and developing its areas of strength, and from reaching sufficient faculty size. Instead of reducing programs, consider growing programs further, particularly the graduate program, in anticipation of increased resources when economic horizons are brighter.

**Response:** While the department's goals are to continue to develop areas of strength and to reach a faculty size that balances teaching load and faculty composition, growing programs during a time of fiscal constraints may exacerbate the current staffing challenges. Therefore, the department will continue to work with the college dean to grow programs as the growth can be fiscally supported.

- Consider adding a new emphasis in Public History, which has the potential to help the department build its graduate program.

**Response:** The History Department is currently engaged in discussion of how to restructure their graduate program; consideration of a Public History program is part of that discussion. Whether the program is added to the graduate offerings will depend in large part on available resources, as well as on careful examination of the popularity of this program in other area and regional universities.

- Develop a Master of Arts in Teaching History (MATH) program.

**Response:** The department believes that if MATH was made available it would be successful, especially if courses were provided through multiple media venues made available through USU Regional Campuses and Distance Education (RCDE), as well as in traditional classrooms. The department plans to engage RCDE in further discussion of this program in academic year 2011-12, when expected new hires who can contribute to teaching these courses will be part of the department staff.

- Provide faculty with institutional support for attracting and increasing third-party funds.

**Response:** The former dean (Yolanda Flores Niemann) and current dean (John Allen) both appointed an associate dean for research and a grant writer to help faculty members develop proposals, thereby increasing the unit's success rate for external funding. The recent attainment of major research fellowships from places such as the University of Paris, Oxford University, and the University of Munich are part of this success, but much more common are the smaller fellowships from research libraries and learned societies.

- Partner strategically with the professional organizations that support the journals for increased internship funding and for ways to meet the challenges of publishing in the digital age.

**Response:** This effort is underway in conversations with the Western History Association and the International Plutarch Society.

- Increase and diversify course offerings by utilizing the strengths of the Classics program for synergistic collaboration with other programs, including developing minors and certificates at undergraduate and graduate levels, and supporting double majors.

**Response:** The History Department values synergistic collaboration, and is very proud that, through their Classics program and other unit majors and minors, they can continue to avail themselves of opportunities to increase and diversify course offerings. The unit expects to continue to increase shared certificates and interdisciplinary minors with other units, while still ensuring that their own degree outcomes are addressed.

### **ITEM FOR ACTION**

Utah State University (USU) submits the attached program review for the Rehabilitation Counselor Education (RCE) Program in the Department of Special Education and Rehabilitation in the Emma Eccles Jones College of Education and Human Services for consideration and action by the Board of Trustees.

### **EXECUTIVE SUMMARY**

The mission of RCE, which began in 1989, is to promote quality rehabilitation services for individuals with disabilities through the education of rehabilitation professionals, provision of rehabilitation continuing education, and research related to rehabilitation. The three goals of the master's level rehabilitation counselor education program, consistent with the mission, are to: (a) prepare master's level counselors; (b) promote the Code of Professional Ethics; and (c) advance basic tenets of rehabilitation.

The professional and academic fields of RCE have a dual identity. The first identity is as an allied health discipline, with the related areas of physical therapy, nursing, and occupational therapy. The second identity is as a subspecialty of general counseling, assisting families and individuals to respond and accept disability by teaching counselors of all specialties, all theoretical orientations, and all practice settings to serve clients who are blind, deaf, or who have orthopedic and mobility impairments.

To date, more than 350 individuals have received this master's degree from Utah State University. The majority of these graduates have received full scholarships and stipends from federal training grants.

The Utah State University Rehabilitation Counselor Education Program review was conducted by members of the Council on Rehabilitation Education (CORE) accreditation review team, the oldest academic accrediting body in the United States. The program has been awarded accreditation through 2017.

### **RECOMMENDATION**

The President and Provost recommend that the Board of Trustees accept this review of the Utah State University Rehabilitation Counselor Education Program in the Department of Special Education and Rehabilitation in the Emma Eccles Jones College of Education and Human Services.

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, Utah State University submits this program review for the Rehabilitation Counselor Education Program, and

WHEREAS, The program enrollment is strong, and graduates receive professional placement in a wide-range of employment settings, and

WHEREAS, Graduates of the program have a pass rate on the national certifying examination that far exceeds the national average, and

WHEREAS, Program faculty have been awarded numerous federal and state grants/contracts that support students, staff, and faculty, and

WHEREAS, The program was reaccredited by the Council on Rehabilitation Education until 2017, and

WHEREAS, The report has the support of the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, That the Utah State University Board of Trustees hereby accept the program review for the Rehabilitation Counselor Education Program in the Department of Special Education and Rehabilitation in the Emma Eccles Jones College of Education and Human Services, and that this review be forwarded to the Utah State Board of Regents of the Utah State System of Higher Education.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

\_\_\_\_\_  
DATE

Utah State University  
Program Review: Rehabilitation Counselor Education Program (RCE)  
Date Reviewed: April, 1-3, 2009

### **The Review Committee**

The Utah State University Rehabilitation Counselor Education Program (RCE) review was conducted by members of the Council on Rehabilitation Education (CORE) accreditation review team, the oldest academic accrediting body in the United States. CORE is recognized by the Council for Higher Education Accreditation as the accrediting body for master's degree programs in Rehabilitation Counselor Education. Since the review was conducted by CORE, no internal, USU faculty member was part of the Review Committee. All members of the Review Team analyzed the department self-study, gathered additional data, and drafted a report making recommendations related to program improvement, continuation or discontinuation. The report of the Review Team was submitted to the Department of Special Education and Rehabilitation, the Dean of the Emma Eccles Jones College of Education and Human Services, and the Executive Vice President and Provost on April, 29, 2009. The program submitted a response affirming their concurrence to their excellent review.

### Accreditation Review Team Members

- Paul Leung, Ph.D., CRC, Professor and Undergraduate Coordinator at the University of North Texas
- Nan Zhang Hampton, Ph.D., CRC, Professor and Coordinator of Rehabilitation Programs, San Diego State University

**Accreditation Decision: RCE has been accredited through the end of academic year 2016-17. This decision assumes that the level of compliance with the standards for Rehabilitation Counselor Education Program is maintained or enhanced through this period.**

### **Program Profile**

The mission of RCE, which began in 1989, is to promote quality rehabilitation services for individuals with disabilities through the education of rehabilitation professionals, provision of rehabilitation continuing education, and research related to rehabilitation. The three goals of the master's level rehabilitation counselor education program, consistent with the mission, are to: (a) prepare master's level counselors; (b) promote the Code of Professional Ethics; and (c) advance basic tenets of rehabilitation.

The professional and academic fields of RCE have a dual identity. The first identity is as an allied health discipline, with the related areas of physical therapy, nursing, and occupational therapy. The second identity is as a subspecialty of general counseling, assisting families and individuals to respond and accept disability by teaching counselors of all specialties, all theoretical orientations, and all practice settings to serve clients who are blind, deaf, or who have orthopedic and mobility impairments.

RCE is part of the Department of Special Education and Rehabilitation at USU and grants two degrees -



a master's degree and a Ph.D. in Disability Disciplines with a specialization in Rehabilitation Counseling. To date, more than 350 individuals have received this master's degree. The majority of these graduates have received full scholarships and stipends from federal training grants.

For the RCE program, the number of majors per year is shown in the table below. These numbers represent active students in the program for the years identified. The remaining data that follow are for all of the Department of Special Education and Rehabilitation. Faculty and financial resources serve the entire department in an interconnected manner and are not specifically allocated to the RCE program.

