

EXECUTIVE SESSION
UTAH STATE UNIVERSITY BOARD OF TRUSTEES
MARCH 7, 2008

Minutes of the Executive Session of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 9:15 A.M.

MEMBERS PRESENT

Richard L. Shipley	Chairman
Suzanne Pierce-Moore	Vice Chairman
David P. Cook	
Robert L. Foley	
Douglas S. Foxley	
David Johnson III	
Peter A. McChesney	
Richard L. Nelson	
Paul D. Parkinson	
Scott R. Watterson	

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Sydney M. Peterson	Chief of Staff and Board of Trustees Secretary

Personnel items were discussed.

The Executive Session adjourned at 9:55 a.m.

Richard L. Shipley, Chairman

Sydney M. Peterson, Secretary

Date Approved

REGULAR MEETING
UTAH STATE UNIVERSITY BOARD OF TRUSTEES
MARCH 7, 2008

Minutes of the Regular Meeting of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 10:00 A.M.

MEMBERS PRESENT

Richard L. Shipley	Chairman
Suzanne Pierce-Moore	Vice Chairman
David P. Cook	
Robert L. Foley	
Douglas S. Foxley	
David Johnson III	
Peter A. McChesney	
Richard L. Nelson	
Paul D. Parkinson	

MEMBER EXCUSED

Scott R. Watterson

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Joyce V. Albrecht	First Lady
Raymond T. Coward	Executive Vice President and Provost
Noelle E. Cockett	Vice President and Dean for Extension and Agriculture
Gary A. Chambers	Vice President for Student Services
Fred R. Hunsaker	Interim Vice President for Business and Finance
M. Kay Jeppesen	Vice President and CIO for Information Technology
Brent C. Miller	Vice President for Research
F. Ross Peterson	Vice President for University Advancement
Ned M. Weinshenker	Vice President for Strategic Ventures and Economic Development
Jodi Bailey	Chief Audit Executive
Scott Barnes	Director of Athletics
John DeVilbiss	Executive Director of Public Relations and Marketing
Steven H. Hanks	Vice Provost for International Affairs

Karen Hoffman	President of the Classified Employees Association
Michael J. Kennedy	Special Assistant to the President for Federal and State Relations
Betsy H. Newman	President of the Professional Employees Association
Sydney M. Peterson	Chief of Staff
R. Douglas Ramsey	President of Faculty Senate
Dwight E. Davis	Associate Vice President for Auxiliary Services
R. Edward Glatfelter	Associate Dean of the College of HASS
Doug Hoffman	Associate Director of Athletic Media Relations
Steven J. Mecham	Director of University Police
Nicholas Morrison	Interim Head of the Department of Music
Carol J. Strong	Dean of the College of Education and Human Services
Joe Vande Merwe	Associate Director of Budget and Planning
Mira G. Thatcher	Secretary

OTHERS PRESENT

Jody Barnes Wife of Director of Athletics, Scott Barnes

MEMBERS OF THE MEDIA PRESENT

Kim Burgess *The Herald Journal*

Chairman Shipley conducted the meeting and welcomed those present. He excused Trustee Watterson.

I. Introduction of Scott Barnes, New Director of Athletics

President Albrecht stated that Randy Spetman, the former Director of Athletics, left USU in February to become Athletic Director at Florida State. He said interviews had been conducted with outstanding applicants to fill the position at USU. He introduced Scott Barnes, the proposed new Director of Athletics, and his wife Jody. He said that Mr. Barnes had accepted the position of Director of Athletics upon approval by the Board of Trustees.

Director Barnes said he is delighted to be at USU. He stated that President Albrecht, the Trustees, and the executive team at USU are exceptional. He and his wife are former athletes and they work together as a team. He said they look forward to being a part of the USU team which and the campus community.

Mr. Barnes stated that Athletics is to USU what the front porch is to a home—not the most important room—but the most visible. Athletics has the opportunity to carry the flag for the University and to introduce people to all parts of campus. Athletics has a responsibility to provide a quality education, prepare student athletes academically, and develop leaders of the future. Mrs. Barnes added that they are both excited about this opportunity and thanked those present.

Trustee Johnson asked Mr. Barnes to explain his hundred day plan. Mr. Barnes said first there will be an assessment, balanced by the urgency of getting things accomplished right away. He will meet with internal and external constituents to discuss issues and opportunities. Short- and long-term plans of action will be developed relative to priorities. The short term plan will include completing fund-raising for the North End Zone. Budget concerns will be considered. He will meet with as many individuals internally as possible and learn the culture, the issues, and the opportunities. A three-year strategic plan will then be developed.

