

EXECUTIVE SESSION  
UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
WELLS FARGO BUILDING, 299 S MAIN, SALT LAKE CITY, UTAH  
JANUARY 12, 2007

Minutes of the Executive Session of the Utah State University Board of Trustees held in the 23rd Floor Board Room of the Wells Fargo Building in Salt Lake City at 9:30 a.m.

MEMBERS PRESENT

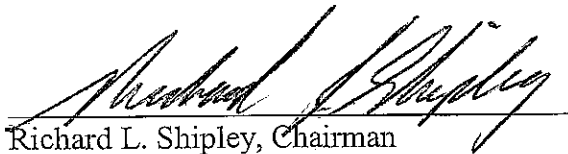
Richard L. Shipley	Chairman
R. Brent Nyman	Vice Chairman
David P. Cook	
Robert L. Foley	
Douglas S. Foxley	
David Johnson III	
Richard L. Nelson	
Suzanne Pierce-Moore	
Noah A. Riley	
Kellie S. Wood	

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Sydney M. Peterson	Chief of Staff
Lee H. Burke	Assistant to the President and Board of Trustees Secretary

Issues discussed: Personnel and litigation.

The Executive Session adjourned at 10:05 a.m.

  
Richard L. Shipley, Chairman

  
Lee H. Burke, Secretary

March 2, 2007  
Date Approved

REGULAR MEETING  
UTAH STATE UNIVERSITY BOARD OF TRUSTEES  
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Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Gary A. Chambers	Interim Vice President for Student Services
W. Glenn Ford	Vice President for Business and Finance
M. Kay Jeppesen	Vice President and CIO for Information Technology
Brent C. Miller	Vice President for Research
Ned M. Weinshenker	Vice President for Strategic Ventures and Economic Development
David T. Cowley	Associate Vice President for Financial Services/Controller
Steven H. Hanks	Vice Provost
Sydney M. Peterson	Chief of Staff
John DeVilbiss	Executive Director of Public Relations and Marketing
Jodi Bailey	Chief Audit Executive
Kent Clark	Assistant to the President for Development/Director of Corporate and Foundations
Morris D. Whitaker	Director of International Program Development
John M. Kras	President of Faculty Senate
Lee H. Burke	Assistant to the President and Board of Trustees Secretary
Mira G. Thatcher	Secretary

## MEMBERS OF THE MEDIA PRESENT

Aaron Falk

*The Herald Journal*

Chairman Shipley conducted the meeting and welcomed those present.

### I. Chairman's Report

#### A. Date of the Next Board of Trustees Meetings

The next Board of Trustees meeting will be held on March 2, 2007.

#### B. Committee Reports

##### 1. Enrollment Committee Meeting

Chairman Shipley indicated that the Enrollment Committee planned to hold a meeting that afternoon to receive an update on enrollment.

##### 2. Audit Committee Meeting

Members of the Audit Committee, President Albrecht, and Chief Audit Executive Jodi Bailey, were scheduled to meet with the Board of Regents Audit Committee at 1:30 p.m. to present their written report.

##### 3. Athletics Committee Meeting Report

Athletics Committee Chairman Nyman reported that the Athletics Committee met that morning. Athletics Director, Randy Spetman, reported on several items including football and basketball, changes in marketing working with the national firm Learfield Corporation, personnel changes, upcoming retirement issues, and construction of the north end zone complex. Committee Chairman Nyman said he feels that things are happening that will help to improve the overall athletic program at USU.

##### 4. Honorary Degrees and Awards Screening Committee

Trustee Wood reported that the Honorary Degrees and Awards Screening Committee met previously and discussed nominations for Commencement speaker for 2008 and also two prospective recipients of Honorary Degrees. There will be further discussion at the next Board of Trustees meeting.

C. Trustee Noah A. Riley Trip to Israel

Trustee Riley said he and twelve other student body presidents attended a seminar in Israel which was sponsored by the American Jewish Committee. He appreciated very much the opportunity to spend a week in that fascinating country, representing USU.