Rehabilitation Counseling		
	Logan Campus	Regional Campuses
AY	#of Majors	# of Majors
2004-5	20	50
2005-6	33	64
2006-7	28	61
2007-8	17	61
2008-9	17	56

#### Faculty & Staff

Faculty	Tenure	Contract	Adjunct
Number of faculty with Doctoral degrees	10	5	7
Number of faculty with Master's Degree		4	10
Number of faculty with Bachelor's degrees			1
Other Faculty			
Total	10	9	18
Staff	Full-Time	Part-Time	
Administrative	1		
Secretarial/Clerical	3	1	
Laboratory Aides/Instructors			
Advisors		1	
Teaching/Graduate Assistants		7	
Other Staff	4	3	
Total	8	12	

Special Education & Rehabilitation <sup>0</sup>							
Students							
AY	# of Majors <sup>1</sup>	Undergrad Students FTE	Graduate Student FTE	# of Faculty <sup>2</sup>	FTE-to-Faculty Ratio <sup>3</sup>	# of Grads <sup>4</sup>	# of Grads Placed
2004-05	217	118.40	50.00	7.90	21.32	93	not tracked
2005-06	194	104.16	36.65	9.25	15.22	59	not tracked
2006-07	206	112.53	22.00	9.31	14.45	82	not tracked
2007-08	223	103.93	14.90	9.41	12.63	87	not tracked
2008-09	227	103.04	19.00	9.18	13.29	74	not tracked

Financial Analysis<sup>5</sup>

Expense <sup>6</sup>	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Instructional Costs	1,089,335	1,131,016	1,173,689	1,228,117	1,323,454
Support Costs					
Other Expenses	81,850	43,134	24,071	80,758	43,941
Total Expense	\$1,171,185	\$1,174,150	\$1,197,760	\$1,308,875	\$1,367,395
Revenue <sup>7</sup>	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Legislative Appropriation	1,195,225	1,239,161	1,385,584	1,339,760	1,367,807
Grants					
Reallocation					
Tuition to Program <sup>8</sup>					
Fees					
Total Revenue	\$1,195,225	\$1,239,161	\$1,385,584	\$1,339,760	\$1,367,807
Difference	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Revenue-Expense	\$24,039	\$65,011	\$187,824	\$30,885	\$412

<sup>0</sup> Includes Special Education & Rehabilitation, and matching grant funds.

<sup>1</sup> Represents the number of students who declared a primary or secondary major in the department, Headcount - Fall semester, source: 2009 Department Profile

<sup>2</sup> Actual E&G Academic Year FTE Faculty, source: 2009 Department Profile

<sup>3</sup> Source: 2009 Department Profile

<sup>4</sup> Degrees awarded by Department, source: 2009 Department Profile

<sup>5</sup> This financial analysis is for E&G appropriated funds only. External Grants and course fees are not included in these data.

<sup>6</sup> FY Expenses, Instructional Costs as determined by Banner program code source: Banner warehouse.

<sup>7</sup> Department revenue is a mix of several sources, including the State general fund and education fund, tuition, and other sources. Revenue is not appropriated to specific departments. Amounts shown are E&G FY Budgets - Banner Warehouse.

<sup>8</sup> Only departments that have approved differential tuition that is retained by the unit are shown on the tuition line.

The unit does not maintain specific placement data per year for all graduates. However, the unit estimates that it has close to a 100% placement rate at any given time.

## **Program Assessment**

### Recommendations

The review of RCE was stellar. The program met the following standards without conditions or recommendations:

- Program mission and objectives
- Program evaluation
- General curriculum requirements, knowledge domains, and educational outcomes
- Clinical Experience
- Administration and faculty
- Program support and resources

### Observations

- Graduates of RCE have almost a 100% professional placement rate. Graduates work for the state/federal Vocational Rehabilitation agency, Deseret Industries of The Church of Jesus Christ of Latter-Day Saints, the Veterans Affairs, hospitals, and at universities and colleges in offices of Resources for Students with Disabilities.
- RCE graduates have a 94% pass rate on the national certifying examination, in contrast to a national average of 74%. Furthermore, the State of Utah has created the Licensed Vocational Rehabilitation Counselor (LVRC) designation and Dr. Julie Smart, the RCE Program Director, is on the Utah LVRC Board of Directors, making very visible the USU presence with this program.
- RCE is viewed internally by the administration and externally by employers and graduates to do a noteworthy job in preparing rehabilitation counselors. Written documents and interviews suggest a mission that is clear and recognized by relevant stakeholders such as employers.
- RCE uses a variety of effective evaluation and assessment mechanisms.
- RCE has an active Advisory Board.
- The faculty's accessibility, responsiveness, and dedication are noteworthy and consistently acclaimed in interviews with students, graduates, and the administrators.
- RCE appears to be highly collegial and has good working relationships with other related programs in the Department and the College.
- RCE faculty have numerous federal and state grants/contracts that support students, staff, and faculty of the Program.
- The National Clearinghouse on Rehabilitation Materials, now housed at USU, provides students and faculty with access to rehabilitation counseling course syllabi and rehabilitation information.

- Having both distance and on-campus students taking classes together enhances students learning and is noteworthy. Students are enthusiastic about the program and their preparation towards becoming rehabilitation counselors.
- The Department, College, and University hold RCE in high esteem. Faculty and students feel supported by the university in services provided and in their professional development.

### **Institutional Comments and Response**

The Rehabilitation Counseling program at USU has been awarded a total of four federal (Rehabilitation Services Administration) grants. These include two master's level training grants, one doctoral-level training grant, and a fourth grant that funds the National Clearinghouse of Rehabilitation Training Materials (NCRTM). For five years, the total funding for these four grants is almost seven million dollars. The Rehabilitation Counseling program has also received federal training grants with which to award scholarships to USU students since 1992.

The National Clearinghouse of Rehabilitation Training Materials (NCRTM) is a compilation of all training and curricula materials, which is now digitized and available to anyone free of charge. Since 1960, the NCRTM was housed at the University of Oklahoma Stillwater. However, in 2005 USU's RCE faculty successfully competed for the funds to move the NCRTM to USU. Using these materials, RCE faculty develop webinars for various rehabilitation agencies and archive presentations at various rehabilitation professional conferences. Never before has such a large and comprehensive collection of materials been available from a single source.

The Rehabilitation Counseling program at Utah State University is ranked 15<sup>th</sup> in the nation by the *U.S. News and World Report*. The RCE program at USU is the only Rehabilitation Counseling program in the state of Utah. In the Rocky Mountain west, there are only two other Rehabilitation Counseling programs: Montana State at Billings and the University of Northern Colorado. There are no rehabilitation counseling academic programs in the states of North Dakota, South Dakota, or Wyoming. Many other Rehabilitation Counseling programs have more faculty members than the three Ph.D. faculty members in the USU Rehabilitation Counseling program. Another advantage enjoyed by some Rehabilitation Counseling programs is an affiliation with their university's school of medicine. Therefore, that USU's relatively young program with a small faculty and no affiliation with a medical school has been fully accredited until Academic Year 2016-17 is a notable accomplishment.

**ITEM FOR ACTION**

**RE:** Regional Campuses & Distance Education Building (FY2011-12 Non-State Funded Capital Development Project Revised)

The location of the Regional Campuses & Distance Education (RCDE) building has changed from the previously approved site. The new site is located east of the Lillywhite Building on the south side of 700 North. The President and Vice President for Business and Finance have reviewed this change and recommend approval.

**EXECUTIVE SUMMARY**

The site change for the RCDE building was necessary due to funding constraints that prevented Utah Public Radio from participating in the project. Utah Public Radio will remain in the existing facility; space that was originally presented to be demolished. Since the existing facility will not be demolished at this time, the amount requested for operation & maintenance has been adjusted to account for this change.

The shape of the new site will require the layout of the building to change but the facility will still house the RCDE, Utah Educational Network (UEN), and the Faculty Assistance Center for Teaching (FACT) departments as well as classrooms for RCDE classes and general university use.

**RECOMMENDATION**

The President and Vice President for Business and Finance recommend that the Regional Campuses & Distance Education site change be approved as presented.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, The Utah Legislature approves construction on state land; and

WHEREAS, Utah State University is required to seek project site approval for all projects constructed on its campuses from the Board of Regents, and State Building Board after presentation to the USU Board of Trustees; and

WHEREAS, The President and Vice President for Business and Finance have reviewed the site change of the project for the Regional Campuses & Distance Education building and recommend its approval to the USU Board of Trustees; and

WHEREAS, The USU Board of Trustees has reviewed and given due consideration to the Regional Campuses & Distance Education project site change:

NOW, THEREFORE, BE IT RESOLVED, That the USU Board of Trustees hereby approves the site change for the Regional Campuses & Distance Education project as presented.