Action: Trustee Johnson made a motion to approve Scott Barnes as the USU Director of Athletics. Trustee McChesney seconded the motion, and the voting was unanimous in the affirmative.

A copy of the news release announcing the appointment of Scott Barnes as the new USU Director of Athletics was distributed (Appendix A). A press conference was scheduled for 1:30 p.m. that day.

II. Chairman's Report

A. ASUSU Report

Trustee McChesney reported that students completed a survey indicating how they would like second tier tuition dollars to be spent. The response indicated a desire for extra scholarship dollars as well as funding for other programs. He said there will be more opportunities for scholarships for diverse students on campus.

Trustee McChesney stated that ASUSU elections were held, and Grady Brimley, from Liberty, Utah, will become the new President of ASUSU next month.

B. Athletics Committee Meeting Report

Athletics Committee Chairman, David Johnson, reported that the Athletics Committee met and discussed budget issues for Athletics. USU has the lowest budget of all the schools in the WAC. The budget closest to USU's is approximately \$600,000 more. He said funds need to be raised for Athletics to

bring it up to par with other schools in the conference. Chairman Shipley stated that all four semifinalists for the new Director of Athletics had experience in development, which is essential. Trustee Johnson said members of the Athletics Committee are supportive of Scott Barnes as the new Director of Athletics.

Trustee Johnson stated that Kenneth L. White has done an excellent job as Interim Athletic Director and should be recognized.

The Committee will meet again to discuss ways to help with the Athletics budget process.

C. Audit Committee Meeting Report

Audit Committee Chairman, David Cook, reported that the Audit Committee met and reviewed the accomplishments and audit projects of the USU Internal Audit Department from February 2007 to February 2008. Another meeting will be held on April 11 to discuss the Internal Audit plan.

Trustee Cook stated that USU's Internal Audit Department is viewed by the Board of Regents as the model for other higher education institutions in the state, and he endorsed that observation. He expressed appreciation to Chief Audit Executive, Jodi Bailey, and her department.

D. National Conference on Trusteeship

Vice Chairman Pierce-Moore stated that Chairman Shipley, Sydney Peterson, and she will attend the Association of Governing Boards National Conference on Trusteeship on April 12-15 in Boston. It is titled "In the Nick of Time—Higher Education in the Global Context."

E. Date of the Next Board of Trustees Meetings

The next Board of Trustees meeting will be held on Friday, April 11, 2008, on the USU campus.

II. President's Report

A. Enrollment Update (see Student Services tab)

Vice President Chambers stated that the goal which was set for fall enrollment was 2,600 students. Current applications are at almost 2,700. We are at approximately 98% of admissions requested this time last year. Vice President Chambers credited the recruiting staff and said they are doing an excellent job.

The Roads Tours continue to be successful. During the tours USU faculty teach classes at the high schools. He said that this year, for the first time, faculty will teach courses at the local high schools – Mountain Crest, Logan, and Sky View High Schools.

Recruiting tours started the previous week for Idaho schools. USU was also invited to join the tour when the Idaho schools send recruiting teams. Vice President Chambers pointed out the importance of small high schools, such as Grace High School, where 24 of the 35 graduating seniors met with USU's recruiter. He reported that a higher percent of students graduating from Idaho schools have filed applications to USU.

Vice President Chambers reported that the Admissions offices at the Taggart Student Center are being remodeled.

B. USTAR Report (see SVED tab)

Vice President Weinshenker reported that USTAR had requested \$10 million on-going funding from the Legislature, but received only \$2.5 million one-time. The USTAR Governing Board will determine how the money will be used.

The USTAR building is moving forward. The construction manager, general contractor, and design team have been hired. They hope to break ground before the end of the year, with construction completed by October 2010.

The new building activity at the Innovation Campus has slowed because of the downturn in credit. There is some reluctance to build new buildings as rapidly on the Innovation Campus, but there may be two started this year.

In conjunction with Grow Utah Ventures, an eStation is being created in Building 1780 at the Innovation Campus to provide space for start up companies. That building is leased by USU from Research Park Associates. It will be rented to entrepreneurs and start up companies needing space for a short time. That will be opened within the next two months.

Vice President Weinshenker said USU, President Albrecht, and Grow Utah Ventures are spearheading a "Seed Cache Valley" initiative. They will meet in April with the Cache County Chamber of Commerce, BRAG, city officials, and others to help develop more entrepreneurial activities.

