

# AGENDA

## UTAH STATE UNIVERSITY BOARD OF TRUSTEES DINNER, REGULAR MEETING AND WORKSHOP

Thursday, August 11, 2022

### DINNER

6:00 p.m. Utah State University Trustees, Vice Presidents, and Deans (President's Home)

Friday, August 12, 2022

In-person University Inn Sonne Board Room and via Zoom

[HTTPS://USU-EDU.ZOOM.US/J/83784377709?PWD=MkN1D2w0cG80YjN4NWQ5ZFlnSNWdoUT09](https://usu-edu.zoom.us/j/83784377709?pwd=MkN1D2w0cG80YjN4NWQ5ZFlnSNWdoUT09)

8:00 a.m. Breakfast (University Inn 507)

### REGULAR MEETING

(University Inn 508)

8:30 a.m. 1. Welcome and Introductory Items – Chair Kent Alder

8:35 a.m. Closed Executive Session

9:00 a.m. Regular Meeting (*continued*)

9:05 a.m. 2. Chair's Report – Chair Kent Alder

3. Committee Reports, Committee Chairs

3.1 Executive Committee – Chair Kent Alder

3.2 Academic Approval Committee – Chair Wayne Niederhauser

3.3 Recruitment, Retention, and Completion Committee – Chair Gina Gagon

3.4 Audit, Risk and Compliance Committee – Chair David Petersen (*no report*)

3.5 Honorary Degrees, Awards, and Recognition Committee – Chair John Ferry

3.6 Marketing and Communications Committee – Chair Jacey Skinner

3.7 Student Health, Safety and Well-being Committee – Chair David Huntsman

9:50 a.m. 4. Consent Agenda

4.1 Minutes from Board of Trustees Regular and Closed Meetings held on June 24, 2022

9:55 a.m. 5. Action Agenda

5.1 Real Property Acquisition by Exchange – Vice President Dave Cowley

5.2 Utah State University 2022-23 Budget – Vice President Dave Cowley

10:30 a.m. ADJOURN (Regular Meeting)

### BOARD OF TRUSTEES WORKSHOP

(University Inn 508)

*Vice Presidents invited to attend workshop and lunch (11:45am-4:00pm)*

10:45 a.m. Title IX Training – Senior Prevention Specialist, Office of Equity Emmalee Fishburn

11:45 p.m. Trustee Bylaws – Vice President Mica McKinney

12:15 p.m. LUNCH (University Inn 507)

- 1:00 p.m. Trustees Roles, Responsibilities and Function – Chair Kent Alder
- 1:30 p.m. Strategic Plan Presentation – President Noelle Cockett
- 2:15 p.m. BREAK
- 2:30 p.m. Performance Measures – President Noelle Cockett and Executive Vice President Robert Wagner
- 3:15 p.m. President’s Challenges and Opportunities – President Noelle Cockett
- 4:00 p.m. ADJOURN (Workshop)

UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
Utah State University, Logan, Utah  
June 24, 2022

Minutes of the Regular Meeting of the Utah State University Board of Trustees held via Zoom videoconferencing, commencing at 9:04 a.m.

MEMBERS PRESENT

Kent K. Alder (Chair)	Wayne L. Niederhauser
John Y. Ferry (Vice Chair)	Steven L. Palmer
Clara Alder	David A. Petersen
David H. Huntsman	Jacey Skinner
Kacie Malouf	Tessa White

UNIVERSITY REPRESENTATIVES PRESENT

Doug Anderson	Dean, Jon M. Huntsman School of Business
Jodi Bailey	Chief Audit Executive
Paul Barr	Vice Provost
Lisa Berreau	Vice President Research
Janalyn Brown	Interim Secretary of the Board of Trustees
Frank Caliendo	Senior Associate Dean and Professor
Noelle E. Cockett	President
Dave Cowley	Vice President Finance and Administrative Services
Amanda DeRito	Associate Vice President for Strategic Communications
Boyd Edwards	Faculty Senate President
John Ferguson	Faculty Senate President-Elect
Nancy Hanks	Executive Assistant to the President
Francis D. Galey	Executive Vice President and Provost
Bill Plate	Vice President, Marketing and Communications
Larry Smith	Vice President Statewide Campuses
Mica A. McKinney	General Counsel and Vice President, Legal Affairs
Eric Olsen	Associate Vice President for Student Affairs
Dave Patel	Associate Dean of Student & External Affairs
Dirk Vanderwall	Professor
Robert Wagner	Vice President Academic & Instructional Technology
Matt White	Vice President Advancement

OTHER ATTENDEES PRESENT

Dave Woolstenhulme	Commissioner Utah System of Higher Education
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1. BOARD OF TRUSTEES REGULAR MEETING

Chair Alder called the meeting to order. He welcomed and thanked those present for their attendance.

Action: Vice Chair Ferry moved that in accordance with 52-4-205 of the Utah Code that the Trustees go into a closed Executive Session for the sole purpose of discussing the character, professional competence, or physical or mental health of individuals, pending

or reasonably imminent litigation, and the possible sale of real property. Trustee Niederhauser seconded the motion. Voting was unanimous in the affirmative and the motion passed.

## 2. CHAIR'S REPORT

Chair Alder reopened the Regular Meeting at 9:20 a.m. Because the current OnBoard subscription is up for re-enrollment, Chair Alder asked for Trustee opinion of the software. All were in favor of continuing use of the software and feel it is beneficial.

Friday, August 12, will be the next trustee meeting and workshop. Trustees were invited to email submissions for topics or items they would like to learn about or discuss. Chair Alder expects the day to be productive and successful. Dinner for Trustees, Vice Presidents and Deans of the university will be provided the evening before the workshop on Thursday, August 11.

## 3. COMMITTEE REPORTS

3.1 Trustee White reported on the last meeting of the Recruiting, Retention & Completion Committee. The dining and housing grant has helped boost registration but there does seem to be a housing shortage which is causing some problems. This perceived shortage is not only causing issues now but may also impact the university when trying to reach their USHE goals over the next five years.

USU Eastern seems to be losing a little ground in enrollment compared to last year. Blanding location enrollment has gone down sharply over the last year. Most of this is due to the reservation still being closed. Comparing statewide college enrollments Trustee White noted, Ag is up, Engineering is down, Art is up, Science is down, Education is up, Humanities is up, Business is up, Natural Resources is up, and the unknown is up as well. The feeling of the committee is grant monies have helped tremendously. The housing and dining grant really helped boost enrollment and caused the sharp increases seen. This grant, though, will go away next year at which point there needs to be a discussion of how the university can make up the difference. Pell Promise has been very effective but contrarily, housing is a real problem. There are still students on waiting lists who may make the decision to go to a different school due to this perceived shortage.

Vice President Wagner stated there are two things they have done this year which have significantly helped reach the underserved and underrepresented students. First is the Pell Promise program and second is the comprehensive review or test optional policy. This has opened the door to those underserved student populations which is one of USHE metrics. Wagner's team is excited about the results they are seeing. Trustee White concurred there is a lot going right but there is also great concern around the housing shortage issue, and she believes the university needs to take a serious look at it.

Chair Alder proposed doing a study on the housing situation and President Cockett recommended doing so as well to see if lack of housing is turning

students away from USU Logan. President Cockett indicated the city has had a huge explosion of apartments recently though most of them are not within the one-mile radius of the Logan campus.