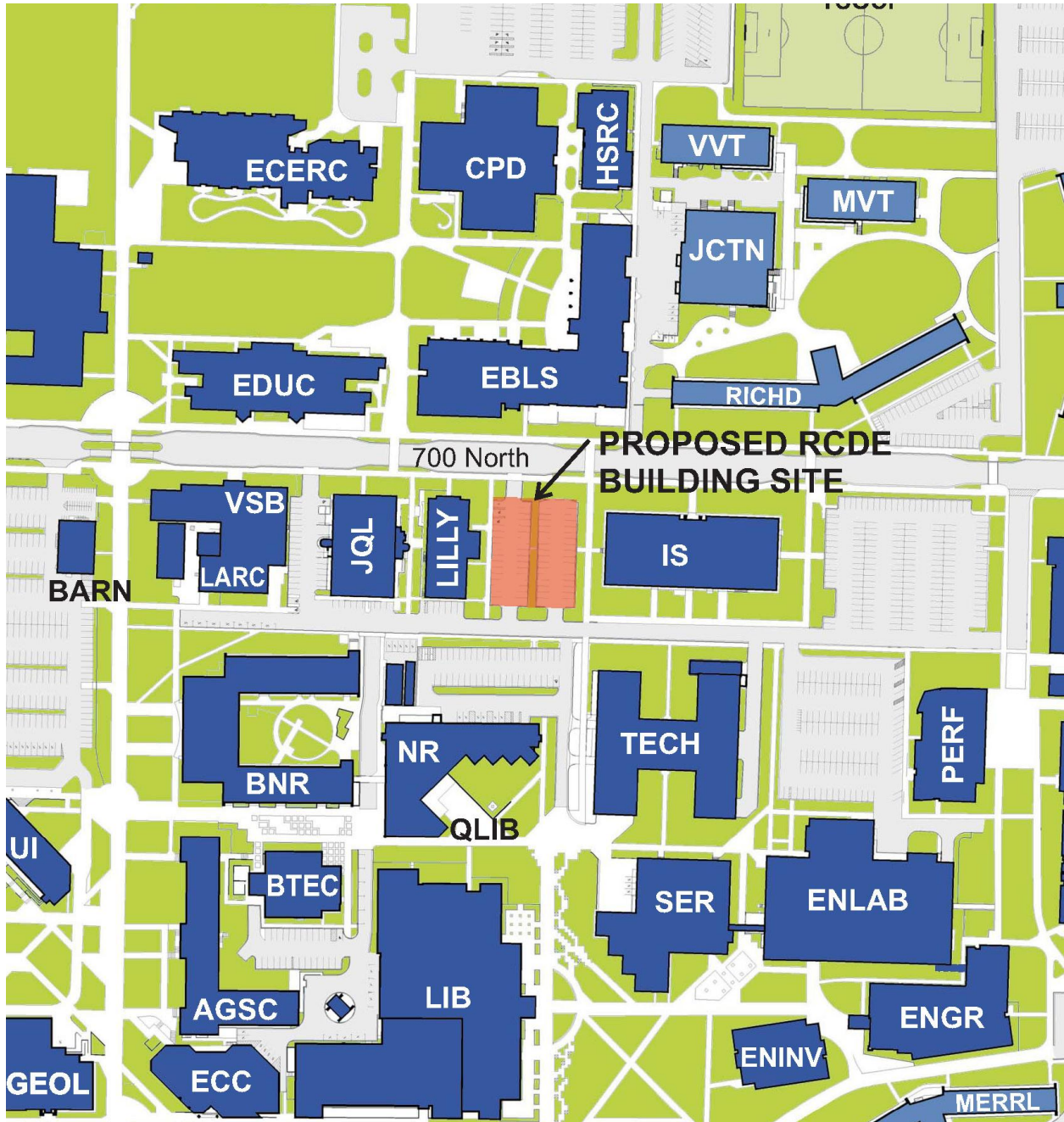
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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES:

\_\_\_\_\_  
Date

Proposed RCDE Building Site



## ITEM FOR ACTION

RE: Proposed amendments to the Utah State University Policy Manual, Section 402.3 – 402.9 The Faculty Senate and Its Committees.

## EXECUTIVE SUMMARY

Proposed changes to the Utah State University Policy Manual, Section 402.3 – 402.9 The Faculty Senate and Its Committees was forwarded by the Professional Responsibilities and Procedures Committee (PRPC) and approved by the Faculty Senate on December 10, 2010. The purpose of these code changes is to clarify procedures, remove excess and unnecessary verbiage, and make simple language clarifications.

The above recommendations were made by the Professional Responsibilities and Procedures Committee (PRPC) and approved by the Faculty Senate (see attached).

## RECOMMENDATION

Based on the above proposal and approvals as indicated, the President and Provost recommend that the Board of Trustees approve the proposed amendment to the Utah State University Policy Manual, Section 402.3 – 402.9 The Faculty Senate and Its Committees.



RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, The proposal to amend the Utah State University Policy Manual, Section 402.3 – 402.9 The Faculty Senate and Its Committees, and

WHEREAS, There is a need to clarify procedures, remove excess and unnecessary verbiage, and make simple language clarifications, and

WHEREAS, The proposal has the support of the Professional Responsibilities and Procedures Committee (PRPC), and

WHEREAS, The proposal has been approved by the Faculty Senate, and

WHEREAS, The proposal has the approval of the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, That the Utah State University Board of Trustees hereby approve the proposed amendment to the Utah State University Policy Manual, Section 402.3 – 402.9 The Faculty Senate and Its Committees.

RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

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DATE



FACULTY SENATE  
1437 Old Main Hill  
Logan, UT 84322-1437  
Telephone (435) 797-3641  
FAX: (435) 79-1680

TO: Stan Albrecht, President  
FROM: Vincent Wickwar, Faculty Senate President  
DATE: December 10, 2010  
CC: Raymond T. Coward, Executive Vice President and Provost  
SUBJECT: Proposed Policy Amendments Approved by the Faculty Senate

The following proposed amendments to policy were presented to the Faculty Senate, voted on and approved. I am forwarding the edited changes and final text of the proposed policy amendments to you for your consideration (see attached).

December 6, 2010 **Policy 402.3 - 402.9 The Faculty Senate and Its Committees**

402.3.1 - Change in policy reference due to number changes that occurred in Policy 401 last year.

402.3.2 - The addition of the term "Executive" in front of Secretary of the Senate.

402.6.2 - "Special Meetings" - changes in grammar.

402.6.4 - "Meetings with Constituencies" - delete this section here and put it in the Faculty Senate Handbook.

402.7 - Deletion of the term "Senate" at beginning of title and addition at end of title "Of The Faculty Senate.

402.7.2 - Changed title to be consistent with the titles of the section and 7.1

402.7.3 - Title change for consistency throughout the section and capitalization corrections.

402.8 - Under (9) PRPC determined that this requirement was being met and no change was needed. Previously the Code Review Committee had questions as to whether these requirements were being met.

402.9.1 - After debate no changes were made.

402.9.2 - Differentiation between resident and non-resident faculty was removed.

402.9.3(2) - Deleted the number 11.





## **POLICY MANUAL**

### **FACULTY**

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#### **Number 402**

**Subject: The Faculty Senate and Its Committees**

**Effective Date: July 1, 1997**

**Revision Dates: November 16, 2001; April 29, 2002; January 12, 2007; April 30, 2007, March 6, 2009.**

**Date of Last Revision: August 13, 2010**

#### **402.1 AUTHORITY OF THE FACULTY TO REVIEW FACULTY SENATE ACTIONS**

Actions of the Faculty Senate (Senate) shall be subject to the appellate power of the faculty, as provided in policy 401.9.3. The agenda and actions of the Senate shall be reported to the faculty as provided in policy 402.4.2(3).

#### **402.2 AUTHORITY OF THE SENATE**

The authority of the faculty is delegated to the Senate. The Senate legislates and sets policy for matters within the collective authority of the faculty. See policy 401.9. The Senate shall have the power to act for and represent the faculty in all matters of educational policy, including requirements for admission, degrees, diplomas, and certificates; and in curricular matters involving relations between colleges, schools, divisions, or departments.

The Senate shall also have the following powers: (1) To receive and consider reports from any faculty committee, and from any council, department, division, administrative officer, library, or college; and to take appropriate action. (2) To consider matters of professional interest and faculty welfare and to make recommendations to the President of the University and other administrative officers. (3) To propose to the President amendments or additions to these policies.