II. President's Report

A. *The President's Report, January 11, 2007*

Trustees received a copy of *The President's Report, January 11, 2007* (Appendix A). President Albrecht called attention to the section on student successes, and the Fall Commencement which was held in December with Janet Anderson giving the Commencement address. Chairman Shipley complimented Chief of Staff Peterson for her work and stated that five of the Trustees attended.

President Albrecht said that USU is proud to lead the Western Athletic Conference (WAC) in student academic success. Provost Coward reported that USU's athlete graduation success ranked first in the WAC and second compared to peer institutions. He said USU was second to Penn State which finished in the top five in football in universities in the nation. He expressed pride in the student athletes who do so well in athletics and in the classroom.

Provost Coward reported that the women's soccer team finished second in graduation in the WAC, and finished in the top 10 percent academically of all women's soccer programs in the nation.

B. Enrollment Update

Interim Vice President Chambers reported on USU enrollment totals as of January 5. He explained that USU first receives applications, then completed applications which include all necessary documentation, students who qualify receive notification of admittance, and the final step is for students to enroll. He reported that overall total applications in transfer students and new Freshman were up 25 percent in both categories. There were 962 admitted applications this time last year, and this year it is at 2,014, which is more than a 200 percent increase in completed applications that we have accepted for admittance.

He credited this success to the work of the enrollment team at USU. Some of the things that increased enrollment include holding eleven open houses, on site high school visits, and awarding scholarships on-site. One-on-one communications have been extremely productive. Interim Vice President Chambers said that the enrollment team is doing a great job informing future students about USU, and doing

it faster than in the past. The team met one-on-one with more than 16,000 students during the fall. In addition, there have been 16,000 phone calls and 400,000 mailings.

An open house will be held in Denver on January 24. Invitations have been sent to 1,200 students in that area. More than 2,400 invitations have been sent to students in the Arizona area to an open house which will be held January 30 - February 1. There will also be an open house in California in early February.

Interim Vice President Chambers said many new things are being done this year, and enrollment numbers are reflecting the effort. Enrollment numbers for Spring semester increased from a year ago for both Freshmen and transfer students. It is also expected that enrollment will increase for Fall semester 2007.

He said that USU's enrollment team is dedicated and hard working. Chairman Shipley stated that the increase in enrollment numbers is remarkable. He said that USU spends less than other campuses in the state on recruiting, but the staff has accomplished a great deal. Interim Vice President Chambers said USU has the best recruiting staff in the state and they are in high demand. One has already left USU for a higher paying job, and another is considering leaving. He is planning some internal reorganization in order to put more funds in the recruiting area. It is an issue that must be addressed.

#### C. USTAR Update

Vice President Weinshenker reported that USU's request to use an existing building on the Innovation Campus as its donation-in-kind for the \$10 million contribution was submitted to the USTAR Governing Board and received unanimous and enthusiastic approval. It will go to the Executive Appropriations Committee in February. Senator Lyle Hillyard, Chair of the Executive Appropriations Committee, has been positive about bringing it to the Committee. USU is hopeful that the Legislature will approve the request to use the building as the in-kind donation without having to change USTAR legislation.

Vice President Weinshenker said that the building is being appraised, and it is expected to be valued at or above \$10 million.

The Biofuels team submitted a Memorandum of Understanding (MOU) for their first hire, and that person will start this month. The MOU was signed by the Executive Director. That step is necessary for the money to become available. The Directed Energy Sensors Technology program is preparing an MOU for its first hire, and we expect that to be submitted in a few days..

D. Regional Campus/Distance Education

President Albrecht said USU is pleased with Governor Huntsman's support of the Regional Campus model. It may be mentioned in the State of the State address on January 16. The timing is critical as we go into the Legislative session.

Provost Coward said progress continues on the Regional Campuses. Provosts of Snow College and the College of Eastern Utah will meet with us to continue the discussion about integrating our systems and programs there.