Vice President Cowley said it is not understandable USU has a housing shortage because overall enrollment numbers are down from just a couple of years ago. Recently, there have been new housing units built on campus and several large housing developments off campus as well. Utah State has replaced some old housing with new structures which house additional students. Cowley has heard, but cannot verify, several homes just below Old Main Hill (which previously held six to eight students) have been sold and are now single-family living. The 800 Block housing development just west of the Aggie Recreational Center has had a huge delay in construction but have just recently restarted work and selling student contracts for fall 2022. They are not going to be done and Logan City will not approve occupancy which may cause problems for those students who think they have a place to live. Once complete, though, it will bring about 360 new beds.

This is a complicated problem which is continually being looked at. The current strategy has been to replace older housing and expand those by about 10%. It would be easy to build new buildings if USU's enrollment had exploded by 20% but this really is not the case. Vice President Wagner agreed the housing shortage is not due to an enrollment boost, but none the less, students and parents are struggling. There are waitlists for both on and off campus living. Wagner believes a study would be of great value to get to the ultimate reason of why there is a shortage. Vice President Cowley's Housing Office team is doing an amazing job of getting students off waitlists and into housing as much as they can. Trustee White mentioned the current number on the waitlist is at 321 but Vice President Wagner stated that number is fluctuating due to the hard work of Cowley's team. Wagner would like to see a study which looks at the housing shortage reasons - is it an issue of preference, an issue of a shortage of beds, or is it an issue of cost? Trustee White's concern is if USU continues with housing struggles, the university will miss their USHE goals.

For the upcoming fall 2023, Wagner instructed they are planning to implement an incoming student priority housing deadline. Chair Alder reiterated there is a perceived housing issue but do not know the size, factors, etc. and feels before spending money on new buildings there should be a study or discussion of what exactly is really needed. Chair Alder inquired of Trustee White if the university is on track to meet the performance metrics and goals set by USHE. White stated USU looks to be on track, but they need to wait to see how the housing situation ends up. Wagner acknowledged the trajectory looks good and things are moving in the right direction, but the group is still unsure at this point. Vice Chair Ferry inquired on why the Science and Engineering colleges enrollment was down. President Cockett explained they are looking at enrollment at a university-wide level and there are currently no organized efforts for each individual college. Wagner stated late summer or early fall, his team will be contacting each dean to

Speak about individual strategic management plans which were implemented right before the COVID pandemic hit.

#### 4. PRESIDENT'S REPORT

President Cockett announced tragic news of the USU airplane crash in the Mendon area in which both the student and instructor are likely deceased. Emergency response plan and communications have been implemented.

President Cockett shared new people have been brought on board at Utah State. Linda Nagel, a new dean in the College of Natural Resource will start July 1. Brian Steed will be the Executive Director of the Institute for Land, Water and Air beginning July 1. Jane Irungu will be the first Vice President for Diversity, Equity, and Inclusion also starting July 1. Frank Galey has been working on some internal appointments.

Provost Galey mentioned Jennifer Duncan, the interim Dean of Libraries has been moved to Dean of the Libraries. Rachel Nardo has announced her intention to step down as dean of the Caine College of the Arts effective the end of July. Nick Morrison has agreed to step in as the interim dean. Interview process is moving forward for the Dean of the College of Science. Interim Dean Michelle Baker will be seeking the position of dean.

Trustee Petersen inquired of President Cockett if she was needed elsewhere because of the tragedy. The President answered Mica McKinney and Mike Kuehn had left the call and were taking care of things as needed. President Cockett mentioned grief counseling was being set up at the USU terminal to help those who might need it and the university had grounded all flights for the day.

The search for Vice President of Statewide Campuses will be chaired by Vice President Wagner and the search for Vice President of Government and External Relations will be chaired by Wagner as well. If anyone has names and contacts of those who may be interested in this, please send them to President Cockett, Vice President Wagner or the search committee manager, Emilie Wheeler. All nominations will be considered and in mid-August, the committee hopes to begin the interview process.

President Cockett shared the beginnings of the new strategic plan including a timeline, mission statement, objectives, action goals, strategies, and measurable outcomes. When the process map was laid out by the committee, it was built on pillars around the land-grant designation which strengthens education research and outreach.

As co-chair of the Strategic Plan Committee, Vice President Matt White shared his team is working on four to five objectives and compiling a list of action goals and strategies that align with goals. The strategic pillars will be the overarching actionable things they are going to accomplish. The committee is currently meeting every other week and are making a lot of progress toward presenting the plan to the Trustees at the August 12 workshop.

President Cockett stated the strategic plan is on an accelerated timeline as typically they take 12-18 months to complete. She said there is no better time than now. The President believes she has great minds from across the university helping to form the plan which she deems will help invigorate Utah State University. Vice President White reiterated

Vice Chair Ferry has been joining the work on the committee as well and has been helping to focus the efforts where they need to be.

President Cockett introduced Utah State University building project updates. The first was the Huntsman Experiential Learning Center. Huntsman School of Business Dean Doug Anderson told the Board this project has been in process for the last four to five years. The planning process intensified last spring when President Cockett graciously approved the plan to construct the building in the parking lot adjacent to the eastern side of the George S. Eccles Business Building. An architect has been selected and Dean Anderson has received a preliminary design and has conducted programming studies. He has engaged a leading construction company, Jacobsen, and successfully intensified fundraising efforts. This new building is scheduled to be approximately 41,000 square feet usable space. This building will be the "Center of Centers." This one location will house the following: Center for Entrepreneurship, Center of Growth and Opportunity, Covey Leadership Center, Analytics Solution Center, She's Daring Mighty Things Initiative, and Interdisciplinary Studies. This center will allow for opportunities for students throughout the university and not just those at the Huntsman School. Costing studies done by Jacobsen Construction Company are forecasting the construction cost to be \$23.8 million which includes inflationary markups plus another \$5 million for soft costs such as furnishings associated with the building. Fundraising efforts have been successful, and Dean Anderson stated they have \$22 million in hand, are continuing efforts, and feel very comfortable with the money they have left to raise. Dave Cowley indicated the removal of Moen Hall is one part of a three-stage plan.

Vice President Cowley presented the Science Engineering Research (SER) building remodel will use SB102 (\$14 million total) money with a portion going to the new business building construction. This is a continuation of a domino effect. A new IT building was completed this year, so this enabled the moving of all IT work spaces out of both the SER and the Janet Quinney Lawson buildings into the new IT building. The computer science department, which is now housed on the 4<sup>th</sup> floor of Old Main, will be moving into SER. These changes will open the upper floor of Old Main for other departments to use.

President Cockett gave an update on the College of Veterinary Medicine. Money was awarded by the legislature for this new college. She stated USU will be banking money out of SB102 to construct a building which is anticipated to be built on the Innovation Campus. There will be about \$65 million total for the project, which includes planning, soft costs, etc. Associate Dean Dirk Vanderwall is charged with forming the college. The university has been in contact with the AAVC (Accreditation of Veterinary Schools) and are on the schedule to begin the process.