#### **2.1 Senate Power of Internal Governance; Referral of Matters to the President**

The Senate shall have the power to make rules governing its own procedures and to establish its own order of business. All other matters considered and approved by the Senate shall be forwarded by the Executive Secretary to the President of the University and, in appropriate cases, to the Board of Trustees.

## **2.2 The President, University Administrators, and Board of Trustees**

The Senate is an advisory body to the President of the University. While the Senate votes on policy and procedural issues, including but not limited to policy and procedural issues in these policies, these actions and recommendations cannot be implemented without the approval of the President of the University. The Board of Trustees advises the President of the University and approves or disapproves any policy or procedural change. Approval or disapproval of Senate actions, whether by the President of the University or by the Board of Trustees, shall be reported back to the President of the Senate by the President of the University, or a designee, in a timely manner following the Senate action. When Senate actions receive final approval, it is the responsibility of University administrators and administrative bodies to implement the action.

## **2.3 Senator's Handbook**

Each senator shall receive a current Senator's Handbook which explains briefly the role and operation of the Senate. The Handbook will include: (1) provisions of this policy pertinent to Senate proceedings, rules, and membership; (2) a simplified statement of the Rules of Order; and (3) rules for calling meetings. The Senate Executive Secretary must ensure that each newly elected Senator receives a Handbook no later than the September meeting of the Senate.

## **402.3 MEMBERSHIP; ALTERNATES; TERM; VACANCIES**

### **3.1 Membership**

The Senate shall be composed of the following members: (1) Fifty-five faculty members elected by and from faculty members eligible to vote in Senate elections (see policy 401.6.3(2)(d)); (2) the President and the Provost of the University or their designees; (3) eight appointees of the President of the University who shall be vice presidents and/or deans, six of whom must hold faculty appointments and must be designated annually preceding elections to the Senate; (4) the four chairs of the Academic Freedom and Tenure Committee, the Budget and Faculty Welfare Committee, the Professional Responsibilities and Procedures Committee, and the Faculty Diversity, Development and Equity Committee, if they are not one of the faculty members elected to the Senate; and (5) three students, who shall include the Associated Students of Utah State University (ASUSU) President or a designee, the ASUSU Academic Senate President or a designee, and the Graduate Student Senate (GSS) President or a designee.

**Comment [L1]:** According to the web version of the Code, reference should be to 401.5.3(2) (d)

With the exception of faculty holding special or emeritus appointments, any member of the faculty who is not designated as a presidential appointee is eligible for election to the Senate.

### **3.2 Alternates for Elected Members**

Senate members are expected to attend its meetings regularly. In cases of unavoidable absence, including sabbatical leave, professional development leave, and unpaid leaves of absence, Senators will arrange for an elected alternate senator to attend in their place. (see policy 402.10.2) The alternate shall have full voting rights.

Senators must notify the **Executive** Secretary of the Senate in writing (email is acceptable) whenever alternates will replace them. If an absent senator fails to arrange for a substitute more than once during an academic year, then that senators' position will be considered vacant (see policy 402.3.4). Senators are considered absent whenever they are replaced by designated alternates (see policy 402.3.4).

### **3.3 Term**

Faculty members elected to the Senate shall serve three-year terms or, as provided in policy 402.3.4, complete the three-year term vacated by a faculty member. Terms shall begin July 1 following elections and may be re-elected once, after which a faculty member is ineligible to stand for election for one year. The term of office for student members of the Senate shall be one year and shall coincide with the term of ASUSU and GSS officers. The term of office for presidential appointees shall be one year and shall begin July 1. A presidential appointee can be reappointed to consecutive terms, up to a maximum of six years, after which the appointee is ineligible for appointment for one year.

### **3.4 Vacancies**

A senate seat shall be declared vacant if a senator (1) resigns, (2) is terminated, (3) goes on extended medical leave, (4) will otherwise be unavailable for more than half of the academic year, (5) misses more than one regularly scheduled meeting during an academic year without arranging for an alternate, or (6) misses four regularly scheduled senate meetings during any one academic year, or misses more than one regularly scheduled meeting even when an alternate is arranged. The Executive Secretary of the Senate reports all vacancies to the Committee on Committees. For vacancies an alternate elected senator will be appointed by the affected Dean or Vice President to fill the seat in accordance with policies 402.3.2 and 402.10.1. For vacancies among Presidential appointees, the President shall appoint a new Senator within 30 days.

## **402.4 RECORDS; AGENDA; MINUTES; ORDER OF BUSINESS**

### **4.1 Records**

The records of the Senate shall be kept by an executive secretary for the use of the members of the faculty, the President of the University, and the Board of Trustees. Records are public unless otherwise specified by action of the Senate in accord with state law (see policy 402.8).

Under the supervision of the President of the Faculty Senate, the Executive Secretary shall ensure that Senate actions approved by the President of the University, or where necessary by the President and the Board of Trustees (see policy 402.2.2), are published in campus media within an appropriate time frame and included in the Senate records.

### **4.2 Agenda and Minutes**

(1) Senate agenda.

The Executive Committee shall meet at least 14 days in advance of regularly scheduled Senate meetings to prepare the agenda and make assignments to those who are to report to the Senate. A copy of the agenda must be sent to each senator at least five days before regularly scheduled meetings.

(2) Faculty petition to place matter on the agenda.

Any 25 faculty members may petition the Senate to obtain consideration of any matter within the Senate's authority. The petition shall be presented in writing to any Senate member, who shall then give notice of the petition to the Senate or to its Executive Committee. The Executive Committee shall place the matter raised in the petition on the agenda of the next regularly scheduled Senate meeting or, at the discretion of the President of the Faculty Senate, on the agenda of a special meeting called in accordance with the provisions of policy 402.6.2.

(3) Distribution of agenda and minutes.

One week prior to each Senate meeting, the Executive Secretary shall provide each academic unit, for public posting, a copy of the agenda of the next meeting, without attachments, and minutes of the prior Senate meeting.

(4) Publicizing and publication of recommended changes in policies or procedures.

Under the supervision of the President of the Faculty Senate, the Executive Secretary shall ensure that Senate actions recommending a change in this policy or in other University policies or procedures are publicized in a timely manner to the campus and reported to campus news media.

#### **4.3 Order of Business**

Except as otherwise provided by the Senate, its order of business shall be: call to order (quorum), approval of minutes, announcements, university business, information items, consent agenda, key issues and action items, new business, and old business.

#### **402.5 PARLIAMENTARY PROCEDURE**

All actions of the Senate shall be in accordance with the most recent edition of Robert's Rules of Order.

#### **402.6 MEETINGS; QUORUM**

##### **6.1 Scheduled Meetings**

Regularly scheduled meetings of the Senate shall be held on the first Monday of the month at 3:00 PM from September through May unless otherwise specified by the Senate.

##### **6.2 Special Meetings**

Special meetings shall be held at the call of the President of the Faculty Senate or upon petition of any 10 senators. The petition must be written, must state the purpose of the special meeting, and must be submitted to the President of the Faculty Senate. Upon receipt of the petition, the President of the Faculty Senate must call a special meeting within 12 working days. Senators shall receive at least five days notice of the special meeting and its agenda unless a majority of them waives that notice prior to or at the meeting. ~~Senators shall be notified receive at least five days in advance notice of the special meeting and its agenda at least five days in advance unless a majority of the full senate membership votes to waive of them waives that notice prior to or at the meeting.~~

**Comment [L2]:** PRPC proposes a change to the language, but recommends retaining this clause, regardless of its unlikelihood of occurring. Special meetings could be called to address an emergency situation, in which advance notice might be difficult or impossible.

**Comment [J3]:** This could happen but it is highly unlikely.

### 6.3 Quorum and Voting

A majority of the members of the Senate shall constitute a quorum for the conduct of Senate business. All actions or recommendations of the Senate shall be by majority vote of the members and alternates present. Voting shall be by secret ballot upon passage of a motion to that effect.

### 6.4 Meetings with Constituencies

The elected senators should hold a meeting each semester with their constituencies to answer questions and discuss Senate business. A senior senator in each college, in Extension, Regional Campuses, and the Library will call and chair the meeting.