C. Search for the Dean of the College of HASS

Provost Coward reported that there are three strong finalists for the Dean of the College of HASS – Dr. Charles J. Brody from North Carolina State; Dr. Amanda Smith Barusch, faculty member at the University of Utah on leave from the University of Otago in New Zealand; and Dr. Yolanda Fores Niemann, from Washington State University. They will visit campus in the next few weeks

D. Search for the Dean and Executive Director of the Uintah Basin Regional Campus

Provost Coward reported that final negotiations are underway to hire C. Wesley Holley as Dean and Executive Director of the Uintah Basin Regional Campus. Dr. Holley is the Senior Associate Dean of the College of Agriculture at New Mexico State University.

Trustee Foley said the Uintah Basin community is excited that Dr. Holley accepted the position. He said Dr. and Mrs. Holley seem to be impressed by the opportunities at the Basin.

E. Legislative Update

Michael J. Kennedy, Special Assistant to the President for Federal and State Relations, stated that Trustees Foxley and Johnson were often at the Legislature and he expressed appreciation to Representatives Hunsaker and Menlove, who were helpful and represented their areas and USU very well. He thanked the Trustees who helped with the Higher Education luncheon and other areas. He stated that President Albrecht and Chief of Staff Sydney Peterson are respected and strong representatives of USU.

Mr. Kennedy reported that the Legislature had the third largest budget in its history this year. He said the Governor's priority was public education. Teachers received a 7% increase and a \$1,700 bonus. There was \$5 million in signing bonuses, and \$20 million for merit pay.

Higher education also did well. It received a 3% salary increase, increases in health care costs, and every institution received funding for something.

Mr. Kennedy reported that funding from the Legislature for USU included the following:

- \$43.1 million bond for the ARS/Ag Science Building—contingent on federal funding. He said this building was not in the Governor's budget. It was number 10 on the overall building list which funded down to number 4. With the help

of Representative Hunsaker and leadership, who helped get the general obligation bond, it was funded. USU is requesting \$60 million this year from the federal government. State funds will be proportionately released as the federal money is received.

- The salary increase started at a 3% COLA increase and an approximately 2% increase for health care. We received a 2% increase for COLA and a 1 % flexible merit increase.
- The Water Research Lab got full funding – \$234,100.
- The Tooele campus received funding for O&M – \$75,000.
- The Engineering Initiative received \$250,000 of which USU will receive some. The original request was for \$800,000.
- A Task Force was created and given funding of \$150,000 to study the College of Eastern Utah/USU merger.
- HB 86 - Funding Inmate Postsecondary Education sponsored by Representative Draxler – received \$150,000.
- USTAR received \$2.5 million one-time.

Mr. Kennedy reported on the following things that did not happen at the Legislature:

- HB 473 – Firearms Amendments sponsored by Representative Oda. The gun bill passed the House with an amendment. The bill allowed individuals to carry loaded weapons anywhere. The amendment required weapons to be concealed on higher education and public education premises. USU supported the bill as amended, but it did not reach the Senate floor.
- HB 190 – State System of Higher Education Amendments sponsored by Representative Dougall. This bill would have changed the make up of the Board of Regents, given the Governor responsibility to appoint the Commissioner of Higher Education, and put the chairmen of the Boards of Trustees of each institution on the Regents as non-voting members. This issue will be studied by a Task Force.
- SB 103 – Higher Education Enhancements sponsored by Senator Stowell. This bill requested \$20 million for enhancements to certain institutions. USU would have received \$3 million to \$4 million for various programs. It was cut down to \$2 million, and UVSC received all of that funding.

- HB 91 – Center for the School of the Future Incentives sponsored by Representative Draxler did not get out of the committee.
- Teachers Initiative.

Mr. Kennedy said that overall it was good session and USU is thrilled to have received funding, especially for the Ag building.

The Regents pushed to merge Salt Lake Community College, the Salt Lake Applied Technology College, and the Tooele Applied Technology College under the governance of Salt Lake Community College. That will be studied further.