President Cockett shared an update on the Monument Valley project which has received \$5 million from the governor's office. This would be a Statewide Campus building located in Monument Valley on the Navajo reservation. The land is San Juan County land and is located just north of the San Juan (Utah) High School. The project will be about \$14 million and will be very similar to the Moab building which houses tech ed, broadcast classes, reception, and community spaces with possible extension as well.

5. CONSENT AGENDA

Chair Alder declared the Board of Trustees receive the following agenda items for review and approval.

Minutes from Board of Trustees Regular Meeting held on May 4, 2022

Minutes from Board of Trustees Closed Meeting held on May 4 2022

Minutes from Board of Trustees Special Meeting held on May 17, 2022

Minutes from Board of Trustees Closed Meeting held on May 17, 2022

Action: Trustee Palmer moved to approve the Consent Agenda. Trustee Malouf seconded the motion. Voting was unanimous in the affirmative and the motion passed.

6. ACTION AGENDA

7.1 Approval of R401-USU College of Veterinary Medicine and Degree Program

President Cockett clarified this is the official approval which will create the College of Veterinary Medicine and it is the Doctor of Veterinary Medicine (DVM) which will be awarded. This has been through the appropriate channels of Utah State as well as the USHE review process and has gained excitement and positive comments for the program.

Action: Trustee Ferry moved to approve the R40-USU College of Veterinary Medicine and Degree Program. Trustee Niederhauser seconded the motion. Voting was unanimous in the affirmative and the motion passed.

7.2 Capital Development Priorities for the Fiscal Year 2023-24

Vice President Cowley clarified up until this year, the process for capital development requests were ranked against other USHE institutions and the Board of Higher Education put out a priority list in order which would go to the previously known building board and then to the legislature. This has been modified to what is now called SB102 or dedicated capital process. These are funds appropriated by legislation which are held by the state with each university's name on it. USHE and the Board of Higher Education ultimately decide where the money will be distributed. USU's main building request will be for the Math and Stats Building renovation as was done last year. The anticipated cost (including inflationary costs) is \$25.5 million. In addition, \$10 million dollars will be requested for the Huntsman Business School's Experiential Learning Center and \$4 million for the Math and Stats renovation. The capital projects mentioned by President Cockett earlier in the meeting i.e., College of Veterinary Medicine (\$65M) and Monument Valley came through an untraditional approval process which was a unique year in the session. A funding scheme and financial support from the state were approved. Both projects need to be taken back through for operations and maintenance funding. Vice President shared a five-year plan highlighting previously discussed projects including Nora Eccles Harrison Museum of Art's Art Education Center, which has received approval but has not begun construction yet. Also, on this plan is the housing replacement and parking terrace addition as well as the Family Life building renovation.

Action: Vice Chair Ferry moved to approve the Capital Development Priorities for the Fiscal Year 2023-24. Trustee Clara Alder seconded the motion. Voting was unanimous in the affirmative and the motion passed.



7.3 Tenure for Linda Nagel, Dean of S.J. and Jessie E. Quinney College of Natural Resources.

Provost Galey shared there has been a full process to recommend tenure to Linda Nagel, the incoming dean of S.J. and Jessie E. Quinney College of Natural Resources. She will start August 1 and is a highly qualified individual. All tenure and promotion committees have approved this tenure. Vice Chair Ferry inquired as to Dr. Nagel's tenure position at her previous university and was assured she was a tenured department head and professor at Colorado State as well.

Action: Trustee Malouf moved to approve Tenure for Linda Nagel, Dean of S.J. and Jessie E. Quinney College of Natural Resources. Trustee Peterson seconded the motion. Voting was unanimous in the affirmative and the motion passed.

Chair Alder thanked all for their hard work and for their attendance at the meeting.

Action: Trustee Niederhauser moved to adjourn. Trustee Peterson seconded the motion. Voting was unanimous in the affirmative and the meeting was adjourned.

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Kent K. Alder, Chair

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Janalyn Brown, Interim Secretary

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Date Approved

UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
Utah State University, Logan, Utah  
June 24, 2022

Minutes of the Closed Session of the Utah State University Board of Trustees held via Zoom videoconferencing, commencing at 9:07 a.m.

MEMBERS PRESENT

Kent K. Alder (Chair)	Wayne L. Niederhauser
John Y. Ferry (Vice Chair)	Steven L. Palmer
Clara Alder	David A. Petersen
David H. Huntsman	Jacey Skinner
Kacie Malouf	Tessa White

UNIVERSITY REPRESENTATIVES PRESENT

Janalyn Brown	Interim Secretary of the Board of Trustees
Noelle E. Cockett	President
Dave Cowley	Vice President Finance and Administrative Services
Francis D. Galey	Executive Vice President and Provost
Mica A. McKinney	General Counsel and Vice President, Legal Affairs

Chair Alder conducted the meeting. Personnel and legal issues were discussed.

Action: Trustee Ferry made a motion to adjourn the meeting. Trustee Niederhauser seconded the motion; the voting was unanimous in the affirmative.

The meeting adjourned at 9:20 a.m.

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Kent K. Alder, Chair

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Janalyn Brown, Interim Secretary  
(minutes taken by Janalyn Brown)

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Date Approved

### **ITEM FOR ACTION**

**RE:** Real Property Acquisition by Exchange

The real property acquisition by exchange described herein is submitted to the Utah State University Board of Trustees for review and approval. The proposed action has received appropriate administrative review and approval.

### **EXECUTIVE SUMMARY**

Utah State University (USU) desires approval to acquire approximately 64 acres of agriculture property located near 1500 West 4000 South, Wellsville Utah, adjacent to the south farm property through an exchange of 7.67 acres of vacant property located at 2050 North 400 East, North Logan Utah as illustrated in Exhibits A and B.

Acquiring the property in Wellsville, provides two key access points making it more efficient to manage other University owned properties and will allow the Utah Agricultural Experiment Station (UAES) to produce additional feed to support livestock located at the adjacent Animal Science farm and near the Caine Dairy. An independent appraisal obtained by USU established the fair market value of \$2,090,000.

The North Logan property to be disposed was originally obtained to conduct research on agronomic and horticultural crops and practices. Urban development makes agronomic research at this site difficult due to interactions with the public and intentional, and unintentional damage to research plots. This function will move to other UAES controlled assets (i.e. Wellsville/Caine Dairy/Cache Junction farms) and sites deemed suitable for specific researcher requests due to the soil type and availability of dependable irrigation sources. An independent appraisal obtained by USU established the fair market value of \$1,610,000.

The difference in market values will be funded with farm commodity revenues available within the College of Agriculture and Applied Sciences.