**Comment [L4]:** PRPC recommends this be an informational item placed within the Faculty Senate Handbook. Delete from here. PRPC likes the wording contained in this section, but feels it would be more appropriate in the FS Handbook.

## 402.7 ~~SENATE~~ PRESIDENT, PRESIDENT-ELECT, AND PAST PRESIDENT OF THE FACULTY SENATE

### 7.1 Duties of the President of the Faculty Senate

The President of the Faculty Senate shall preside over and conduct meetings of the Senate and its Executive Committee and the Faculty Forum and its Executive Committee. The President of the Faculty Senate shall see that Senate actions are accurately recorded and that all actions approved are implemented or forwarded as appropriate.

### 7.2 Duties of the ~~Senate~~ President-Elect of the Faculty Senate

The President-Elect of Faculty Senate shall perform the functions and duties of the President of the Faculty Senate when the latter is unable to exercise them or when the President-Elect of the Faculty Senate is designated by the President of the Faculty Senate to perform in the President of the Faculty Senate's stead.

### 7.3 Duties of the Immediate Past President of the Faculty Senate

The immediate ~~p~~Past ~~p~~President of the Faculty Senate shall serve as a voting member of the Faculty Senate Executive Committee and Faculty Senate for a period of one year immediately following his/her term as President of the Faculty Senate. The immediate ~~p~~Past President of the



Faculty Senate shall also serve as a member of the Senate Handbook Committee (see policy 402.12.10).

#### 7.4 Eligibility and Term

The President-Elect /President shall be elected annually from and by elected Senate members, as provided in policy 402.10.3, to serve for a three-year, non-renewable term. During the first year he/she shall serve as the President-Elect, during the second year shall be the President of the Faculty Senate, and during the third year shall serve as Past President.

Any elected senator who is completing or has completed one year of a faculty Senate term is eligible to serve as President-Elect/President of the Faculty Senate, subject to the following exceptions: Senators who are completing their terms are not eligible, unless they have been re-elected to the Senate for an additional term. The election of the President-Elect/President of the Faculty Senate is understood to be an extension of that individual's term in the Senate for the number of years necessary to fulfill a term as President of the Faculty Senate. If an extended term is necessary for the new President of the Faculty Senate, then the individual so chosen will become a supernumerary member of the Senate and the regular schedule of elections to the Senate from that individual's college will be unaffected.

#### 402.8 SENATE EXECUTIVE SECRETARY

An Executive Secretary of the Senate shall be appointed by the President of the University. See policy 401.10. The duties of the Executive Secretary are: (1) Under the direction of the President of the Faculty Senate, to prepare agenda for all meetings of the Senate, the Faculty Forum, and the Executive Committees of each. (2) Under the direction of the President of the Faculty Senate, to keep minutes of the meetings of the Senate, the Faculty Forum, and the Executive Committees of each. (3) To distribute copies of both agenda and minutes. (4) To forward actions, policies, and reports of the Senate to the President of the University. (5) To gather items and data that the Executive Committee may present at Senate meetings. (6) To prepare and present, at the September and March Senate meetings, an accounting of the implementation or non-implementation of motions passed by the Senate. (7) To apprise Senate committees of items which the Senate has requested that they study. (8) To maintain an archive of the minutes of each meeting of the Senate and its Executive Committee, the Faculty Forum and its Executive Committee, and the Senate committees. (9) To keep university faculty informed of the action of the proposed business of the Senate by publicizing the Senate agenda, Senate actions, and the results of Senate elections as provided in policy 402.4.2(3). (10) To provide yearly each senator with a copy of the Senator's Handbook (policy 402.2.3).

#### 402.9. FACULTY FORUM

##### 9.1 Membership of the Faculty Forum; Description

Faculty Forum consists of all elected Senate members, and the four chairs of the Academic Freedom and Tenure Committee, the Budget and Faculty Welfare Committee, the Professional Responsibilities and Procedures Committee, and Faculty Diversity, Development and Equity

**Comment [L5]:** Comment j19 stated that "For the last two year this information has appeared on the Faculty Senate webpage in the form of agendas, minutes, members rosters, code change status reports, and motion tracking documents. The Senate Handbook is posted on the Faculty Senate webpage." PRPC concurs that this requirement is being met.

**Comment [L6]:** Comment TF20 asked if this was not changed to include "all" faculty members. PRPC reads this as referring only to the body of the Faculty Forum. The issue was discussed at Faculty Senate on 30 April 2007 (See minutes). While all faculty are invited to participate in the Faculty Forum (402.9.2), the body of the Faculty Forum is composed of the members as described in this section. PRPC recommends letting the language stand as is.

Committee. The Faculty Forum meetings are a means of open discussion for elected Senate members and the committee chairs without participation by or from the President of the University, the Provost, the presidential appointees, deans and department heads, or the student members of the Senate, unless specifically requested by the Executive Committee of the Faculty Forum. During meetings of the Faculty Forum, participants may discuss subjects of current interest, question and debate any policies and procedures, and formulate recommendations for consideration by the Faculty Senate. The Faculty Forum does not exercise the legislative authority of the Faculty Senate.

### 9.2 Meetings; Agenda; Notice

The Faculty Forum shall convene at and in lieu of the regularly scheduled November meeting of the Senate. This annual scheduled meeting of the Faculty Forum will be open to all faculty members to attend and speak, with the exception of those excluded by policy 402.9.1.

Additional special meetings may be held by the call of the Faculty Forum President, or upon the written request of a majority of the Faculty Forum Executive Committee, or upon the written petition of 10 members of the Faculty Forum, or upon the written petition of 25 ~~resident~~ faculty members. Special meetings of the Faculty Forum will be scheduled, whenever possible, within two weeks after receipt of the petition(s) by the Faculty Forum President. Business at special meetings of the Faculty Forum will be conducted by Faculty Forum members. The Faculty Forum Executive Committee will set the agenda for the November meeting and other Faculty Forum meetings. The agenda will include all items raised by the petition(s), together with items deemed pertinent by the Executive Committee. The minutes and agenda for all Faculty Forum meetings shall be distributed in accordance with policy 402.4.2(3). Notice of the November Faculty Forum meeting will be given in the October Senate meeting and in appropriate campus news media.

**Comment [L7]:** The differentiation between resident and non-resident faculty was eliminated by PRPC last year.

**Comment [L8]:** PRPC recommends letting this language stand.

### 9.3 Officers and Executive Committee of the Faculty Forum

#### (1) Officers.

The President of the Faculty Senate shall preside over and conduct meetings of the Faculty Forum and its Executive Committee. The President-Elect of the Faculty Senate shall serve as the President-Elect of both, and shall perform the duties of the President of the Faculty Senate when the latter is unable to exercise them or when the President-Elect is designated by the President of the Faculty Senate to perform in the President of the Faculty Senate's stead.

#### (2) Executive Committee of the Faculty Forum.

The Faculty Forum Executive Committee shall consist of the 11 elected faculty members on the Senate Executive Committee (policy 402.12.2).

**Comment [L9]:** PRPC concurs, in part, with comment JF24, and recommends deleting the number in this section. Other numbers, however, such as those found in 402.3.1; 402.4.2(2); 402.6.2; and 402.9.2, as well as the references to representation outlined in 402.12.1(2)(d) add continuity to the Code and reflect changes made over time to the Senate and its committees.

FINAL WORDING



## **POLICY MANUAL**

### **FACULTY**

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**Number 402**

**Subject: The Faculty Senate and Its Committees**

**Effective Date: July 1, 1997**

**Revision Dates: November 16, 2001; April 29, 2002; January 12, 2007; April 30, 2007, March 6, 2009.**

**Date of Last Revision: August 13, 2010**

#### **402.1 AUTHORITY OF THE FACULTY TO REVIEW FACULTY SENATE ACTIONS**

Actions of the Faculty Senate (Senate) shall be subject to the appellate power of the faculty, as provided in policy 401.9.3. The agenda and actions of the Senate shall be reported to the faculty as provided in policy 402.4.2(3).

#### **402.2 AUTHORITY OF THE SENATE**

The authority of the faculty is delegated to the Senate. The Senate legislates and sets policy for matters within the collective authority of the faculty. See policy 401.9. The Senate shall have the power to act for and represent the faculty in all matters of educational policy, including requirements for admission, degrees, diplomas, and certificates; and in curricular matters involving relations between colleges, schools, divisions, or departments.