Trustee Foxley commended Mr. Kennedy on his first year at the Legislature. He said USU is well represented by President Albrecht, who is highly regarded, and Senator Hillyard and Representative Hunsaker. He said the economy is not robust and there may be a special session with lower numbers than currently stated. USU should be careful and prudent, because things may deteriorate. He said USU supporters should be appropriately involved with the Task Force studying education and governance issues. President Albrecht said the initial version of the bill would have given the institutions' Boards of Trustees a great deal of responsibility for hiring and firing presidents, managing budgets, etc. It would have given the Governor the responsibility for hiring the Commissioner of Higher Education. Board of Regents would have existed in name. He agreed that this should be watched and we should be appropriately engaged in the process. Mr. Kennedy added that the Task Force needs members who will represent higher education well.

Representative Hunsaker said there are lessons to be learned from this Legislative session. The \$25 million non-matching funds that came from public education non-matching monies could be a trend in the future. Also, at the end of the session a resolution was passed that authorized the Utah Department of Transportation (UDOT) to proceed with designing, planning, and starting construction on a \$1.8 billion project. The revenues today will not support that amount of funding. If we cannot maintain existing programs with existing revenues and we undertake that size of project, there will be difficult decisions in the near future. The impact on other state entities will have to be determined.

Mr. Kennedy said that March 7 was the deadline for Senator Bennett's, Senator Hatch's, and Congressman Bishop's appropriation requests to the federal government. Approximately 20 requests would be submitted today. President Albrecht and Mr. Kennedy will meet with Senator Bennett on March 10 to discuss the USU Ag Building and federal funding. President Albrecht said state funding

for the Ag Building was wonderful for USU. After the money had been spent, legislators gave USU a bond bill. He expressed appreciation to Representative Hunsaker and Mr. Kennedy for the wonderful job they did. Representative Hunsaker also complimented Mr. Kennedy for his work with the fiscal analyst drafting language that clearly states that when federal money is received, we draw our money. He said that language was necessary for legislators to feel comfortable giving the authority to bond. Mr. Kennedy expressed appreciation to Representative Hunsaker who explained exactly how bonding works and what it would do.

F. Campus Security

Director Mecham stated that the concealed weapons bill considered at the Legislature was of concern to USU. The bill was meant to clarify the concealed weapons law. Under the proposed bill, permit holders would be able to openly carry their firearms. This would disrupt the education process. A House amendment would have required concealment on university, college, and public school campuses. Director Mecham had hoped that the amendment would be accepted. The bill was passed by the House, but did not make it through the Senate. It is not clear under the present law whether or not a person with a weapons permit is required to keep a weapon concealed.

Director Mecham said recent shootings at Virginia Tech and Northern Illinois raise several issues and concerns. USU has been a safe campus compared to other institutions, but that safety is not guaranteed. The Police Department is preparing for a wide variety of emergencies and disasters and ensuring compliance with the standards of the National Incident Management System developed by the federal government. Compliance is necessary in order to receive federal dollars if there were a disaster.

USU Police Department activities for emergency preparedness include the following:

- Community Emergency Response Team (CERT) – Director Mecham stated that 400 faculty and staff members have been trained in this program.
- Disaster exercises which were conducted in November involved numerous agencies including Logan City, Logan Police Department, Logan Fire Department, Cache County Sheriff's Office, Bear River Health, the Utah National Guard, SWAT teams, and USU's Police Department. The mock disaster included active shooters, explosives, and release of hazardous materials. Approximately 150 responders were involved.

- Ready Your Business – This program is taken to various departments on campus to help them prepare for a disaster.
- Behavioral Intervention and Threat Teams – Teams are being developed and trained to deal with individuals who have behavioral problems. Director Mecham said policies and procedures concerning behavioral situations are being developed. He said there is a fine line between violating the rights of individuals with behavioral problems and keeping the campus safe.
- Workplace Violence Training – This training is provided to departments on campus as requested. A DVD titled *Active Shooter*, depicting what can happen in an active shooter situations and how individuals should respond, is available for use.
- Mass Notification System – State agencies combined and put out an RFP for a mass notification system. The contract was awarded to Broadblast. It provides notification through e-mails, web sites, etc. There is a cost of \$1 per person who opts into the system. Funding options are being explored.
- Police Training – Officers are training for the active shooter scenario as well as other emergency situations. There have been several training sessions.

G. NWCCU Accreditation

President Albrecht reported that accreditation of Utah State University has been reaffirmed on the basis of the Fall 2007 Comprehensive Evaluation Report. That will be posted on the web page.

H. College of Eastern Utah/Utah State University Merger

President Albrecht reported that [an interim Legislative] study committee will review the possibility of a merger between the College of Eastern Utah and Utah State University. He mentioned that Senator Dmitrich, the primary sponsor, will not run for reelection.