### **RECOMMENDATION**

The President and Vice President for Finance and Administrative Services recommend that the Board of Trustees approve the Real Property Acquisition by Exchange for approximately 64 acres of agriculture property located near 1500 West 4000 South, Wellsville Utah.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Utah State University (USU) desires approval to acquire approximately 64 acres of agriculture property located near 1500 West 4000 South, Wellsville Utah, adjacent to the south farm property through an exchange of 7.67 acres of vacant property located at 2050 North 400 East, North Logan Utah as illustrated in Exhibits A and B; and

WHEREAS, Acquiring the property in Wellsville, provides two key access points making it more efficient to manage other University owned properties and will allow the Utah Agricultural Experiment Station (UAES) to produce additional feed to support livestock located at the adjacent Animal Science farm and near the Caine Dairy; and

WHEREAS, An independent appraisal obtained by USU established the fair market value of \$2,090,000; and

WHEREAS, The North Logan property to be disposed was originally obtained to conduct research on agronomic and horticultural crops and practices; and

WHEREAS, Urban development makes agronomic research at this site difficult due to interactions with the public and intentional, and unintentional damage to research plots; and

WHEREAS, This function will move to other UAES controlled assets (i.e. Wellsville/Caine Dairy/Cache Junction farms) and sites deemed suitable for specific researcher requests due to the soil type and availability of dependable irrigation sources; and

WHEREAS, An independent appraisal obtained by USU established the fair market value of \$1,610,000; and

WHEREAS, The difference in market values will be funded with farm commodity revenues available within the College of Agriculture and Applied Sciences:

NOW, THEREFORE, BE IT RESOLVED, That the Board of Trustees approve the Real Property Acquisition by Exchange for approximately 64 acres of agriculture property located near 1500 West 4000 South, Wellsville Utah.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES:

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Date

EXHIBIT A

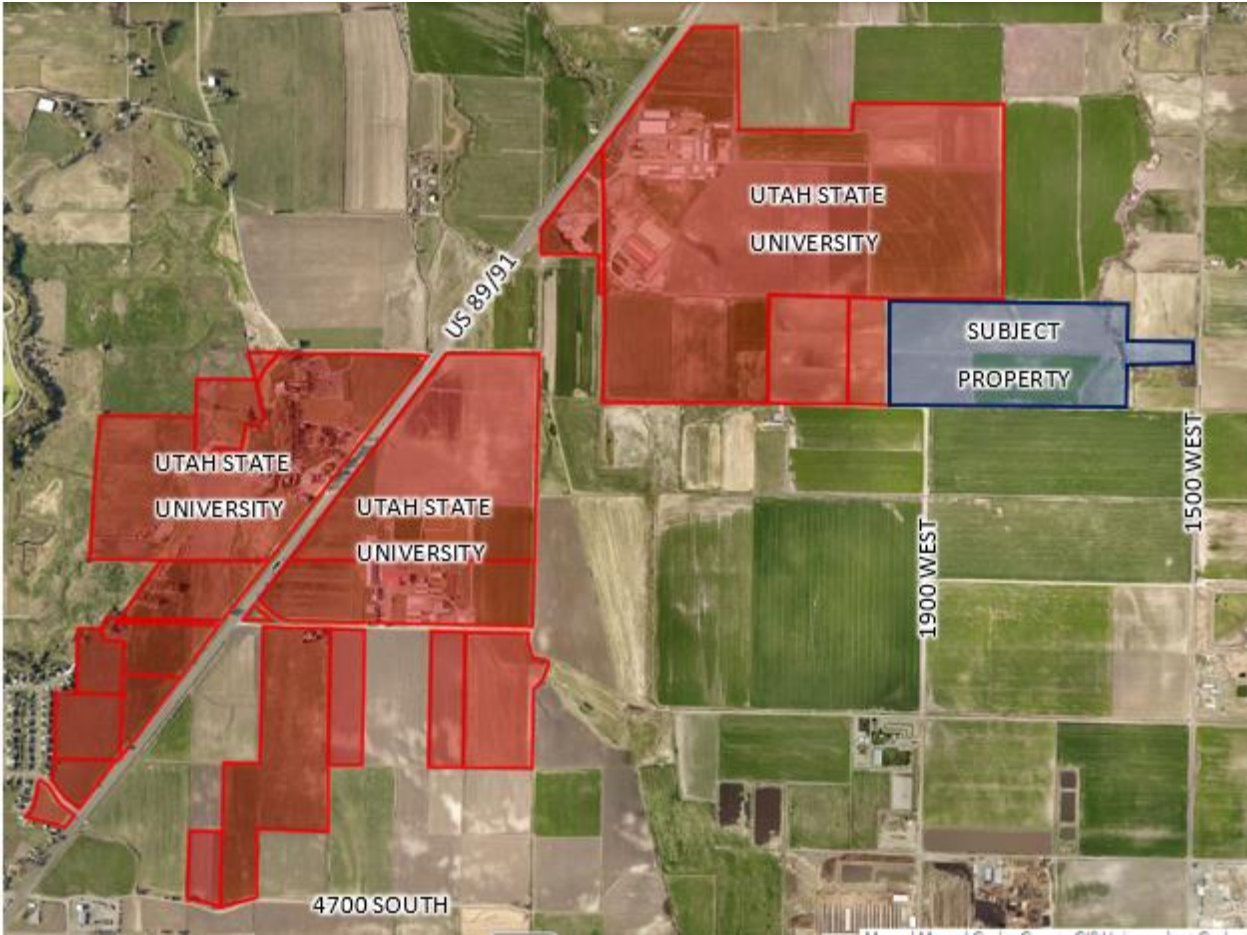
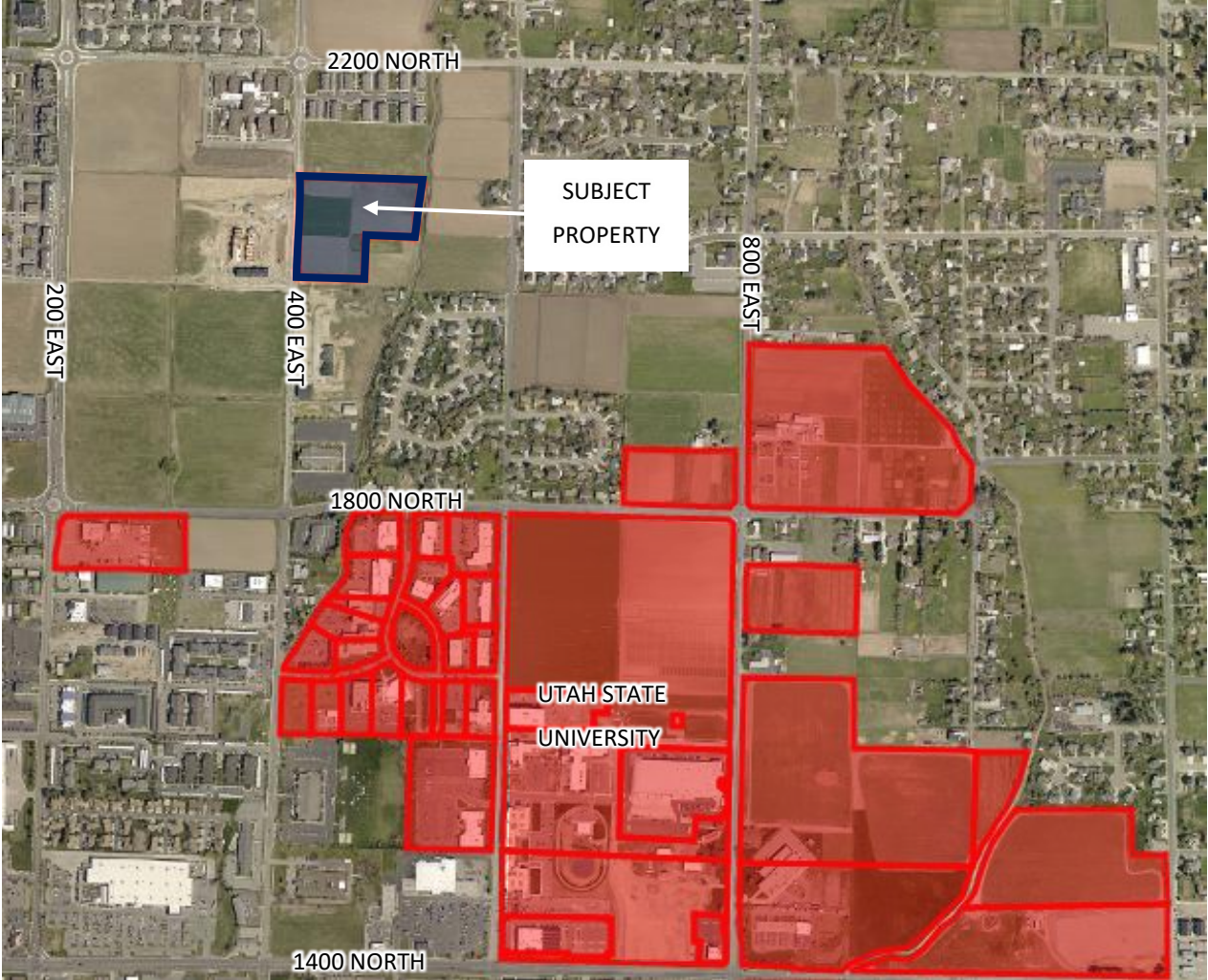