The Senate shall also have the following powers: (1) To receive and consider reports from any faculty committee, and from any council, department, division, administrative officer, library, or college; and to take appropriate action. (2) To consider matters of professional interest and faculty welfare and to make recommendations to the President of the University and other administrative officers. (3) To propose to the President amendments or additions to these policies.

##### **2.1 Senate Power of Internal Governance; Referral of Matters to the President**

The Senate shall have the power to make rules governing its own procedures and to establish its own order of business. All other matters considered and approved by the Senate shall be forwarded by the Executive Secretary to the President of the University and, in appropriate cases,

to the Board of Trustees.

## **2.2 The President, University Administrators, and Board of Trustees**

The Senate is an advisory body to the President of the University. While the Senate votes on policy and procedural issues, including but not limited to policy and procedural issues in these policies, these actions and recommendations cannot be implemented without the approval of the President of the University. The Board of Trustees advises the President of the University and approves or disapproves any policy or procedural change. Approval or disapproval of Senate actions, whether by the President of the University or by the Board of Trustees, shall be reported back to the President of the Senate by the President of the University, or a designee, in a timely manner following the Senate action. When Senate actions receive final approval, it is the responsibility of University administrators and administrative bodies to implement the action.

## **2.3 Senator's Handbook**

Each senator shall receive a current Senator's Handbook which explains briefly the role and operation of the Senate. The Handbook will include: (1) provisions of this policy pertinent to Senate proceedings, rules, and membership; (2) a simplified statement of the Rules of Order; and (3) rules for calling meetings. The Senate Executive Secretary must ensure that each newly elected Senator receives a Handbook no later than the September meeting of the Senate.

## **402.3 MEMBERSHIP; ALTERNATES; TERM; VACANCIES**

### **3.1 Membership**

The Senate shall be composed of the following members: (1) Fifty-five faculty members elected by and from faculty members eligible to vote in Senate elections (see policy 401.5.3(2)(d)); (2) the President and the Provost of the University or their designees; (3) eight appointees of the President of the University who shall be vice presidents and/or deans, six of whom must hold faculty appointments and must be designated annually preceding elections to the Senate; (4) the four chairs of the Academic Freedom and Tenure Committee, the Budget and Faculty Welfare Committee, the Professional Responsibilities and Procedures Committee, and the Faculty Diversity, Development and Equity Committee, if they are not one of the faculty members elected to the Senate; and (5) three students, who shall include the Associated Students of Utah State University (ASUSU) President or a designee, the ASUSU Academic Senate President or a designee, and the Graduate Student Senate (GSS) President or a designee.

With the exception of faculty holding special or emeritus appointments, any member of the faculty who is not designated as a presidential appointee is eligible for election to the Senate.

### **3.2 Alternates for Elected Members**

Senate members are expected to attend its meetings regularly. In cases of unavoidable absence, including sabbatical leave, professional development leave, and unpaid leaves of absence,

Senators will arrange for an elected alternate senator to attend in their place. (see policy 402.10.2) The alternate shall have full voting rights.

Senators must notify the Executive Secretary of the Senate in writing (email is acceptable) whenever alternates will replace them. If an absent senator fails to arrange for a substitute more than once during an academic year, then that senators' position will be considered vacant (see policy 402.3.4). Senators are considered absent whenever they are replaced by designated alternates (see policy 402.3.4).

### **3.3 Term**

Faculty members elected to the Senate shall serve three-year terms or, as provided in policy 402.3.4, complete the three-year term vacated by a faculty member. Terms shall begin July 1 following elections and may be re-elected once, after which a faculty member is ineligible to stand for election for one year. The term of office for student members of the Senate shall be one year and shall coincide with the term of ASUSU and GSS officers. The term of office for presidential appointees shall be one year and shall begin July 1. A presidential appointee can be reappointed to consecutive terms, up to a maximum of six years, after which the appointee is ineligible for appointment for one year.

### **3.4 Vacancies**

A senate seat shall be declared vacant if a senator (1) resigns, (2) is terminated, (3) goes on extended medical leave, (4) will otherwise be unavailable for more than half of the academic year, (5) misses more than one regularly scheduled meeting during an academic year without arranging for an alternate, or (6) misses four regularly scheduled senate meetings during any one academic year, or misses more than one regularly scheduled meeting even when an alternate is arranged. The Executive Secretary of the Senate reports all vacancies to the Committee on Committees. For vacancies an alternate elected senator will be appointed by the affected Dean or Vice President to fill the seat in accordance with policies 402.3.2 and 402.10.1. For vacancies among Presidential appointees, the President shall appoint a new Senator within 30 days.

## **402.4 RECORDS; AGENDA; MINUTES; ORDER OF BUSINESS**

### **4.1 Records**

The records of the Senate shall be kept by an executive secretary for the use of the members of the faculty, the President of the University, and the Board of Trustees. Records are public unless otherwise specified by action of the Senate in accord with state law (see policy 402.8).

Under the supervision of the President of the Faculty Senate, the Executive Secretary shall ensure that Senate actions approved by the President of the University, or where necessary by the President and the Board of Trustees (see policy 402.2.2), are published in campus media within an appropriate time frame and included in the Senate records.

### **4.2 Agenda and Minutes**

(1) Senate agenda.

The Executive Committee shall meet at least 14 days in advance of regularly scheduled Senate meetings to prepare the agenda and make assignments to those who are to report to the Senate. A copy of the agenda must be sent to each senator at least five days before regularly scheduled meetings.

(2) Faculty petition to place matter on the agenda.

Any 25 faculty members may petition the Senate to obtain consideration of any matter within the Senate's authority. The petition shall be presented in writing to any Senate member, who shall then give notice of the petition to the Senate or to its Executive Committee. The Executive Committee shall place the matter raised in the petition on the agenda of the next regularly scheduled Senate meeting or, at the discretion of the President of the Faculty Senate, on the agenda of a special meeting called in accordance with the provisions of policy 402.6.2.

(3) Distribution of agenda and minutes.

One week prior to each Senate meeting, the Executive Secretary shall provide each academic unit, for public posting, a copy of the agenda of the next meeting, without attachments, and minutes of the prior Senate meeting.

(4) Publicizing and publication of recommended changes in policies or procedures.

Under the supervision of the President of the Faculty Senate, the Executive Secretary shall ensure that Senate actions recommending a change in this policy or in other University policies or procedures are publicized in a timely manner to the campus and reported to campus news media.

### **4.3 Order of Business**

Except as otherwise provided by the Senate, its order of business shall be: call to order (quorum), approval of minutes, announcements, university business, information items, consent agenda, key issues and action items, new business, and old business.

### **402.5 PARLIAMENTARY PROCEDURE**

All actions of the Senate shall be in accordance with the most recent edition of Robert's Rules of Order.

### **402.6 MEETINGS; QUORUM**

#### **6.1 Scheduled Meetings**

Regularly scheduled meetings of the Senate shall be held on the first Monday of the month at 3:00 PM from September through May unless otherwise specified by the Senate.

## **6.2 Special Meetings**

Special meetings shall be held at the call of the President of the Faculty Senate or upon petition of any 10 senators. The petition must be written, must state the purpose of the special meeting, and must be submitted to the President of the Faculty Senate. Upon receipt of the petition, the President of the Faculty Senate must call a special meeting within 12 working days. Senators shall receive at least five days notice of the special meeting and its agenda unless a majority of them waives that notice prior to or at the meeting. Senators shall be notified at least five days in advance of the special meeting and its agenda unless a majority of senate membership votes to waive that notice prior to or at the meeting.

## **6.3 Quorum and Voting**

A majority of the members of the Senate shall constitute a quorum for the conduct of Senate business. All actions or recommendations of the Senate shall be by majority vote of the members and alternates present. Voting shall be by secret ballot upon passage of a motion to that effect.

## **402.7 PRESIDENT, PRESIDENT-ELECT, AND PAST PRESIDENT OF THE FACULTY SENATE**

### **7.1 Duties of the President of the Faculty Senate**

The President of the Faculty Senate shall preside over and conduct meetings of the Senate and its Executive Committee and the Faculty Forum and its Executive Committee. The President of the Faculty Senate shall see that Senate actions are accurately recorded and that all actions approved are implemented or forwarded as appropriate.