I. Research Week 2008

Vice President Miller stated that Research Week 2008 will be held March 31 to April 3. He invited Trustees to attend any of the events, and distributed information about Research Week (Appendix B). He reviewed the following schedule:

- March 31 - Faculty Research Day - Research Awards Luncheon, D. Wynne Thorne Lecture, New Faculty Seed Grant Program Workshop.

- April 1 - Undergraduate Research Day - Student Showcase, Undergraduate Research Awards, Sponsored Programs Workshops.
- April 2 - Graduate Student Research Day - Graduate Student Symposium.
- April 3 - Innovation and Invention Day - USTAR Reception and Presentations, Technology Commercialization Luncheon.

J. Recent Events

1. 2008 Athletics Hall of Fame, February 8, 2008
2. S.J. & Jessie E. Quinney Foundation Luncheon, February 12, 2008
3. USU Sustainable Energy and Initiatives Conference, February 29, 2008

K. Upcoming Events

1. Founder's Day, March 8, 2008
2. Aggie Auction, March 29, 2008
3. Emma Eccles Jones Foundation Gift Announcement (date to be determined)
4. International Research Reception, April 11, 2008
5. USU Foundation Board Meeting, April 11-12, 2008
6. Sunrise Sessions, April 25, 2008
7. Commencement, May 2-3, 2008
8. Regional Campus and Center Commencements
 - Brigham City, April 18, 2008
 - Tooele, April 19, 2008
 - Price, April 23, 2008
 - Moab, April 24, 2008
 - Uintah Basin, April 26, 2008
 - Monticello Prison, April 30, 2008
 - Ephraim/Southwest, May 1, 2008
 - San Juan, May 2, 2008

III. Consent Agenda

Trustees were given the following consent agenda material for their consideration:

Minutes of the Executive Session held on January 11, 2008

Minutes of the Regular Meeting held on January 11, 2008

Resolution 08-3-1 Faculty and Staff Adjustment (Appendix C)

Resolution 08-3-2 Certificate of the Treasurer for November (Appendix D)

Resolution 08-3-3 Report of Investments for November 2007 (Appendix E)

Resolution 08-3-4 Housing Review and Recommendation for 2008-2009 (Appendix F)

Resolution 08-3-5 Real Property Disposal of Donated Property Located at 1680 West Highway 40 in Vernal, Utah (Appendix G)

Resolution 08-3-6 Proposed Sale of Buildings 1750 and 1770 Research Park Way at the Utah State University Innovation Campus (Appendix H)

Resolution 08-3-7 Contract/Grant Proposals and Awards for December 2007 (Appendix I)

Acceptance of the following written reports:

Academic/Provost (Appendix J)

Faculty and Staff Activities and Achievements (Appendix K)

Business and Finance (Appendix L)

Business and Finance Performance Dashboard, March 2008 (Appendix M)

Extension/Continuing Education (Appendix N)

Information Technology (Appendix O)

Research (Appendix P)

Research Performance Dashboard, FY 2007 (Appendix Q)

Undergraduate Research Report (Appendix R)

Strategic Ventures and Economic Development (Appendix S)

Student Services (Appendix T)

Enrollment Summary Information (Appendix U)

University Advancement (Appendix V)

Campaign Progress by Purpose (Appendix W)

Monthly Gift Comparison (Appendix X)

Major Gifts for January 2008 (Appendix Y)

Alumni Association (Appendix Z)

ASUSU (Appendix AA)

Athletics (Appendix BB)

Public Relations and Marketing (Appendix CC)

Public Relations and Marketing Performance Dashboard, January 2008 (Appendix DD)

Faculty Senate (Appendix EE)

Professional Employees Association (Appendix FF)

Classified Employee Association (Appendix GG)

Executive Session to be held on April 11, 2008, to discuss those items which are permitted by law to be discussed in Executive Session.

Action: Trustee Foxley moved approval of the Consent Agenda items, and Trustee Cook seconded the motion. The voting was unanimous in the affirmative.

IV. Action Agenda

A. Commencement Speaker for 2009 and Honorary Degrees for 2008

Trustees were given the proposal to approve the nominees for Commencement Speaker for 2009 and nominees for Honorary Degrees for 2008 (Appendix HH) for their consideration. Names of nominees will not be released until those individuals have been contacted.