E. Search Update for the Dean of the College of Science

Provost Coward reported that four finalists for the new dean of the College of Science will come to campus in the next three weeks for interviews (Appendix B). Two of the finalists are from land-grant universities and two are from other public institutions. All have administrative experience, all are respected scholars in their field, and all emerged from a rigorous face-to-face interview which identified them from a pool of more than 123 candidates.

F. Legislative Update

Trustees received a copy of the comparison of the Governor's budget to the Regents' budget request (Appendix C). President Albrecht stated that the salary increase package is the first priority in order for us to be more competitive in attracting and retaining faculty. In the request for retention of faculty and staff, the Board of Regents' request was approximately \$7.5 million, and the Governor recommended more than \$12 million.

The Regents included an amount for institutional priorities and partnerships in their request. Included in this would be USU's priority for the Regional Campuses and Centers. The USU portion of that would be divided between the campuses at Uintah Basin, Brigham City, and Tooele as well as at our regional centers and other higher education institutions. It would allow us to hire additional faculty to support additional degree programs from those areas. Senator Hickman is preparing a bill for \$10,500,000 that includes individual institutional priorities that parallels the Regents budget. Senator Valentine is introducing a bill that would move Utah Valley State College (UVSC) to university status, and the funding would include that. Dr. Burke added that Senator Hickman's bill will be before the Senate Education Committee Tuesday morning. President Albrecht said there is a request for \$1.5 million for Dixie State in the bill.

Trustee Foxley asked if there were any capital projects on USU's list. President Albrecht said USU's capital project is a request for \$3 million planning money for

the Ag Building to match the money that would come from the federal agency, Agriculture Research Service (ARS). It was not prioritized in the Governor's budget, but was included in the Regents' request. There is a great deal of one-time (new) money this year, and we hope that Senator Hillyard, as Chair of Executive Appropriations, will find \$3 million one-time funding at the end of the session for the Ag Building.

Dr. Burke said a huge issue this year is the spending cap because there is over \$1 billion of new money this year – approximately \$800 million in one-time money and \$700 million in ongoing money. The spending cap was discussed Wednesday at the Higher Education Appropriation Subcommittee. It is not clear who is under the cap and how much they have to spend. The Legislature needs to decide whether to increase the cap, abide by it, or increase the exemptions. Dr. Burke said that higher education is not currently exempted, but public education, transportation, and buildings are exempted. This will be a major issue in the session this year.

President Albrecht said residency issues will be addressed. One proposal would reduce the time it takes to achieve in-state residency and would reverse the ill effects of HB 331 which passed a few years ago. Last year's waiver bill was beneficial and this would further help us in that process. Another proposal is a legacy component which would grant in-state status to children and grandchildren of USU graduates. This would help in recruiting students from out-of-state. The third proposal would reduce the ratio we charge for out-of-state students which is currently 3.5 times more than in-state students.

President Albrecht said that Senator Hillyard is advancing a bill for \$20 million for needs-based financial aid for students. He said that Utah ranks last nationally in scholarships available.

Other issues include higher education's post-retirement benefits and concurrent enrollment issues.

Dr. Burke said there is also a USU partnership bill with Weber State to provide engineering degrees at Hill Air Force Base. Senator Bell, Chairman of the Higher Education Appropriations Subcommittee, will sponsor that bill.

#### G. Recent Events

President Albrecht said the Sunrise Session held that morning in Salt Lake City was excellent and expressed appreciation for those who attended and those who organized the event.

Other recent events include:

- Washington, D.C. Trip (December 4, 2006);
- Cache/Box Elder Legislative Luncheon (December 1, 2006);
- Commencement (December 16, 2006) Chairman Shipley complimented Chief of Staff Peterson for the excellent Commencement. Five of the Trustees attended;
- Fiesta Bowl (January 1, 2007) President Albrecht said the game was the most incredible football game he has ever seen. USU could make about \$600,000 from the conference distribution of revenue from the game.

#### H. Upcoming Events

President Albrecht listed the following upcoming events:

- Aggie-to-Aggie Business Connections (February 7, 2007);
- Giant in our City, Larry H. Miller (February 7, 2007); and
- Founder's Day (March 2, 2007)

President Albrecht asked those present to make a special effort to attend Founder's Day. USU's Capital Campaign will be announced at that time, and it will be a real celebration.