EXHIBIT B



**ITEM FOR ACTION****RE: Utah State University 2022-23 Budgets**

Information related to the Utah State University 2022-23 budgets is submitted to the Board of Trustees for consideration. The budget information has received the appropriate administrative review and approval.

**EXECUTIVE SUMMARY****State Appropriated Line Items**

The total of the 2022-23 state appropriated budget for all line items is \$482,680,200. This budget is based on the following sources of revenue:

<u>Revenue Source</u>	
State Tax Funds	\$306,399,100
Dedicated Credits (Tuition)	170,126,000
All Other Funds	<u>6,155,100</u>
Total	<u>\$482,680,200</u>

**Auxiliary Enterprises**

The totals of the 2022-23 Auxiliary Enterprises budgets are:

USU \$45,982,818      USU Eastern \$1,312,000      USU Blanding \$945,000

**Service Enterprises**

The totals of the 2022-23 Service Enterprises budgets are:

USU \$18,368,633

**Athletics**

The totals of the 2022-23 Athletics budgets are:

USU "Aggies" \$40,576,295      USU Eastern "Eagles" \$1,824,994

**RECOMMENDATION**

The President and Vice President for Finance and Administrative Services recommend that the Board of Trustees approve the Utah State University 2022-23 budgets as presented.

**RESOLUTION  
UTAH STATE UNIVERSITY  
BOARD OF TRUSTEES**

WHEREAS, Utah State University, a major Research I University, receives substantial state appropriations and student tuition for its operation; and

WHEREAS, the total of the 2022-23 state appropriated budget for all line items is \$482,680,200; and

WHEREAS, the \$482,680,200 budget is based on different revenue sources, including \$306,399,100 State Tax Funds, \$170,126,000 Dedicated Credits (Tuition), and \$6,155,100 All Other Funds; and

WHEREAS, the totals of the 2022-23 Auxiliary Enterprises budgets are:  
USU \$45,982,818    USU Eastern \$1,312,000    USU Blanding \$945,000; and

WHEREAS, the totals of the 2022-23 Service Enterprises budgets are:  
USU \$18,368,633; and

WHEREAS, the totals of the 2022-23 Athletics budgets are:  
USU "Aggies" \$40,576,295                      USU Eastern "Eagles" \$1,824,994; and

WHEREAS, the Utah State University 2022-23 budgets have been duly considered and approved by the central administration; and

WHEREAS, the President and Vice President for Finance and Administrative Services recommend approval of the Utah State University 2022-23 budgets by the Board of Trustees:

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees hereby approves the Utah State University 2022-23 budgets as presented.

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RESOLUTION APPROVED BY THE BOARD OF TRUSTEES:

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Date



# Utah State University

## 2022-23 STATE APPROPRIATED BUDGET

LINE ITEM	FY22 BUDGET	2022 Legislature	Adjustments	FY23 BUDGET
Education & General	\$277,255,300	\$37,681,900	(\$956,100)	\$313,981,100
O&M	36,277,200	\$1,212,300	\$221,700	37,711,200
School of Veterinary Medicine	5,524,100	\$18,076,600	\$94,400	23,695,100
Technical Education (Moab, Price, Blanding)	5,945,100	\$856,700	\$257,100	7,058,900
Custom Fit	273,100	\$2,700	(\$100)	275,700
Agricultural Experiment Station	16,398,000	\$745,400	(\$55,000)	17,088,400
Extension	21,389,900	\$891,800	(\$4,200)	22,277,500
Utah Water Research Laboratory	4,084,500	\$178,500	(\$5,300)	4,257,700
Educationally Disadvantaged	97,800	\$0	\$0	97,800
Statewide Campuses-Administration	6,044,000	\$278,400	(\$9,400)	6,313,000
Statewide Campuses-Uintah Basin	8,999,200	\$1,976,500	(\$1,799,000)	9,176,700
Statewide Campuses-Brigham City	8,379,700	\$292,400	(\$200,100)	8,472,000
Statewide Campuses-Tooele	11,554,800	\$526,300	\$1,393,300	13,474,400
Statewide Campuses-Blanding	4,517,500	\$211,000	(\$311,100)	4,417,400
Statewide Campuses-USU Eastern	13,854,600	(\$691,200)	\$605,800	13,769,200
Statewide Campuses-Prehistoric Museum	484,100	\$24,700	(\$200)	508,600
Statewide Campuses-Educationally Disadv	102,800	\$2,700	\$0	105,500
<b>TOTAL - ALL LINES</b>	<b>\$421,181,700</b>	<b>\$62,266,700</b>	<b>(\$768,200)</b>	<b>\$482,680,200</b>

### NOTES

Authorized budget

- Appropriated budget plus adjustments:
  - Tuition adjustments (e.g., tuition increases)
  - Adjustments between line items

## Auxiliary Enterprises (Logan)

### 2022-2023 Operating Budgets

Campus Store				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$8,813,561	\$9,978,058	\$9,231,437	\$9,770,876
<b>Expenses</b>				
Operating (Including COGS)	\$8,954,986	\$9,884,523	\$9,161,913	\$9,676,296
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$8,954,986	\$9,884,523	\$9,161,913	\$9,676,296
<b>Available for Repairs/Replacement</b>	(\$141,425)	\$93,535	\$69,524	\$94,580

Dining Services				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$6,742,709	\$10,418,570	\$10,158,214	\$11,215,927
<b>Expenses</b>				
Operating (Including COGS)	\$7,350,657	\$9,781,006	\$9,771,577	\$10,786,959
Debt Service	\$110,859	\$110,152	\$110,149	\$111,253
<b>Total Expenses</b>	\$7,461,516	\$9,891,158	\$9,881,726	\$10,898,212
<b>Available for Repairs/Replacement</b>	(\$718,807)	\$527,412	\$276,488	\$317,715