Action: Trustee Foxley moved approval of Resolution 08-3-8 the Commencement Speaker for 2009 and Honorary Degrees for 2008 (Appendix HH). Trustee Foley seconded the motion, and the voting was unanimous in the affirmative.

B. Proposal from the Utah State University Faculty Senate to Amend the following Sections of the Utah State Policy Manual: Section 401.2; 402.6; 402.10; and 402.12 to Recognize Representation by Regional Campuses and Distance Education on the Faculty Senate and its Subcommittees Distinct from Extension, and to Rename Extension to Cooperative Extension

Trustees were given the proposal from the Utah State University Faculty Senate to amend the following Sections of the Utah State Policy Manual: Section 401.2; 402.6; 402.10; and 402.12 to recognize representation by Regional Campuses and Distance Education on the Faculty Senate and its subcommittees distinct from Extension, and to rename Extension to Cooperative Extension (Appendix II) for their consideration.

Dr. Ramsey said the proposed changes to the code recognize representation by Regional Campuses and Distance Education on the Faculty Senate and its subcommittees separate from Extension, and changes the name Extension to Cooperative Education. Provost Coward added that these changes make the language concerning Extension and the Regional Campuses more clear.

Action: Trustee Johnson moved approval of Resolution 08-3-9 the proposal from the Utah State University Faculty Senate to amend the following sections of the Utah State Policy Manual: Section 401.2; 402.6; 402.10; and 402.12 to recognize representation by Regional Campuses and Distance Education on the Faculty Senate and its Subcommittees distinct from Extension, and to rename Extension to Cooperative Extension (Appendix II). Trustee Parkinson seconded the motion, and the voting was unanimous in the affirmative.

C. Request from the College of Education and Human Services to Restructure the Elementary Education and Secondary Education Departments at Utah State University into a School of Teacher Education and Leadership, Effective July 1, 2008

Trustees were given the request from the College of Education and Human Services to restructure the Elementary Education and Secondary Education Departments at Utah State University into a School of Teacher Education and Leadership, effective July 1, 2008 (Appendix JJ) for their consideration.

Provost Coward welcomed Dean Strong and indicated that this request is a reorganization that is supported by administration. It will give more prominence to teacher education and consolidate elementary and secondary education.

Dean Strong said this proposal will improve the effectiveness and efficiencies of Utah State's K-12 teacher preparation as well as its preparation of educational leaders. It will allow a restructure of the Elementary Education and Secondary Education Departments into a single unit called the School of Teacher Education and Leadership. She said this change will allow us to better compete for funding. She said the Regional Campuses enhance the ability to work with these programs.

Action: Trustee Foley made a motion to approve Resolution 08-2-10 the request from the College of Education and Human Services to restructure the Elementary Education and Secondary Education Departments at Utah State University into a School of Teacher Education and Leadership, effective July 1, 2008 (Appendix JJ). Trustee Pierce-Moore seconded the motion, and the voting was unanimous in the affirmative.

D. Request from the College of Humanities, Arts, and Social Sciences and the College of Natural Resources to Suspend Enrollment in the Graduate Certificate Program in Natural Resource and Environment Policy, Effective Summer Semester 2008

Trustees were given the request from the College of Humanities, Arts, and Social Sciences and the College of Natural Resources to suspend enrollment in the graduate Certificate Program in Natural Resource and Environment Policy, effective summer semester 2008 (Appendix KK) for their consideration.

Provost Coward said this request is to suspend enrollment in the graduate Certificate Program in Natural Resources and Environmental Policy. He said this program is no longer popular. Both the College of HASS and the College of Natural Resources support this suspension.

Action: Trustee Johnson moved approval of Resolution 08-2-11 the request from the College of Humanities, Arts, and Social Sciences and the College of Natural Resources to suspend enrollment in the Graduate Certificate Program in Natural Resource and Environment Policy, effective summer semester 2008 (Appendix KK). Trustee Nelson seconded the motion, the voting was unanimous in the affirmative.

E. Proposal from the Department of Music to Offer the Master of Music (M.M.) Degree with a Specialization in Piano Performance and Pedagogy, Effective Fall Semester 2008

Trustees were given the proposal from the Department of Music to offer the Master of Music (M.M.) Degree with a specialization in Piano Performance and Pedagogy, effective fall semester 2008 (Appendix LL) for their consideration.

Provost Coward said USU has an exciting and well-respected undergraduate Piano Performance Program. This proposal builds on that program and takes it into the graduate area. Graduates of this graduate program will have the credentials for a professional career in music as a performer or a teacher.