#### III. Consent Agenda

Trustees were given the following consent agenda items for their consideration:

- Minutes of the Executive Session Held December 1, 2006;
- Minutes of the Regular Meeting Held on December 1, 2006;
- Resolution 07-1-1 Faculty and Staff Adjustments (Appendix D);
- Resolution 07-1-2 Proposal from the Department of Plants, Soils, and Biometeorology to Change its Name to the Department of Plants, Soils, and Climate (Appendix E);
- Resolution 07-1-3 Proposal from the Department of Business Information Systems to Change its Name to the Department of Management Information Systems (Appendix F);
- Resolution 07-1-4 Proposal from the Department of Business Information Systems to Change the Name of its Majors, Minor, Emphasis, and Specialization from "Business Information Systems" to "Management Information Systems" (Appendix G);
- Resolution 07-1-5 Proposal from the Department of Animal, Dairy and Veterinary Sciences to Consolidate all Three Existing Bachelor Degree Programs into a Single Degree with Three Emphases (Appendix H);
- Resolution 07-1-6 Proposal from the Department of Animal, Dairy and Veterinary Sciences to Offer an Equine Emphasis within its Bachelor's Degree (Appendix I);
- Resolution 07-1-7 Proposal from the Department of Environment and Society to Offer Seven New Emphases within its Bachelors of Science Degree in Environmental Studies (Appendix J);



Resolution 07-1-8 Proposal from the Department of Environment and Society to Offer Four New Emphases within its Bachelors of Science Degree in Geography (Appendix K);

Resolution 07-1-9 Proposal from the Utah State University Faculty Senate to Amend the Utah State University Policy Manual, Section 402.12 Senate Standing Committee (Appendix L);

Resolution 07-1-10 Proposal from the Utah State University Faculty Senate to Amend the Utah State University Policy Manual, Section 405.6.2 Advisory Committees (Appendix M);

Resolution 07-1-11 Certificate of the Treasurer for the Period 1 July 2006 to 31 October 2006 (Appendix N);

Resolution 07-1-12 Report of Investments for October 2006 (Appendix O);

Resolution 07-1-13 Report of Institutional Discretionary Funds for 2005-2006 (Actual), 2006-2007 (Estimate), and 2007-2008 (Estimate) and Institutional Discretionary Funds Supplemental Report of Budget Variances for the Fiscal Year Ended 30 June 2006 (Appendix P);

Resolution 07-1-14 Contract Grant Proposals and Awards for November 2006 (Appendix Q);

Acceptance of Written Reports:

- Academic/Provost (Appendix R);
  - Faculty and Staff Activities and Achievements (Appendix S);
- Business and Finance (Appendix T);
  - Business and Finance Performance Dashboard, January 2007 (Appendix U);
- Extension/Continuing Education (Appendix V);
- Information Technology (Appendix W);
- Research (Appendix X);
  - Research Performance Dashboard, FY 2006 (Appendix Y);
  - Undergraduate Research Report (Appendix Z);
- Student Services (Appendix AA);
- University Advancement (Appendix BB);
  - Significant Gifts Received, October 2006 to November 2006 (Appendix CC);
  - Monthly Gift Comparison (Appendix DD);
- Alumni Association (Appendix EE);
- ASUSU (Appendix FF);
- Athletics (Appendix GG);
- Public Relations and Marketing (Appendix HH);
  - Public Relations and Marketing Performance Dashboard, November 2006 (Appendix II);
- Faculty Senate (Appendix JJ);
- Classified Employee Association (Appendix KK);

Executive Session to be held on March 2, 2007, to discuss those items which are permitted by law to be discussed in Executive Session.

Action: Trustee Nyman moved approval of the Consent Agenda items, and Trustee Wood seconded the motion. The voting was unanimous in the affirmative.

IV. Utah State University and Utah State University Research Foundation Cooperative Agreement, Dated December 8, 2006

Trustees were given the Utah State University and Utah State University Research Foundation cooperative Agreement, Dated December 8, 2006 (Appendix LL) for their consideration.