Parking Operations				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$2,044,584	\$2,722,026	\$2,644,119	\$2,615,406
<b>Expenses</b>				
Operating (Including COGS)	\$1,067,301	\$1,378,374	\$1,170,811	\$1,368,081
Debt Service	\$827,781	\$1,112,748	\$1,112,748	\$1,134,207
<b>Total Expenses</b>	\$1,895,082	\$2,491,122	\$2,283,559	\$2,502,288
<b>Available for Repairs/Replacement</b>	\$149,502	\$230,904	\$360,560	\$113,118

Student Housing				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$16,135,412	\$15,584,806	\$17,487,302	\$19,080,720
<b>Expenses</b>				
Operating (Including COGS)	\$8,702,001	\$9,316,700	\$7,698,124	\$9,860,826
Debt Service	\$5,788,371	\$5,128,609	\$5,128,609	\$7,020,187
<b>Total Expenses</b>	\$14,490,372	\$14,445,309	\$12,826,733	\$16,881,013
<b>Available for Repairs/Replacement</b>	\$1,645,040	\$1,139,497	\$4,660,569	\$2,199,707

## Auxiliary Enterprises (Logan)

### 2022-2023 Operating Budgets

<b>Taggart Student Center</b>				
<b>Budget Category</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2022 YE</b>	
			<b>Projection</b>	<b>2023 Budget</b>
<b>Revenue</b>	\$2,498,645	\$2,337,761	\$2,495,114	\$2,402,496
<b>Expenses</b>				
Operating (Including COGS)	\$1,720,587	\$1,836,673	\$1,878,466	\$1,912,496
Debt Service				
<b>Total Expenses</b>	\$1,720,587	\$1,836,673	\$1,878,466	\$1,912,496
<b>Available for Repairs/Replacement</b>	\$778,058	\$501,088	\$616,648	\$490,000

<b>University Inn</b>				
<b>Budget Category</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2022 YE</b>	
			<b>Projection</b>	<b>2023 Budget</b>
<b>Revenue</b>	\$490,663	\$777,027	\$908,394	\$897,393
<b>Expenses</b>				
Operating (Including COGS)	\$627,625	\$755,970	\$749,245	\$767,136
Debt Service				
<b>Total Expenses</b>	\$627,625	\$755,970	\$749,245	\$767,136
<b>Available for Repairs/Replacement</b>	(\$136,962)	\$21,057	\$159,149	\$130,257

## Auxiliary Enterprises (Price)

### 2022-2023 Operating Budgets

Dining Services				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$459,325	\$520,000	\$590,000	\$590,000
<b>Expenses</b>				
Operating (Including COGS)	\$378,388	\$520,000	\$635,000	\$590,000
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$378,388	\$520,000	\$635,000	\$590,000
<b>Available for Repairs/Replacement</b>	\$80,937	\$0	(\$45,000)	\$0

Student Housing				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$654,368	\$650,000	\$726,000	\$700,000
<b>Expenses</b>				
Operating (Including COGS)	\$597,231	\$640,000	\$655,000	\$685,000
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$597,231	\$640,000	\$655,000	\$685,000
<b>Available for Repairs/Replacement</b>	\$57,137	\$10,000	\$71,000	\$15,000

Student Center				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$26,178	\$15,000	\$22,000	\$22,000
<b>Expenses</b>				
Operating (Including COGS)	\$3,189	\$8,000	\$14,000	\$18,000
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$3,189	\$8,000	\$14,000	\$18,000
<b>Available for Repairs/Replacement</b>	\$22,989	\$7,000	\$8,000	\$4,000

## Auxiliary Enterprises (Blanding)

### 2022-2023 Operating Budgets

Blanding Bookstore				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$124,147	\$110,000	\$85,000	\$95,000
<b>Expenses</b>				
Operating (Including COGS)	\$123,647	\$110,000	\$115,000	\$95,000
Institutional Support			(\$30,000)	
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$123,647	\$110,000	\$85,000	\$95,000
<b>Available for Repairs/Replacement</b>	\$500	\$0	\$0	\$0

Dining Services				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$410,078	\$360,000	\$485,000	\$480,000
<b>Expenses</b>				
Operating (Including COGS)	\$535,170	\$360,000	\$550,000	\$540,000
Institutional Support	(\$125,092)		(\$65,000)	(\$60,000)
Debt Service			\$0	\$0
<b>Total Expenses</b>	\$410,078	\$360,000	\$485,000	\$480,000
<b>Available for Repairs/Replacement</b>	\$0	\$0	\$0	\$0

Student Housing				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$290,803	\$280,000	\$335,000	\$340,000
<b>Expenses</b>				
Operating (Including COGS)	\$207,216	\$60,000	\$240,000	\$235,000
Institutional Support	(\$116,413)		(\$105,000)	(\$95,000)
Debt Service	\$200,000	\$200,000	\$200,000	\$200,000
<b>Total Expenses</b>	\$290,803	\$260,000	\$335,000	\$340,000
<b>Available for Repairs/Replacement</b>	\$0	\$20,000	\$0	\$0

Student Center				
Budget Category	2021 Actual	2022 Budget	2022 YE Projection	2023 Budget
<b>Revenue</b>	\$38,015	\$29,000	\$31,000	\$30,000
<b>Expenses</b>				
Operating (Including COGS)	\$12,059	\$29,000	\$32,000	\$30,000
Institutional Support			(\$1,000)	
Debt Service				
<b>Total Expenses</b>	\$12,059	\$29,000	\$31,000	\$30,000
<b>Available for Repairs/Replacement</b>	\$25,956	\$0	\$0	\$0

## Service Enterprises (Logan)

### 2022-2023 Operating Budgets

Distribution (Mail Services)				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$721,814	\$636,470	\$722,035	\$776,540
Expenses	\$768,701	\$634,390	\$658,942	\$771,804
<b>Net Revenue/(Loss)</b>	<b>(\$46,887)</b>	<b>\$2,080</b>	<b>\$63,093</b>	<b>\$4,736</b>

Information Technology				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$18,564,775	\$13,805,856	\$13,206,243	\$13,928,096
Expenses	\$17,272,485	\$13,442,800	\$13,354,726	\$13,782,000
<b>Net Revenue/(Loss)</b>	<b>\$1,292,290</b>	<b>\$363,056</b>	<b>(\$148,483)</b>	<b>\$146,096</b>

Motor Pool				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$1,147,463	\$1,212,918	\$1,580,529	\$1,588,432
Expenses	\$1,143,039	\$1,201,657	\$1,288,583	\$1,341,939
<b>Net Revenue/(Loss)</b>	<b>\$4,424</b>	<b>\$11,261</b>	<b>\$291,946</b>	<b>\$246,493</b>

Aggie Print				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$1,710,958	\$1,615,620	\$1,752,156	\$1,875,565
Expenses	\$1,832,138	\$1,612,073	\$1,729,000	\$1,871,050
<b>Net Revenue/(Loss)</b>	<b>(\$121,180)</b>	<b>\$3,547</b>	<b>\$23,156</b>	<b>\$4,515</b>

Surplus Property				
Budget Category	2021 Actual	2022 Budget	2022 YE	
			Projection	2023 Budget
Revenue	\$171,581	\$165,000	\$253,898	\$200,000
Expenses	\$198,258	\$162,000	\$178,639	\$180,000
<b>Net Revenue/(Loss)</b>	<b>(\$26,677)</b>	<b>\$3,000</b>	<b>\$75,259</b>	<b>\$20,000</b>