### **7.2 Duties of the President-Elect of the Faculty Senate**

The President-Elect of Faculty Senate shall perform the functions and duties of the President of the Faculty Senate when the latter is unable to exercise them or when the President-Elect of the Faculty Senate is designated by the President of the Faculty Senate to perform in the President of the Faculty Senate's stead.

### **7.3 Duties of the Immediate Past President of the Faculty Senate**

The immediate Past President of the Faculty Senate shall serve as a voting member of the Faculty Senate Executive Committee and Faculty Senate for a period of one year immediately following his/her term as President of the Faculty Senate. The immediate Past President of the Faculty Senate shall also serve as a member of the Senate Handbook Committee (see policy 402.12.10).

### **7.4 Eligibility and Term**

The President-Elect /President shall be elected annually from and by elected Senate members, as

provided in policy 402.10.3, to serve for a three-year, non-renewable term. During the first year he/she shall serve as the President-Elect, during the second year shall be the President of the Faculty Senate, and during the third year shall serve as Past President.

Any elected senator who is completing or has completed one year of a faculty Senate term is eligible to serve as President-Elect/President of the Faculty Senate, subject to the following exceptions: Senators who are completing their terms are not eligible, unless they have been re-elected to the Senate for an additional term. The election of the President-Elect/President of the Faculty Senate is understood to be an extension of that individual's term in the Senate for the number of years necessary to fulfill a term as President of the Faculty Senate. If an extended term is necessary for the new President of the Faculty Senate, then the individual so chosen will become a supernumerary member of the Senate and the regular schedule of elections to the Senate from that individual's college will be unaffected.

#### **402.8 SENATE EXECUTIVE SECRETARY**

An Executive Secretary of the Senate shall be appointed by the President of the University. See policy 401.10. The duties of the Executive Secretary are: (1) Under the direction of the President of the Faculty Senate, to prepare agenda for all meetings of the Senate, the Faculty Forum, and the Executive Committees of each. (2) Under the direction of the President of the Faculty Senate, to keep minutes of the meetings of the Senate, the Faculty Forum, and the Executive Committees of each. (3) To distribute copies of both agenda and minutes. (4) To forward actions, policies, and reports of the Senate to the President of the University. (5) To gather items and data that the Executive Committee may present at Senate meetings. (6) To prepare and present, at the September and March Senate meetings, an accounting of the implementation or non-implementation of motions passed by the Senate. (7) To apprise Senate committees of items which the Senate has requested that they study. (8) To maintain an archive of the minutes of each meeting of the Senate and its Executive Committee, the Faculty Forum and its Executive Committee, and the Senate committees. (9) To keep university faculty informed of the action of the proposed business of the Senate by publicizing the Senate agenda, Senate actions, and the results of Senate elections as provided in policy 402.4.2(3). (10) To provide yearly each senator with a copy of the Senator's Handbook (policy 402.2.3).

#### **402.9. FACULTY FORUM**

##### **9.1 Membership of the Faculty Forum; Description**

Faculty Forum consists of all elected Senate members, and the four chairs of the Academic Freedom and Tenure Committee, the Budget and Faculty Welfare Committee, the Professional Responsibilities and Procedures Committee, and Faculty Diversity, Development and Equity Committee. The Faculty Forum meetings are a means of open discussion for elected Senate members and the committee chairs without participation by or from the President of the University, the Provost, the presidential appointees, deans and department heads, or the student members of the Senate, unless specifically requested by the Executive Committee of the Faculty Forum. During meetings of the Faculty Forum, participants may discuss subjects of current interest, question and debate any policies and procedures, and formulate recommendations for



consideration by the Faculty Senate. The Faculty Forum does not exercise the legislative authority of the Faculty Senate.

## **9.2 Meetings; Agenda; Notice**

The Faculty Forum shall convene at and in lieu of the regularly scheduled November meeting of the Senate. This annual scheduled meeting of the Faculty Forum will be open to all faculty members to attend and speak, with the exception of those excluded by policy 402.9.1.

Additional special meetings may be held by the call of the Faculty Forum President, or upon the written request of a majority of the Faculty Forum Executive Committee, or upon the written petition of 10 members of the Faculty Forum, or upon the written petition of 25 faculty members. Special meetings of the Faculty Forum will be scheduled, whenever possible, within two weeks after receipt of the petition(s) by the Faculty Forum President. Business at special meetings of the Faculty Forum will be conducted by Faculty Forum members. The Faculty Forum Executive Committee will set the agenda for the November meeting and other Faculty Forum meetings. The agenda will include all items raised by the petition(s), together with items deemed pertinent by the Executive Committee. The minutes and agenda for all Faculty Forum meetings shall be distributed in accordance with policy 402.4.2(3). Notice of the November Faculty Forum meeting will be given in the October Senate meeting and in appropriate campus news media.

## **9.3 Officers and Executive Committee of the Faculty Forum**

### **(1) Officers.**

The President of the Faculty Senate shall preside over and conduct meetings of the Faculty Forum and its Executive Committee. The President-Elect of the Faculty Senate shall serve as the President-Elect of both, and shall perform the duties of the President of the Faculty Senate when the latter is unable to exercise them or when the President-Elect is designated by the President of the Faculty Senate to perform in the President of the Faculty Senate's stead.

### **(2) Executive Committee of the Faculty Forum.**

The Faculty Forum Executive Committee shall consist of the elected faculty members on the Senate Executive Committee (policy 402.12.2).

**ITEM FOR ACTION**

RE: A Proposal from Utah State University for a Second-Tier Tuition Rate Increase.

**EXECUTIVE SUMMARY**

Each institutional President, with the approval of the institutional Board of Trustees, may recommend a second-tier of tuition rate increase to meet specific institutional needs. In addition to the anticipated uniform first-tier tuition rate increase of 5.0% approved by the Utah State Board of Regents, Utah State University, after consultation with student leaders, is proposing a second-tier tuition rate increase of 4.0%. The President and the ASUSU President held a public meeting to provide an explanation of the reasons for the proposed increase, an explanation of how the revenue generated by the increase will be used, and an opportunity for public comment from students. All of the revenues generated from the second-tier tuition rate increase will be retained at Utah State University to meet critical needs in the following areas: offset of critical program loss from state budget cuts, student initiatives, and library support/electronic journals.

**RECOMMENDATION**

Based on the above proposal and approvals as indicated, the President and Provost recommend that the Board of Trustees approve the second-tier tuition rate increase.

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, it is anticipated that the first-tier tuition rate increase approved by the Utah State Board of Regents will be 5.0%; and

WHEREAS, each institutional President, with the approval of the institutional Board of Trustees, may recommend a second-tier tuition rate increase to meet specific institutional needs; and

WHEREAS, the President has consulted with student leaders and has held a public meeting to provide an opportunity for public comment from students; and

WHEREAS, all of the revenues generated from the second-tier increase will be retained at Utah State University to meet critical institutional needs; and

WHEREAS, Utah State University is proposing a second-tier tuition rate increase of 4.0%; and

WHEREAS, the proposal has the approval of the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, that the Utah State Board of Trustees hereby approves the proposed second-tier tuition rate increase and that this approval be forwarded to the Utah State Board of Regents of the Utah System of Higher Education for their approval.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

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DATE

**ITEM FOR ACTION**

RE: A Proposal to Increase Student Fees as Recommended by the Utah State University Student Fee Board.

**EXECUTIVE SUMMARY**

All general student fees are subject to Board of Regents approval in conjunction with annual determination of tuition rates. The Utah State University Student Fee Board recognizes the need to provide the appropriate level of services in fee receiving areas, and also to be sensitive to the rising costs of education. Students currently pay fees per semester for support of various student programs as listed on the attached schedule. The University Student Fee Board recommended fee increases of \$10.76 per semester, which is a 2.68% increase in general student body fees. This request, to receive authorization to increase student fees, will also be included on the Board of Regents agenda for approval at its 25 March 2011 meeting.

The President, Vice President for Business and Finance, and Vice President for Student Services recommend that the Board of Trustees approve the implementation of student fee increases per semester effective Summer Semester 2011.