Trustee Cook raised concern that the Foundation is owned by the University, making the University ultimately responsible. He pointed out that the agreement specifies that the University will have representation on the Board but not a majority. Vice President Miller said he understood Trustee Cook's concern about the need for the University to have control of the representation on that Board.

Chairman Shipley asked if a member of the Board of Trustees should be on the Foundation Board as well. Vice President Miller said that former Trustees Douglas D. Anderson and LJ Godfrey were members. There is currently not a USU Trustee on the Foundation Board.

President Albrecht said that Trustee Cook had also raised some questions about financial issues. He asked that Trustee Cook and Vice President Miller look at these concerns and bring the issue back to the Trustees at a future meeting.

Action: Trustee Foxley made a motion that the Utah State University and Utah State University Research Foundation Cooperative Agreement, Dated December 8, 2006, be tabled for future consideration, and Trustee Foley seconded the motion. The voting was unanimous in the affirmative.

V. Strategic Agenda

A. Comprehensive Campaign

President Albrecht stated that the public announcement of USU's comprehensive campaign will be made at the Founder's Day celebration on March 2. The logo chosen for the campaign is, "Honoring Tradition, Securing Our Future."

Assistant to the President, Kent Clark, said that on March 2, the comprehensive campaign will move to the public phase. He reported that the Development Office has taken steps to ensure that the campaign is launched on solid footing, the preparation is sufficient and appropriate, and that they can move forward with confidence.

Mr. Clark indicated that a successful comprehensive campaign needs engagement and leadership, including volunteer leaders. He stressed the importance of support from a broad constituency, and for USU this will include:

- a Campaign Steering Committee of selected individuals;
- the USU Foundation Board;
- the USU Board of Trustees;
- President Albrecht; and a
- Senior Advisory Committee – President Albrecht said that twelve to fifteen individuals will be invited to serve as a Senior Advisory Committee. They will meet regularly and be a source for ideas, new contacts, and new revenue.

Mr. Clark expressed appreciation to Provost Coward for his leadership in inviting the deans to join in planning for the comprehensive campaign. They were instrumental in setting the objectives.

He also pointed out the necessity of a strong and active Foundation Board for effective fund-raising. He reported that USU's Foundation Board has outstanding members and will be the primary group of volunteer leaders who will help in fund-raising, not only during the campaign, but beyond. President Albrecht said that others are being invited to join the Board, and it will be a powerful group.

Mr. Clark said that the USU Trustees know the needs of USU and are some of its best advocates. The Trustees will be invited to make personal gifts to the University as well as provide leads for additional contributions. They will continue to receive communication about the progress of the campaign.

The campaign staff includes the four-person transition team which gives leadership in the Development Office; Grenzebach Glier and Associates, Inc., one of the foremost consulting firms in the nation on higher education capital campaigns; the Campaign Executive Committee; the Campaign Planning Committee; and the Development staff. Mr. Clark indicated that they hope to add to the Development staff.

Mr. Clark reported that the silent phase of the comprehensive campaign began July 1, 2003, and has continued for three-and-a-half years. The public phase will continue until December 31, 2010.

According to Mr. Clark, President Albrecht identified access and opportunity as the priorities for the monies raised in the campaign. A University-wide case for support is being developed – a document which will articulate the need for private gifts. Each college or unit will then provide their own explanation of their needs and opportunities, and link to the overall case and outline specific priorities.

Mr. Clark said a goal amount has been set. It is ambitious, challenging, and will help to fulfill the needs of the institution, but is an achievable amount. The trends of fund-raising over a period of time were tracked to help determine the goal amount. Factors included current priorities, active initiatives, past performance, and choosing an amount that will be challenging and will be a stretch to reach. The campaign must position USU for future competitiveness and success.

Mr. Clark explained the makeup of the overall campaign goal. The cumulative campaign progress will include the base giving, the funds already received through the first or silent phase, the addition of extraordinary large gifts received, the gifts anticipated, and the amount that creates a stretch in fund-raising. He reviewed a pie chart showing the expected fund-raising by college or unit.