**Utah State University "Aggies"  
Athletics Department  
Operating Budget  
2022-23**

<b>Revenues</b>	
Institutional Support	\$14,902,763
Student Fees	4,590,000
Football	5,685,000
Men's Basketball	950,000
Big Blue Scholarship Fund/Merlin Olsen	2,700,000
NCAA / MWC / TV	6,750,000
Sponsorships	1,340,000
Other Athletics Revenues	1,758,532
Indirect Facilities & Admin	1,900,000
<b>Total Revenues</b>	<b>\$40,576,295</b>

<b>Expenses</b>	
Compensation	\$16,922,807
<u>Operating</u>	
Men's Varsity Sports Programs	9,642,983
Women's Varsity Sports Programs	5,967,229
Administrative Units	4,062,276
Other Athletics Expenses	3,981,000
<b>Total Expenses</b>	<b>\$40,576,295</b>

<b>Balance</b>	<b>\$0</b>
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**Utah State University Eastern  
Athletics Department  
Operating Budget  
2022-2023**

<b>Revenues</b>		
Institutional Support	\$	1,616,694
Student Fees		47,000
Advertising/Donations		57,000
Camps/Other		88,000
Ticket Sales		15,000
Miscellaneous		1,300
<b>Total Revenues</b>	<b>\$</b>	<b>1,824,994</b>

<b>Expenses</b>		
Compensation	\$	1,044,694
<u>Operating</u>		
Men's Sports		245,000
Women's Sports		330,000
Co-Ed Sports		35,000
Administrative		170,300
<b>Total Expenses</b>	<b>\$</b>	<b>1,824,994</b>

<b>Balance</b>	<b>\$0</b>
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## SUMMARY: Delegation of Responsibilities and Authority of USHE Governing and Administrative Officers

The Utah System of Higher Education comprises 16 institutions, all with unique missions, but who are also working towards common goals and a unified vision. To ensure the System is efficient, effective, and delivers world-class instruction and research, the Utah Board of Higher Education and institutional boards of trustees must align responsibility and authority. The Board of Higher Education has established the following responsibilities and authorities for the Board, the boards of trustees, presidents, and the Commissioner.

BOARDS OF TRUSTEES & THE BOARD OF HIGHER EDUCATION			
STATUTORY GUIDANCE	RESPONSIBILITIES	AUTHORITY	
		Delegated to Institutional Board of Trustees	Board of Higher Education
Guidance and support for the institution president	Appointment of a President	Trustee chair serves as search committee co-chair; executive committee participates in finalist interviews, consults with the Board on appointments.  Trustees may conduct first phase of a search and submit finalists to the Board of Higher Education if authorized.	Board chair appoints a Board member to serve as search committee co-chair; search committee submits three-five finalists. The Board appoints president from among the finalists who serves at the pleasure of the Board.  Board sets and adjusts presidential salaries by policy.  Board may remove a president.
	Evaluation of Presidents	On behalf of the Board of Higher Education, the trustees chair and R&R team annually evaluate president’s performance based on factors including progress towards institutional strategic plan and statewide performance metrics and goals.  R&R team and trustee chair reports findings and recommendations to the Board of Higher Education.	Board sets evaluation criteria and procedures.  Board takes appropriate action based on presidential performance and recommendations, using identified benchmarks.  Board conducts comprehensive evaluation every four years or if otherwise needed.

<p><b>The institution's responsibility for contributing to progress toward achieving systemwide goals</b></p>	<p><b>Institutional Master Planning, Strategic Planning and Goals</b></p>	<p>Trustees approve a strategic plan for the institution that is aligned with: state attainment goals, workforce needs, and the institution of higher education's role, mission, and distinctiveness.</p> <p>Trustees set performance metrics in consultation with the Board of Higher Education.</p> <p>Trustees monitor the institution's progress toward achieving the strategic plan and report to the Board of Higher Education institutional progress.</p> <p>Trustees approve institutional master plan and associated changes. The trustees submit master plans and changes to the Commissioner's office.</p>	<p>Board sets and assesses systemwide performance on statewide goals and system performance metrics.</p> <p>Board requires institutions to provide a five-year capital plan, which the Board must approve.</p> <p>Institutions provide ongoing financial reporting.</p>
<p><b>Effective Administration</b>—In general, the Board of Higher Education will establish general parameters and reporting requirements and delegate day-to-day oversight to trustees and presidents.</p>	<p><b>Institutional Missions &amp; Roles</b></p>	<p>Trustees approve institutional missions that align with the institution's role as established in statute and by the Board.</p>	<p>Except as institutional roles are specifically assigned by the Legislature, the Board shall establish and define the roles of the institutions of higher education.</p> <p><b>Board adopts the institutional mission into policy.</b></p>
	<p><b>Institutional Policies/System Policies</b></p>	<p>Trustees approve institutional policies needed for the effective administration of the institution, ensuring they maintain parameters set by the Board of Higher Education.</p>	<p>The Board of Higher Education may approve systemwide policies.</p>
	<p><b>Tuition and Fees</b></p>	<p>Institutions present tuition and fee needs to trustees; trustees are responsible to verify data supporting requests for increases in tuition or fees.</p> <p>Trustees, based on their assessment of the institution's request and underlying data, recommend tuition and fee increases to the Board.</p>	<p>Board establishes criteria trustees will use in evaluating tuition and fee requests.</p> <p>Board sets criteria and process trustees follow to conduct due diligence for tuition and fee requests.</p> <p>Board assesses whether the trustees have properly assessed the institution's request.</p> <p>Board reviews and may approve trustees' recommendations.</p>
	<p><b>Budget and Finance Oversight</b></p>	<p>Trustees establish and oversee internal accounting and operating controls, monitor use of discretionary funds, establish institutional debt policy, and oversee all auxiliary enterprises.</p>	<p>Board sets system parameters in policy and requires necessary reporting on budget and finance. The Board may intervene if institutions exceed parameters or policy.</p>

	<b>Facilities</b>	<p>Trustees may approve construction projects for new facilities less than \$500,000 and remodels or improvements of existing facilities less than \$3,500,000.</p> <p>Trustees may approve property acquisition or disposal less than \$500,000.</p> <p>Trustees may approve capital leases of less than \$100,000 a year (\$250,000 a year for the U of U).</p> <p>U of U trustees may approve all U of U Hospital/Health Sciences capital projects.</p> <p>Trustees review and may approve requests to submit to the Board for all other capital facilities.</p>	<p>Board sets System parameters in policy and requires necessary reporting on facilities.</p> <p>Board must approve capital projects that exceed threshold amounts.</p>
	<b>Audit</b>	Trustees form the institution's internal audit committee, sets internal audit priorities, review internal audits, and report audit findings at least annually to the Board of Higher Education.	Board audit committee identifies areas of risk within the System and prioritizes System audits accordingly.
	<b>Academic Programs</b>	Trustees approve new programs that fit in the institutions mission and role and meet Board of Higher Education criteria.	Board of Higher Education establishes institutional missions and roles and criteria for new programming, such as workforce demand. Institutions report all new programs to the Board.
	<b>Technical Education Programs</b>	Trustees over technical colleges or institutions with a technical college role approve technical education programs that meet Board of Higher Education criteria.	Board of Higher Education establishes institutional missions and roles and criteria for new programming, such as workforce demand. Institutions report all new programs to the Board.
	<b>Academic Degree Approval</b>	Trustees review, consider and approve new institutional degree requests (certificates, associate, bachelor's, master's and doctoral), minors and emphases added to approved programs that conform to the institution's role and mission.	The Board of Education may consider and approve new degree requests (certificates, associate, bachelors, master's, and doctoral) minors, and emphases added to approved programs that fall outside of the institution's role and mission.
	<b>Research and Training Grants</b>	Trustees approve research and training grant funding on behalf of the Board of Higher Education.	<p>Institutions report grants annually to the Board.</p> <p>Institutions report highlights most impactful research.</p>
	<b>Community Relations/Advancement</b>	Trustees facilitate communication between the institution and the community; assist in planning, implementing, and executing fund raising and development projects; and perpetuate and strengthen alumni and	