Dr. Morrison, Interim Department Head, said the Music Department is excited about this proposal. The degree will emphasize teaching as well as performance. There are many institutions that prepare fine piano performers, but there are not a lot of jobs available. He said the major schools of music nationwide are adding the elements of teaching ability and entrepreneurship to the traditional conservatory approach. USU has an active youth conservatory that provides experience on campus for development of teaching materials and observation by master teachers of those graduates to ensure that skills are developed. That conservatory helps fund assistantships that will attract the finest students.

Action: Trustee Nelson moved approval of Resolution 08-2-12 the proposal from the Department of Music to offer the Master of Music Degree with a Specialization in Piano Performance and Pedagogy, effective fall semester 2008 (Appendix LL). Trustee Pierce-Moore seconded the motion, and the voting was unanimous in the affirmative.

F. Proposal from Utah State University for a Tier II Tuition Rate Increase

Trustees received the proposal from Utah State University for a Tier II Tuition rate increase (Appendix MM) for their consideration.

President Albrecht stated that an extensive Tier II Tuition process is underway. State law requires that hearings be held concerning Tier II Tuition. Those hearings are scheduled for March 18. Trustee McChesney and his colleagues have worked with administration for the last few weeks concerning the tuition increases. There are several components including proposals that will help student operations. (This is a proposal for a 2% to 3.5% increase, but the hearings with the students are required before it will become effective.)

Action: Trustee Foxley moved approval of Resolution 08-3-13 Tier II Tuition Rate Increase (Appendix MM) contingent on student hearings, and Trustee Cook seconded the motion. The voting was unanimous in the affirmative.

G. Proposal to Increase Student Fees as Recommended by the Utah State University Student Fee Board

Trustees were given a proposal to increase student fees as recommended by the Utah State University Student Fee Board (Appendix NN) for their consideration.

The Utah State University Student Fee Board recommended a fee increase of \$14 per semester, which is a 4.79% increase in general student body fees.

Action: Trustee Foxley moved approval of Resolution 08-3-14 an increase in student fees as recommended by the Utah State University Student Fee Board (Appendix NN). Trustee McChesney seconded the motion, and the voting was unanimous in the affirmative.

H. Regional Campuses and Distance Education (RCDE) Non E&G Tuition and Fee Schedule

Trustees were given the proposed Regional Campuses and Distance Education (RCDE) non E&G tuition and fee schedule (Appendix OO) for their consideration.

The tuition and fee schedule for Regional Campuses and Distance Education need Trustee and Regent approval. The growth of online education and specific needs require additional tuition and fees.

Action: Trustee Foxley moved approval of Resolution 08-3-15 Regional Campuses and Distance Education (RCDE) non E&G tuition and fee schedules (Appendix OO), and Trustee McChesney seconded the motion. The voting was unanimous in the affirmative.

V. Strategic Agenda

A. Alumni Relations

Vice President Peterson introduced Wallace S. Odd II, the Executive Director of Alumni Relations. Director Odd introduced Scott Olson, Director of Chapters; Matt Stone, Director of Marketing and Development; and Mary Davis, Assistant Director of Travel, Marketing, and Communication. Other staff members not

present are Kimberly Larson, Director of Events; and Louise Young, Director of the Alumni Center. Paul Parkinson serves as President of the Alumni Association.

Director Odd reported on the following (see Appendix PP):

- Approximately 25,000 to 30,000 people go through the Alumni House yearly.
- Alumni include all graduates, present students, former students who have completed at least 12 hours of class work, faculty, staff, honorary members, and special friends.
- Alumni Chapters
- Membership
- Legacy Scholarships
- License Plates
- Major Events
- Awards – Director Odd asked for more nominations for awards in order to recognize more individuals.
- Student Alumni Association
- Pregame Parties
- Alumni Travel
- Marketing
- Affinity Partners

Director Odd expressed appreciation to the staff of Alumni Relations for their work.

Trustee Parkinson listed the following things that can be done to support Alumni Relations:

- Join the Alumni Association as a lifetime sustaining member.
- Purchase the USU license plate.
- Turn in nominations for individuals to receive awards.
- Sign up for the E-newsletter and receive a monthly update of the Alumni Association.

Vice President Peterson asked those present to inform Alumni Relations about alumni who live throughout the country. He said this would give them the potential for additional contacts and chapters could be activated in other areas.

Chairman Shipley thanked Director Odd for his presentation and stated that there is a high level of energy in Alumni Relations.