Some goals which have been set are to:

- increase the overall size of the USU endowment;
- increase the number of new donors to USU;
- increase the rate of participation in giving by alumni and various groups of constituents; and
- establish a culture and infrastructure for successful fund-raising institution-wide by bringing more people into the process.

Mr. Clark indicated that USU needs a different infrastructure for private philanthropy.

Mr. Clark stated that 46 percent of the goal amount has been raised in the silent phase of the campaign. He said this is the right time to go public with the campaign, based on best practice in education campaigns.

Some of the things accomplished to date are choice of the title, logo, and overall priorities; approval of campaign standards, reinvigoration of the USU Foundation Board; the advance gifts phase, planning the kickoff event, and raising 46 percent of the campaign goal.

Mr. Clark said that in the next few months they plan to complete the case statement and electronic communications; implement a consistent, University-wide plan for donor stewardship, recruit additional Foundation Board members; continue to work on lead gifts; and hold events in seven regional areas that have strong alumni and donor support. President Albrecht will announce the campaign in these areas.

Mr. Clark said he is confident that on December 31, 2010, the goal will be reached and hopefully surpassed, and the objectives advanced. He said that this will place USU in a better position for the next campaign and for the future.

In response to Trustee Nyman's question about keeping up the fund-raising momentum, Mr. Clark said that success breeds success. They will announce large gifts in a way that will promote or invite more giving. People want to be a part of success. He said that the closer they get to the goal, the easier it will be to reach.

Chairman Shipley stated that two years ago the Trustees made the capital campaign their number one priority. He said that they will become involved now that standards have been established and it is moving forward. Mr. Clark said he is pleased with the standards set and the direction. Reporting will be accurate and fair.

President Albrecht said that previous USU Presidents, Emert and Hall, hoped to launch the comprehensive campaign during their tenures. A lot of work, preparation, and consulting have been done to finally reach this point. The campaign will be announced, and will involve everyone associated with USU. President Albrecht said USU will reconnect with individuals that have not been contacted over the years in a way that will enthruse, excite, and remind them that they are Aggies. He expressed appreciation to Mr. Clark and the Development staff for the enormous progress they have made over the last few months. He said he feels confident that this is the time to move forward.

#### B. Globalization

Vice President Miller stated that USU's international efforts are organized under the Provost's Office and the Office of the Vice President for Research. He introduced Morris Whitaker, Director of International Program Development; and Steven Hanks, Vice Provost. He stated that President Albrecht has identified globalization as one of three main areas of focus at USU.

Dr. Morris Whitaker reviewed the tradition of international engagement at USU. He talked about the global involvement of John A. Widtsoe, fifth president of the Agricultural College of Utah (USU), and the major impact he had throughout the world.

Director Whitaker said USU has global experience through the years all over the world, and has received \$250 million in contracts and grants. Historically, we have focused on water resources and irrigation, arid land agriculture, and natural resource management. In past years we have worked extensively in Iran, Bolivia, Africa, and the Dominican Republic. Current global activities are taking place in

North America, South America, Africa, Europe, the Middle East, Asia, and Australia. Major current projects include agricultural biotechnology in China and the Dominican Republic, global livestock research in East Africa, infant hearing screening in Poland and Costa Rica, village wells and water supply and irrigation in Armenia, upper atmospheric research in Russia, irrigation system rehabilitation in the Dominican Republic, and the presidential scholarship program for students from the Dominican Republic.

Vice Provost Hanks said that the Dominican Republic is a good example of how involvement in an area can lead to more opportunities. USU began in 1984 working on water projects in the Dominican Republic, and subsequently is providing a Master of Public Policy Administration program and is training government employees. From 2000 to 2006, thirty-six students from the Dominican Republic enrolled at USU, and from 2005 to 2009 fifty-nine students enrolled through scholarships funded by the Dominican Republic. Director Whitaker and Vice Provost Hanks will be in the Dominican Republic next week to present a proposal for another group of Dominican students to come to USU – twenty-five graduate students and twenty-five undergraduate students – which will bring \$4 million to USU.