		community identification with the institution's tradition and goals.	
	Honorary Degrees	Trustees approve recipients for honorary degrees or recognitions.	

## INSTITUTIONAL PRESIDENTS

ROLE	AUTHORITY
Leadership	<p>An institution of higher education president develops and implements the institution's vision, mission, and goals, and manages progress toward achieving institutional aims.</p> <p>The president of each institution of higher education may exercise grants of power and authority to ensure the effective and efficient administration and operation of the institution of higher education.</p> <p>The president also guides the contributions of their institution to the vision, mission, and goals of the Utah System of Higher Education.</p> <p>The president is responsible to lead as part of a larger alliance of institutions whose presidents share a central mission to provide world-class, affordable higher education within the system of higher education. Presidents collaborate with and support each other, the Commissioner and the Board for the benefit of all students and Utah.</p>
External Relations	<p>The president serves as the representative of their institution with key stakeholder communities, including but not limited to:</p> <ul style="list-style-type: none"> <li>• Alumni</li> <li>• Private, Foundation and Corporate Donors</li> <li>• State and Federal Legislators and other Governmental Leaders</li> <li>• Community Members and Non-Profit Partners</li> <li>• Employers, Industry</li> <li>• K-12 Education</li> </ul> <p>The president is responsible for effective, high-integrity stewardship of both relationships with and resources from external stakeholders.</p>
Faculty and Staff	<p>The president may:</p> <ul style="list-style-type: none"> <li>• Appoint a secretary, a treasurer, administrative officers, deans, faculty members, and other professional personnel, prescribe their duties, and determine their salaries</li> <li>• Appoint support personnel, prescribe their duties, and determine their salaries from the institution of higher education's position classification plan</li> <li>• Where applicable, provide for the constitution, government, and organization of the faculty and administration, and enact implementing rules, including the establishment of a prescribed of tenure</li> <li>• Enact rules for administration and operation of the institution which are consistent with the prescribed role established by the board, rules enacted by the board, or the laws of the state</li> </ul>

	<p>The president may exercise powers relating to the institution’s employees, including but not limited to:</p> <ul style="list-style-type: none"> <li>• Furloughs</li> <li>• Reductions in force</li> <li>• Benefit adjustments</li> <li>• Program reductions or discontinuance</li> <li>• Early retirement incentives that provide cost savings to the institution of higher education</li> <li>• Other measures that may provide cost savings to the institution of higher education</li> </ul>
<b>Strategic Planning/Master Planning</b>	<p>Presidents develop and execute strategic plans that lead to their institutions achieving institutional and systemwide goals and performance metrics.</p> <p>Presidents develop and maintain an institutional master plans and five-year capital plans associated with the master plans. As part of the master planning process, presidents identify needed capital improvements or new facilities and submit requests and planning to the trustees for approval.</p>
<b>Finance and Budget</b>	<p>The president establishes priorities for fiscal resources in a manner that help the institution achieve institutional goals and objectives and systemwide goals and performance measures.</p> <p>The president oversees the institution’s fiscal health, including setting budgetary priorities and requiring efficient and effective use of resources.</p>
<b>Student Success</b>	<p>The president establishes goals and initiatives that encourage student success and well-being, including areas of retention, graduation rates, affordability, safety and mental health, career and academic counseling, and workforce attachment.</p> <p>The president prioritizes, fosters and celebrates a vibrant, challenging and positive learning environment for the institution’s students.</p>

## COMMISSIONER OF HIGHER EDUCATION

ROLE	AUTHORITY
<b>Leadership</b>	<p>The Commissioner develops and implements the System’s vision, mission, and goals, and manages progress toward achieving System aims.</p> <p>The Commissioner shall:</p> <ul style="list-style-type: none"> <li>• Develop System strategic plan.</li> <li>• Ensure that the policies, programs align with the strategic and are properly executed.</li> <li>• Furnish information about the Utah System of Higher Education and make recommendations regarding that information to the Board.</li> <li>• Provide state-level leadership in any activity affecting an institution of higher education.</li> <li>• Develop and provide comprehensive training for Board members and trustees.</li> <li>• Perform other duties assigned by the Board in carrying out the Board's duties and responsibilities.</li> </ul>

<b>Coordination and Support for Presidents</b>	<p>The Commissioner serves as Chair of the Council of Presidents, the duties of which include coordinating of meeting agendas and Council recommendations to the Board and facilitating communication and collaboration among the presidents.</p> <p>The Commissioner facilitates comprehensive presidential performance evaluations on behalf of the Board.</p> <p>The Commissioner may provide leadership, advice, and consultation as may be sought by institutional Presidents or directed by the Board.</p>
<b>Audit</b>	<p>The Commissioner is empowered to require information and reports from the institutions.</p> <p>The Commissioner has the authority, after giving due notice to the president, to assign his or her staff to audit records of institutions or otherwise verify data. Such audits shall be in response to Board instructions or to verify compliance with Board policy or applicable law. The Board audit committee shall prioritize the Commissioner’s audits.</p>
<b>System Policy</b>	<p>The Commissioner develops policy that addresses statewide issues impacting the System for the Board to consider and adopt.</p> <p>The Commissioner shall be responsible for interpreting Board policy. The president of any institution may appeal the Commissioner’s interpretation of policy to the Board.</p>
<b>Communication</b>	<p>The Commissioner:</p> <ul style="list-style-type: none"> <li>• Supports the work of individual presidents and serves as a liaison between presidents and the Board.</li> <li>• Directs continuous communication between the colleges and universities, the Board, and the Office of the Commissioner, related to problems and issues of common interest to the Utah System of Higher Education.</li> <li>• Establishes and maintains positive, productive relationships with the Board, the institutional presidents, the boards of trustees, and the legislative and executive branches of state government.</li> </ul> <p>The Commissioner, in consultation with the Board and in collaboration with the presidents, shall develop System legislative priorities and strategies related to federal and state legislation and funding impacting higher education.</p> <p>The Commissioner is authorized to advocate on behalf of the Board before the Governor and his or her staff, the Legislature, and other officials and governmental entities.</p>
<b>System Budget and Finance</b>	<p>The Commissioner, in collaboration with the presidents, develops a unified budget request for the System and presents budget priorities for the Board to consider and adopt.</p>