B. Jon M. Huntsman School of Business

Douglas D. Anderson, Dean of the Jon M. Huntsman School of Business, expressed appreciation for being able to make a presentation to the Trustees.

Dean Anderson said it is exciting to be involved in the Jon M. Huntsman School of Business. There has been a number of changes in the 21 months he has been Dean, and more changes are coming. He mentioned that in December the College of Business changed its name to the Jon M. Huntsman School of Business. He said Mr. Huntsman is an involved supporter and will be on campus on April 23 for the last Dean's Convocation of the year.

Dean Anderson displayed artist renderings of the proposed new Business Building which will be constructed on the site of Lund Hall, just south of the Eccles Business Building. This will be a \$40 million project. The building is 80,000 square feet. They are working with President Albrecht and Vice President Peterson and hope to soon announce an anchor gift of \$10 million for the construction. President Albrecht listed the new Business Building as the first priority after the Ag Building. Dean Anderson said the new building will create an iconic structure, it will be a fitting entrance to the University, and it will become a hallmark of the Albrecht presidency.

Dean Anderson distributed a handout depicting the strategic framework of the Jon M. Huntsman School of Business (Appendix QQ). During the last year and a half Dean Anderson worked closely with the Executive Committee and faculty to develop a vision which includes ethical leadership, entrepreneurial spirit, global vision, and analytical rigor. The purpose of the School of Business is to accelerate careers for students and become an engine of growth for the community, state, nation, and the world. The goal is to become top tier within ten years.

Dean Anderson announced plans to restructure the Jon M. Huntsman School of Business. The plan will consolidate five departments into four. One department will include Finance and Economics and another will include Operations and Management Information Systems. Marketing and Management will become one department and the School of Accountancy will be unchanged. A detailed proposal will be brought to the Trustees for approval.

Dean Anderson said that no one will lose his or her jobs because of this change, including staff. They are growing the school and its administrative infrastructure so there is need for more staff. There will be no change in next year's curriculum, teaching assignments, or degree programs. Evolution over time is expected. Alan A. Stephens, Head of the Department who has served with distinction for six years, will step down and take a new administrative roll.

Trustee Foley asked how the changes will affect the Regional Campuses. Dean Anderson said there is opportunity to develop the Entrepreneurship program at the Uintah Basin. Utah is one of the most entrepreneurial states in the nation. USU has a 101 year tradition of the land-grant institution of the state of Utah. He said that Vice President for Extension, Noelle Cockett, knows the Uintah Basin and is involved in developing the Entrepreneurial Center there. Regional campus activities tie in closely to what is happening on the Logan campus.

Dean Anderson explained how the proposed new Business Building structure will be built and connected to the current Business Building. It will include classrooms, an auditorium, new faculty offices, and new centers – the Ethical Leadership Center, the Entrepreneurship Center, and the Global Management Center.

A new Executive Director of Partners in Business will soon be named as well as a new Director for the Entrepreneurship Center. Dr. Stacey Hills and Dr. Shannon Peterson have been named co-directors of the Huntsman Scholar Program. It is anticipated that there will be 40 graduates every year. He said Mr. Huntsman is excited about this program and intends to mentor these students while they are in the program and after they graduate.

Chairman Shipley asked how the increase in tuition for the Jon M. Huntsman School of Business was received by students. Dean Anderson said it has been well received because students recognize the increased value they are receiving.

Dean Anderson stated that the first three floors of the current Business Building will be renovated and remodeled this summer through a gift of \$1 million from the Eccles Foundation and matching funds from USU. There will be better traffic flow, new study areas, upgraded classrooms, a student lounge, advising areas, and the internship office will be located there. He expressed appreciation to President Albrecht and Provost Coward for their help.

Chairman Shipley asked how they are able to retain faculty and hire new top level faculty in the competitive environment. Dean Anderson said it is a tremendous challenge, not just for USU, but for schools of business throughout the country. He said at USU they stay as competitive as possible. Provost Coward has helped with retention packages. Dean Anderson said their goal is to recruit faculty who have excellence in research and teaching, but also a passion for the mission of the Jon M. Huntsman School of Business.

Action: Trustee Johnson moved that the meeting adjourn, and Trustee Pierce-Moore seconded the motion.

The Regular Meeting adjourned at 12:05 p.m.

Richard L. Shipley, Chairman

Sydney M. Peterson, Secretary
(Minutes Taken by Mira G. Thatcher)

Date Approved