**RECOMMENDATION**

Based on the above proposal and approvals as indicated, the President, Vice President for Business and Finance, and Vice President for Student Services recommend that the Board of Trustees approve the implementation of student fee increases per semester effective Summer Semester 2011.

RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES

WHEREAS, all general student fees are subject to Board of Regents approval in conjunction with annual determination of tuition rates; and

WHEREAS, the University Student Fee Board has approved a \$10.76 per semester increase to help fund and expand student services effective Summer Semester 2011; and

WHEREAS, this student fee increase is a 2.68% increase in general student body fees; and

WHEREAS, the Vice President for Business and Finance, and the Vice President for Student Services submit this recommendation and request approval by the Utah State University Board of Trustees; and

WHEREAS, the proposal has the approval of the President and Provost of Utah State University;

NOW THEREFORE BE IT RESOLVED, that the Utah State Board of Trustees hereby approve the implementation of student fee increases per semester effective Summer Semester 2011 and that this approval be forwarded to the Utah State Board of Regents of the Utah System of Higher Education for their approval.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

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DATE

Utah State University  
 Summary of Proposed Fee Changes  
 (for a full-time student, 2 semesters, 15 credit hours)

Area	Fee Category	Current 2010-11	Proposed 2011-12	\$ Change	% Change
Logan E&G	Student Activity / Support	\$172.26	\$187.76	\$15.50	9.0%
	Building Bond	\$127.60	\$127.60	\$0.00	0.0%
	Building Support	\$17.50	\$17.50	\$0.00	0.0%
	Athletic	\$246.44	\$246.44	\$0.00	0.0%
	Health	\$78.86	\$78.86	\$0.00	0.0%
	Technology	\$127.72	\$127.72	\$0.00	0.0%
	Other	\$33.98	\$40.00	\$6.02	17.7%
	<b>Total</b>	<b>\$804.36</b>	<b>\$825.88</b>	<b>\$21.52</b>	<b>2.7%</b>

New fees: Sustainability fee.

Fee increases: Newspaper, ASUSU, Shuttle, and Music/Theater.

RCDE	Student Activity / Support	\$66.76	\$68.90	\$2.14	3.2%
	Building Bond	\$0.00	\$0.00	\$0.00	0.0%
	Building Support	\$114.30	\$117.92	\$3.62	3.2%
	Athletic	\$0.00	\$0.00	\$0.00	0.0%
	Health	\$0.00	\$0.00	\$0.00	0.0%
	Technology	\$290.52	\$299.80	\$9.28	3.2%
	Other	\$202.78	\$209.26	\$6.48	3.2%
	<b>Total</b>	<b>\$674.36</b>	<b>\$695.88</b>	<b>\$21.52</b>	<b>3.2%</b>

Fee increases: Activity, Technology, Building Support, and Instructional Delivery.

Price	Student Activity / Support	\$157.70	\$203.00	\$45.30	28.7%
	Building Bond	\$76.00	\$76.00	\$0.00	0.0%
	Building Support	\$0.00	\$0.00	\$0.00	0.0%
	Athletic	\$20.00	\$20.00	\$0.00	0.0%
	Health	\$39.50	\$40.00	\$0.50	1.3%
	Technology	\$38.50	\$39.00	\$0.50	1.3%
	Other	\$68.30	\$72.00	\$3.70	5.4%
	<b>Total</b>	<b>\$400.00</b>	<b>\$450.00</b>	<b>\$50.00</b>	<b>12.5%</b>

New fees: Theater, Library and Testing Center.

Fee increases: Student Center, SUN Center, Activity Card, Activity Center, Counseling, Computers, and Alumni.

Fee decreases: Newspaper, Police and Recognition.

Blanding	Student Activity / Support	\$227.20	\$227.20	\$0.00	0.0%
	Building Bond	\$0.00	\$0.00	\$0.00	0.0%
	Building Support	\$64.40	\$64.40	\$0.00	0.0%
	Athletic	\$0.00	\$0.00	\$0.00	0.0%
	Health	\$0.00	\$0.00	\$0.00	0.0%
	Technology	\$74.20	\$74.20	\$0.00	0.0%
	Other	\$34.20	\$84.20	\$50.00	146.2%
	<b>Total</b>	<b>\$400.00</b>	<b>\$450.00</b>	<b>\$50.00</b>	<b>12.5%</b>

New fees: Distance Education.

Fee increases: Activity Card and Early Childhood.



**ITEM FOR ACTION**

**RE:** A proposal to increase differential tuition for all upper division and graduate business courses in the Jon M. Huntsman School of Business.

**EXECUTIVE SUMMARY**

Beginning in the Academic Year 2011-2012, Utah State University (USU) seeks to increase differential tuition in the Jon M. Huntsman School of Business. This increase will be phased in over several years and will apply to all upper division and graduate business courses, apart from any overall changes in general tuition, and will apply to all students, resident and non-resident.

The cost of hiring new business faculty has continued to escalate due to a relative shortage of new faculty compared to retiring faculty across the country. The Jon M. Huntsman School of Business will use the differential tuition to hire and enhance the salaries of key faculty and staff, and to provide for administrative infrastructure and educational initiatives, including international and entrepreneurship programs. The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships. The proposed differential tuition has been discussed with members of the College of Business Student Council and the National Advisory Board. Leaders of both groups have expressed support for the proposal in the interest of maintaining and enhancing the high quality of business education at Utah State University.

**RECOMMENDATION**

Based on the above proposal and approvals as indicated, the President and Provost recommend that the Board of Trustees approve the increase in differential tuition for the Jon M. Huntsman School of Business.



**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Utah State University is proposing to increase differential tuition for students in the Jon M. Huntsman School of Business; and

WHEREAS, The revenue generated from the additional tuition is to be used to maintain the high quality of business education; and

WHEREAS, The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships; and

WHEREAS, The Jon M. Huntsman School of Business Student Council and the National Advisory Board have expressed their support and approval; and

WHEREAS, The proposal has the approval of the President and Provost of Utah State University:

NOW, THEREFORE BE IT RESOLVED, That the Utah State Board of Trustees hereby approves the proposed differential tuition increase for upper division undergraduate and graduate courses in the Jon M. Huntsman School of Business and that this approval be forwarded to the Utah State Board of Regents of the Utah System of Higher Education for its approval.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES

Date

**Request for Differential Tuition**  
**Utah State University**  
**Jon M. Huntsman School of Business**

Beginning in the Academic Year 2011-2012, Utah State University (USU) seeks to increase differential tuition in the Jon M. Huntsman School of Business. This increase will apply to all upper division and graduate business courses, apart from any overall changes in general tuition. This will apply to all students, resident and non-resident. In prior years, differential tuition rates have been authorized for a variety of programs.

**Undergraduate Proposal**

USU proposes to charge additional differential tuition on upper division, undergraduate business courses numbered 3000-5999. This constitutes just a portion (roughly one-third) of all courses students take in earning a Bachelor's degree. For the typical full-time student, the differential would apply to seven out of ten courses per year during the junior and senior years, or 21 out of 30 credits per year. The additional differential would be \$15 per credit hour in 2011-2012 and then an additional \$15 per credit hour in each of the subsequent two years. At 21 credits, the proposed differential charge would add \$315 to the cost of tuition in 2011-2012. Currently, these courses are assessed differential tuition in the amount of \$52 per credit. The proposed increase would bring the differential amount to \$97 per credit over a three-year period.

**Graduate Proposal**

USU also seeks authorization for an increase in the differential tuition for students in the master's programs in the amount of \$50 per credit hour in 2011-2012, and an additional \$50 per credit hour in each of the subsequent two years. Currently, graduate business credits carry a surcharge of \$199 per credit. This proposed increase will bring the total to \$349 per credit over a three-year period.

**Rationale**

The cost of hiring new business faculty has continued to escalate due to a relative shortage of new faculty compared to retiring faculty across the country. The Huntsman School will use the differential tuition to hire and enhance the salaries of key faculty and staff, and to provide for administrative infrastructure and educational initiatives, including international and entrepreneurship programs. The cost of a business education at Utah State University, even with these increments to differential tuition, will remain substantially below that of comparable programs in the region.

**Central Scholarship Budget**

The central scholarship budget will be made whole from differential tuition funds for students whose differential tuition is covered by central scholarships.