International degree programs offered by USU between 1996 and 2002 include the Master of Business Administration in Taiwan, undergraduate degrees in Hong Kong and China, M.S. Public Policy and Administration in the Dominican Republic, and a joint MBA program in International Ag Business with the Royal Agricultural College in the UK.

Vice Provost Hanks stated that connections in China continue to emerge. We have been delivering education there since 2000 in several cities, and are involved in recruiting graduate students.

Vice Provost Hanks said that USU is enhancing opportunities for USU students to engage in the global world. They have opportunities to study abroad in 120 locations around the world, there are exciting faculty-led summer programs, and bachelors degrees are offered in International Studies and International Business. He listed the following faculty-directed international experiences conducted in 2006:

- Language in Spain, Mexico, France, and Germany;
- Art in Germany;
- Graphic Design in Switzerland;
- Anthropology Field School in Peru;
- Engineers without Borders in Uganda and Peru;
- Humanities in London and Paris;
- Interior Design in London, Oxford, Bath, and Paris; and
- Acting in England.

There are currently 784 international students enrolled at USU from seventy-four countries, primarily India, China, and the Dominican Republic.

Vice Provost Hanks quoted President Albrecht as saying, "As never before, our issues are global issues. We must think in more bold and imaginative ways about how to organize our curriculum, how to facilitate and reward international experiences of all types for our students, how to further open our doors to those who would come from other countries to our campus for study and research, and how to establish new partnerships and collaborations beyond our classrooms and beyond our borders."

Over the next few years USU will be making significant investments toward globalization including enhancing opportunities for students to study abroad, seed grants for international education and research, and expanded international student recruitment.

Director Whitaker announced that USU has just signed a \$5.3 million agreement to train Iraqi extension workers and specialists. The funding will be divided between the five universities that will be involved. He also announced that USU has signed an agreement with the United States Department of Agriculture (USDA) to train dairy workers in Central American countries.

Trustee Foxley asked the tuition charged for out-of-country students. Vice Provost Hanks said the cost for the Dominican Republic students is about \$10,000 per student for tuition and housing. President Albrecht said the tuition is the same as out-of-state tuition with a modest waiver subsidy. He said this is a major investment by the Dominican Republic. A Foundation provides funds for these students, and the source of monies is global, including contributions from Taiwan. Dominican leaders value a college education so much for their students that they are willing to make a substantial investment in education.

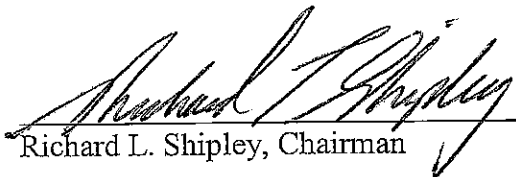
Vice Provost Hanks said many of the students from the Dominican Republic are extremely poor. One young man was provided with clothing before coming to USU. That student had a 4.0 GPA Spring semester. Director Whitaker added that out of the fifty-six Dominican Republic students that came in 2005, thirty-seven of them after two semesters had a GPA of 3.5 or higher, and seven of them had a 4.0 GPA. They are excellent students who enrich our campus.

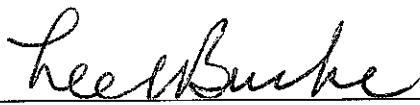
Trustee Pierce-Moore asked if these students return to their own countries. Vice Provost Hanks said they can work in the United States for a year-and-a-half to get experience, but are then required to return to their country.

Trustee Wood suggested that USU's global connections be used to enhance the capital campaign. Mr. Clark said that is being discussed. International alumni will be excellent support. He said the Foundation Board will include international members.

Action: Trustee Nyman made a motion to adjourn, and Trustee Foley seconded the motion.

The Regular Meeting adjourned at 11:30 a.m.

  
Richard L. Shipley, Chairman

  
Lee H. Burke, Secretary  
(Minutes Taken by Mira G. Thatcher)

March 2, 2007  
Date Approved